

# 2020 Annual Report





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Our vision is to be Your trusted global insurance company, for you, for everyone, in every country in the world.

We want to be the benchmark that all clients think of when they need an insurance solution to protect themselves and their families, their belongings and also when they are seeking a financial institution to trust with their future.

We are **people who look after people**, and it is our **MISSION** to be a **multinational team** that works to constantly improve services and develop the best possible relationships with our clients, distributors, providers, shareholders and society in general.

This is a commitment to continuous improvement that we fulfill through our Values and which helps us to execute our Mission and achieve our Vision.

These values are: solvency, understood as financial strength with sustainable results, with international diversification and a consolidated position in different markets; integrity, which comes about through ethical action on the part of everyone and a socially responsible focus in all our activities; vocation for service, understood as the permanent quest for excellence and the continuous initiative aimed at caring for our client relationships; innovation for leadership, the eagerness to continuously succeed and improve, a different way of thinking to see what others have not seen and incorporate these advances in the business, because ongoing innovation is vital in such a global and competitive environment; and conducting our activities with a committed team that is fully involved in the MAPFRE project and the constant training of our people and the development of their skills and capacities.

## **CHAIRMAN'S STATEMENT**

#### Dear Shareholders

It was about this time last year that the world was hit by a storm, the likes of which it had not seen for 100 years. Certainly, there had been other crises caused by war, speculation or government action, but we have not seen a pandemic since the Spanish Flu in 1918. It appeared inconceivable that the world would face this almost medieval threat and have to go into lockdown, or at least drastically restrict movement of people for months on end.

What is surprising is that the world governments acted in unison to fight this pandemic, and to save their economies, principally by helping employment and those businesses less able to function during the crises. This has helped mitigate the worst economic effects of the pandemic, and as we wait to see the impact of the vaccines, we will be better able to gauge the longer term effects on our economy and how fast, and when, we can expect a recovery.

You will recall that the Annual General Meeting of MAPFRE Middlesea p.l.c. ("MAPFRE Middlesea" or "Company") which was due to be held in April 2020 was delayed due to this pandemic, and was ultimately held virtually in October 2020. Unfortunately, the restrictions remain in place and we are again holding the Annual General Meeting virtually, which is not ideal, but which may in future become more common as people adapt to technology and the new way of doing things.

At the October meeting I touched on two major points – that the proposed dividends to you, the shareholders, had been cancelled, and that the main cause of this was the impact the pandemic had on the solvency of MAPFRE MSV Life p.l.c. ("MAPFRE MSV Life"), our principal subsidiary. Before delving into these two issues I should like to inform you that the Company will, with your approval, pay a net dividend of €3.20 million. This will translate into a net dividend per share of €0.03478.

This is lower than the cancelled dividend, but is still a 77% payout of the Company's post tax profits. In recent years the dividend had increased due to the payout of ordinary and extraordinary dividends received from MAPFRE MSV Life none of which have been received during 2020.

#### **THE COVID-19 PANDEMIC**

I will recount the extraordinary days when the pandemic hit the world. By late March 2020 it was becoming clear that this was a major world crises and that extraordinary efforts had to be taken to protect life and the world economy. This culminated in the shutdown of almost all international travel and ultimately lockdowns to various degrees in most countries of the world including Malta. This lasted up to the summer and beyond, when hopes of an early reprieve were dashed as the pandemic resurged in the autumn. Today our hopes are pinned on the efficacy of the vaccines to allow us the freedom of movement vital for our economies to recover. Whist the effects on the economies were mitigated by the extraordinary efforts of Governments to keep businesses alive and alleviate the impact on employees, it was the effect on the world stock markets which affected the insurance industry most adversely.

Between February and March 2020 the main indices, including the FTSE 100 and the S&P 500, saw markets decline by a staggering 33%. The main impact of this on Malta group companies was on MAPFRE MSV Life which holds substantial investments in shares and bonds, mainly in the With Profits Fund. The fall in investments impacted the company's solvency requirement which relates to the capital the company is required to keep to ensure that it can meet its obligations even in stressed conditions. Whilst MAPFRE MSV Life retained its solvency capital requirement, this was outside the minimum your board felt comfortable with, nor indeed according to MAPFRE group requirements. Accordingly, action was immediately taken to protect the capital of the company and the most immediate task was to cancel the dividend already declared, adopt a more defensive investment attitude with regard to the shares and bonds, and reduce the benefits to fund holders where these were discretionary. Further the two shareholders of MAPFRE MSV Life; Bank of Valletta p.l.c. and MAPFRE Middlesea, agreed to inject €40m in share capital to ensure that the company had capital well in excess of the standard requirements.

Whilst the world markets have largely recovered, volatility remains and therefore, as far as the markets are concerned, we must remain cautious. As at the year end the Solvency of MAPFRE MSV Life has recovered to 188.7% and with the imminent capital injection will further consolidate its position and should put solvency for the company around 220%.

In these extraordinary times it may be surprising to note that in spite of the adverse impact on solvency, profitability and liquidity were not impacted adversely. Indeed, MAPFRE MSV Life made a profit before tax of €15.04 million compared to €14.53 million in 2019. However, in the interest of prudence no distribution was made by the subsidiary MAPFRE MSV Life as part of the company's capital building strategy.

#### **MAPFRE MIDDLESEA P.L.C.**

General Insurance was less impacted by the pandemic, indeed the lockdown reduced activity and movement, and this reduced our claims ratio. This was very pronounced in Motor but also across all classes except Travel. The Company was largely able to retain its premium income and with the reduced claims was able to register an improved performance with profit before Group dividends and tax for 2020 recorded at €6.39 million compared to 2019 at €5.79 million.

In spite of the additional investment required in MAPFRE MSV Life of €20m noted above, the Company is in a position to pay a dividend to you the shareholders, signalling our confidence in the future for the Malta group of companies.

## **CHAIRMAN'S STATEMENT**

#### **OUR EMPLOYEES**

The Pandemic has hit people in many ways; economic uncertainty, health concerns, looking after family members and prolonged isolation through working from home and social distancing. At the beginning of the pandemic it was imperative that we follow all the health protocols issued by the relevant authorities, and this included working from home if possible. Almost immediately we were able to have about 94% of all staff in the Malta group of companies working from home. This meant stepping up the IT interconnectivity without compromising security, and extensive use of technology to interact with colleagues and clients. Management and staff rose to the occasion, and we were able to continue running the business safely, both for customers and our staff. The board is proud of this achievement and pays tribute to management and staff for achieving this. Of course this effort was also extended by our agents and intermediaries who continued their business throughout the lockdown and achieved the very credible results for the Group.

#### **ECONOMIC OUTLOOK**

The world economies remain fragile. The IMF is projecting that the world economy will grow by 5.5% in 2021 after having contracted by 3.5% in 2020, however this will depend on how effective the vaccines are and how quickly they are rolled out. Obviously, some countries and regions have been hit worse than others and have proved to have less robust economies. Much depended on the Governments response, the state of the health care systems in place as well as the resilience of economies to face such disruption. What is clear is that those hardest hits were the poorest and most vulnerable members of society.

As Governments adapted their fiscal and monetary policies to keep the economies alive by subsidising employees incomes as well as helping businesses survive, the impact this will have on global debt accumulation is yet to be seen. The key will be to invest in new sustainable industries which will hold countries in good stead.

It may be that this pandemic may be a wakeup call. Insurance companies have been feeling the brunt of climate change and this threat, coupled with loss of biodiversity need to be tackled if far greater crises are to be avoided. A concerted effort is required to do this and never has the imperative for world cooperation been so needed.

In Malta, the economy's performance has reflected that of the rest of the world. The Government assistance programmes as well as our efficient health service has helped us do comparatively well. And here I must pay tribute to the health care professionals and other individuals involved in the so-called front line services who have worked in what can only be described as very trying circumstances. However, Malta still has its own peculiar issues to resolve. Issues of good governance and the restoration of its international reputation as a financial services centre must remain a critical policy

for the Government. But for the longer term, investment in new sustainable industries, low in resource impact, but high in technological or intellectual capacity must be the way to move forward, always whilst protecting our natural and cultural resources.

#### REGULATION

Regulation and oversight continued unabated in spite of the pandemic. We have continued to strengthen our regulatory departments and to train staff to ensure that we keep abreast of regulation and best practice. Implementation of IFRS 17 will be the next major task. This is set to revolutionise the way we report our results to you, our shareholders. The complexity in computing the attributable profit, and the calculation of long term assets and liabilities on long term business such as life polices, pensions and investment schemes, is proving challenging worldwide and the introduction of the international standard which was slated for 2020 is now being postponed to 2023.

#### DISTRIBUTION

MAPFRE Middlesea distributes business with a multichannel approach which means that many of the policies sold are generated through a network of Agents, Brokers and Tied Insurance Intermediaries. Over 35% of our income comes from 6 agents, whilst 23% comes from our own Tied Insurance Intermediaries of which we have around 60. Clearly therefore the success of the Company.

We remain committed to our distributers and thank them for their loyalty and efforts in maintaining the reputation and good name of the Company on which the success of the brand depends.

#### CORPORATE SOCIAL RESPONSIBILITY

In these extraordinary times, we sometimes see extraordinary actions. Understanding the need for common and concerted action, Fundación MAPFRE allocated 35 million Euros to various international projects across 27 different countries including Malta. The projects were to fund specifically life saving measures including the purchase of respirators, masks and Protective clothing which was much in need, and in short supply at the beginning of the pandemic. After consultations with the local health authorities 100,000 facemasks were donated to the Maltese health front-liners to help face the COVID-19 pandemic. This singular act of solidarity by Fundacion MAPFRE, at the height of the crises is to be commended and I thank them most warmly for this.

MAPFRE Malta has also remained committed to its' Corporate Social Responsibility objectives, namely to protect the health of its employees, collaborators, clients and other individuals. In addition, to assist entities that were negatively affected by the COVID-19 crisis through its commitment to the implementation of several social welfare projects carried out by Fundación MAPFRE throughout the year.

## CHAIRMAN'S STATEMENT

During 2020, MAPFRE Malta met its CSR objectives not least through collaboration with a number of different entities to organize various activities ranging from food and blood donations, environmental activities and clean-ups, the provision of medical facemasks and the granting of special discounts to help ease the financial burden of those most affected by COVID-19. By way of example, MAPFRE Malta provided 300 healthy food packs to the staff at Mater Dei Hospital as an expression of its appreciation towards all individuals working in the health sector during the pandemic.

Fundación MAPFRE has once again collaborated with the Inspire Foundation and Equal Partners Foundation, funding the provision of specialized services to children and adults with disabilities. Of note was Fundación's contribution of €53,000 to cover the running costs of Inspire's therapeutic facilities, the Multi-Sensory Rooms and a sum of over €30,000 to the Equal Partners Foundation to support their efforts to enable children who suffer from a disability to lead a more independent life.

MAPFRE Malta also joined the fight against breast cancer with a variety of awareness-raising activities through their #ThinkPink campaign, as well as by collaborating with the Action for Breast Cancer Foundation by donating €1 for every online policy purchased or renewed throughout October.

#### **SHAREHOLDERS**

MAPFRE Middlesea p.l.c. is a listed entity regulated by the Malta Financial Services Authority. It is a subsidiary of MAPFRE Internacional S.A. who own 54.56%. Being part of one of the largest insurance companies in the world allows us to access technical knowhow which is at the cutting edge of the industry.

Bank of Valletta p.l.c. is the other major corporate shareholder with 31.08% of the shareholding and is a 50% co-shareholder in MAPFRE MSV Life p.l.c.. The bank has proved to be a steady partner throughout the years, providing not only input and insight at board level but is the main generator of turnover in MMSV.

The remaining 14.36% of the shareholding in MAPFRE Middlesea is held by the so-called smaller shareholders, of which we have some 4,000.

During the year Jaime Tamayo and Nikos Antimissaris have retired from the Board. I can say that I came to rely on their erudite contributions to the Board, technical insights, commercial acumen, and instinctive good governance. I wish them well in their new positions and thank them most warmly.

I should like to welcome the new directors at this Annual General Meeting; Jose Ramon Alegre and Jose Maria Del Pozo representing MAPFRE. I also mention Rick Hunkin, CEO of Bank of Valletta p.l.c who also joined the board of MAPFRE MSV Life, replacing Mario Mallia who very sadly passed away early last year and whose loss was felt by all. It falls to me to thank your directors for their hard work in what have seen some tense and trying times; Nikos Antimissaris, Alfred Attard, Antoinette Caruana, David G Curmi, Jose Maria del Pozo, Jose-Luis Jimenez, Jaime Tamayo, Taddeo Scerri, Paul Testaferrata Moroni Viani and Joseph F. X. Zahra. The board has had to increase the number of meetings held in 2020 as well as its informal contacts, but as always meetings have been characterized by a concerted effort to achieve what is best for the Company. It remains a privilege for me to serve with this board.

The two Chief Executive Officers running the major group companies are Felipe Navarro Lopez de Chicheri at MAPFRE Middlesea p.l.c. and David G. Curmi at MAPFRE MSV Life p.l.c.. They ably lead their dedicated teams of managers and staff who have all contributed to the successes achieved during 2020. The board is grateful for their hard work and professional approach and for the continued success to which they have contributed to. David Curmi has recently resigned from the MAPFRE Group both as CEO of MAPFRE MSV Life and as director of MAPFRE Middlesea, and we wish him well in his new endeavor. We must also bid farewell to Felipe Navarro Lopez de Chicheri who is taking up a prestigious appointment with MAPFRE in Madrid after some five years leading the Company. Whilst wishing him every success for the future we welcome Javier Moreno Gonzalez as the new President and CEO of MAPFRE Middlesea.

MARTIN GALEA CHAIRMAN

MAPFRE MIDDLESEA P.L.C. 25 MARCH 2021

#### MAPFRE MIDDLESEA GROUP HIGHLIGHTS

2020 has been a very complex year for all of us. The unexpected happened and the pandemic shook our lives as stakeholders and as a Group. I would like to remember all those affected by the pandemic directly or through its consequences. MAPFRE Middlesea p.l.c. ("MAPFRE Middlesea", "MMS" or "Company") faced this terrible threat in an extremely efficient manner. Our main goal was to preserve the health and safety of our employees, our clients and our providers in general. Just a few days after the pandemic was declared, more than 94% of our employees were working from home and our premises were managed remotely. We did our utmost to be able to reach our customers; we innovated with new digital forms, we incentivized the digital transactions and tried to continue to serve our clients in the best way. I am pleased to say that we passed this disaster recovery test with honors and our Company has never been closed for business. Our clients were serviced and our commitments were honoured.

Financially MAPFRE Middlesea had a good year relative to the circumstances. Our profit before tax reached €21.2 million, 5.6% higher than the already extraordinary result of 2019. Our consolidated written premium was 3.5% lower than the previous year mainly due to the lower long term business underwritten. Those results cannot be understood without acknowledging the different extraordinary events of 2020.

Long term business was affected by the volatility of the financial markets. The fall in the month of March affected all the markets: fixed income, equities and raw materials dropped in prices. Our subsidiary MAPFRE MSV Life p.l.c. ("MAPFRE MSV Life" or "MMSV") was affected by this fall and closed the month of March with a solvency ratio just over the regulatory minimum and lower than its risk appetite. The recommendation for cancellation of dividends proposed by EIOPA (the European Insurance and Occupational Pensions Authority) and the MFSA (Malta Financial Services Authority), the management actions taken and the recovery of the financial markets assisted in the recovery of our subsidiary's solvency to 188.7% at the end of the year. A capital increase of €40 million in the same subsidiary has also been approved meanwhile and will take place in Q1 2021 to bring the solvency ratio further up and well over the 220% or 2,2 times over the minimum required by the regulation. Further actions will be taken to ensure the long-term solvency of the company. The profit before tax of MMSV was an excellent €15.04 million, 3.5% higher than 2019.

Non-life business started the year with good increases and good overall performance. However, in the month of March and the declaration of the pandemic, things changed. Cancellation of policies and lower numbers in new business were offset by a reduction of the churn of the Company and an increase in some lines of business. Motor and Travel sales were deeply affected by the reduction of the activity and the closing of borders, followed by an almost inexistent tourist activity for the rest of the year. The lower income was more than compensated with a much better claims ratios in general, with the main exceptions being Travel business and a few policies with a pandemic business interruption cover. The non-life net combined ratio of the group closed at an exceptional 86.1% thus contributing to a very good year for the technical account.

From 2020 we can take a lot of lessons as learnt and we move forward reinforced as a Company being more confident about our resilience even in such a catastrophic year. MAPFRE Middlesea tested its resilience in a real environment and from all perspectives rated very high: its employees, providers and clients, together with a strong capital base, allowed us to pass the test with honours. We know that our IT systems need to change faster but with the adequate level of security and resilience that was in place at the moment of the pandemic. We know that our employee's commitment scores high and that we felt that we were all onboard in this enterprise. Finally, we felt that our clients appreciated the resilience of the Company in general and gave us the chance to renew their risks with us. Our capital base was solid enough and allowed us to go for a capital increase in our life subsidiary without the need of increasing our capital or accessing the financial markets for loans. We are happy to come back to a path of dividend declaration and we will strive to make it sustainable in the future.

#### **GENERAL BUSINESS**

Premium in 2020 was a €72.6 million or 0.54% higher compared with the same figures in 2019 with preliminary market data showing a 0.31% premium growth in non-life business. This reflects the resilience of the Maltese economy in a pandemic environment and the good performance of the Company that registered a marginal increase in its market share. The significant line of business with the highest increase in 2020 was Marine Hull followed by Group Life with premiums increased by 33.5% and 15.9% respectively. The other lines of business with special increases in 2020 were Fire and Health, increasing by 8.3% and 6.1% respectively. The main lines of business impacted by the COVID crisis were Accident (mainly Travel) with a decrease of a 21.7% and Motor with a decrease of 2.7%.

MMS has again decreased its exposure to the motor business, which now represents 50.32% of the total non-life portfolio. Although this line of business was much impacted by the cancellation of many fleets garaged as a consequence of the closure of the borders and a significant decrease in activity, the technical result of this line of business was really good in 2020. It showed a net combined ratio of 89.3% or 6.7 percentage points of improvement compared to the previous year mainly as a result of the lower claims frequency of 9.9%, a historical low for the last decade. This is the third year since we started the intense restructuring of this line of business and the improvements on the technical performance were accelerated by the reduction in activity. We are looking forward to 2021 to see if the reduction of the combined ratio could be

sustainable or at least consistent after an extraordinary 2020. Travel business claims were deeply impacted by the COVID cancellations and further reduction of activity. The rest of the lines of business had an overall good performance. The net combined ratio for the general business was an excellent 86.1% well below the MAPFRE Group long-term target of 96%.

In 2020, the total number of policies issued by the Company reached 208,068 a reduction of 6.3% in absolute terms deeply affected by the slowdown in general of the economic activity locally and abroad. Excluding Travel, the number of policies actually increased by 0.8% over 2019. The retention rate was much higher even if we saw a decrease in the last quarter due to the economy going back to the new normal. We want to continue delivering an excellent service to the client to increase our retention, as we understand that it is the only way of differentiating our Company from the rest and for this we count on our technological modernization plan as already mentioned.

The MAPFRE group in Malta is proud to propose one of the best suite of insurance products to their clients and intermediaries. We are going to continue working on the value proposition for our products to continue to add value to the Maltese market in general.

2020 proved to be a challenging year and thanks to the excellent distribution network, where our partners - Agents, Brokers and TIIs - do an extremely good job in customer contact and support, we continued to be close to our clients. Once again, we obtained the confidence of the brokers that continue to propose to their clients our value propositions. We are especially proud of the Agents and their networks that deliver an excellent service to the client, frequently exceeding the latter's own expectations. While one of our best assets is the TII network that, with ongoing training and a service orientated philosophy, is always at the front line, supporting the clients and helping them to find the right insurance solution for their needs. Once again, the COVID situation required us to make an extra effort in training in line with the IDD requirements but did not affect the excellent performance. We would like to thank all of our TIIs for their commitment and constant support.

In 2020, the business distributed by brokers saw an increase of 2.7%. The business distributed by our agents increased by 0.1%. Business intermediated by TIIs decreased by 0.1%, reaching 23% of the total general business premiums of the Company. BOV continues to be one of our strategic partners in the distribution business mainly for Home.

Gross operating expenses increased by 6.7% over the previous year, reflecting the increase in the intermediated business versus the direct business written by the Company together with an increase in earned premium. The administrative costs of the Company increased by 14.0% against the previous year affected mainly by the inelasticity of those costs relative to a reduction in activity and an increase of costs due to the adaptation of our company to the remote working needs brought about by COVID. MMS directly employed 193 workers at the end of 2020. We are proud to have been able to maintain our employment, not reducing the working hours or employee benefits during the crisis. It is our intention to continue preserving our commitment to society and to our employees in this challenging situation providing stability in the workplace.

MMS has an exceptional solvency ratio well above the minimum regulatory requirement under Solvency II. The 2020 solvency ratio data is due to be available in April 2021 with the publication of our Solvency and Financial Condition Report (SFCR). We may show a reduction against the same figure in 2019 mainly due to the fact that our main subsidiary is not projecting any dividend payment for the coming year until the capital increase due for payment in Q1 2020. We understand that for 2022 onwards MMS' solvency ratio will positively reflect this change. In the past, this strong capital allowed us to increase the level of retention of the portfolio and therefore reduce the reinsurance requirements in the lines of business where it was possible, without incurring a bigger risk to the Company in the case of a catastrophe. Our simulations allow us to confront, with enough financial solvency, a catastrophic situation that could affect the country. MAPFRE Re, the MAPFRE Group reinsurance company, continues to deliver an excellent service in finding the best covers at an adequate price, taking advantage of the groups' purchasing power. MMS regularly reviews and has a good understanding of this long-term relationship and is adjusting the level of cover and cost of reinsurance to secure a balanced relationship for the future.

As we said last year, rental income is helping to increase the Company's steady financial income. In 2020 MMS, in revaluing Development House, sought two different valuations from reputed entities and took the one that management felt to be more in line with accounting and valuation standards.

#### LONG TERM BUSINESS

2020 was a challenging year for long term business. With more than €269.58 million in written premium and a decrease of 4.7% over the previous year MMSV's excellent performance in the distribution of savings business was confronted with the reality of a stress in the financial markets in the month of March and the uncertainties of the COVID crisis. MMSV had to take a number of management actions in order to preserve the solvency of the company. These actions, inter alia, included the cancellation of the financial year 2019 dividend, a lower, more conservative interim bonus on profit participating policies and a gradual de-risking within the investment portfolio as market conditions improved from the year lows. At the end of March the main feature of the with profits product, the capital guarantee, was taking predominance when calculating the capital cost of the product. MMSV decided to take all the actions necessary to ensure the long-term viability of the product and

the long-term solvency of the company. MAPFRE Middlesea and its strategic partner Bank of Valletta p.l.c. ("BOV") are committed to the future of MMSV and are going to complete a capital increase of €40 million by the end of Q1 2021. BOV is responsible for the majority of the sales in Single Premium business. Nonetheless, in 2020 it experienced a slowdown of 6.9% in sales of this type of product. Other bancassurance agreements and the TII network helped to contribute to the great success of the company. 2021 will see the appearance of a new competitor in the Maltese market. This may affect the customers decisions in the future, and this is why MMSV is bracing itself for this situation with innovative responses to the new market needs.

The With Profits business distributed on the islands is quite a unique product that allows the client to receive a smooth return on long-term savings. The success of the company together with the low interest rate environment, and the excellent performance of the invested portfolios are contributing to an overall excellent performance of this line of business. 2020 was the proof of the long-term viability of the products and of the resilience of the attractiveness of such product in the crisis context.

The investment return was challenging all through 2020 with the markets behaving erratically in the first half of the year. The excellent performance during the 4th quarter allowed us to reach a very positive €62.7 million. In a very challenging environment, the company has had a positive return on its With Profit Fund of 2.75%. As we said last year, the longterm performance of the product will contribute to the bonus declaration that will be announced in the near future. This bonus declaration needs to be adapted to the market performance as well as to the actuarial calculations since we need to assure the fairness and sustainability of both annual and final bonus declarations. The total invested assets reached a new record of €2.38 billion, an increase of 1.6% over the previous year.

MMSV is significantly contributing with a stable profit to the consolidated group. The increase in 2020 of the value of inforce business in such a challenging scenario came mostly from the performance of the financial markets in Q4 together with the profitability of the new business sold by the company. Overall, MMSV recorded €2.56 billion in total assets 2.7% higher than the previous year.

MMSV's total profit before tax reached €15.04 million, 3.5% higher than the previous year.

Net operating expenses showed an increase of 2.5% reflecting commissions on the increase in the new business.

The MMS life portfolio also showed a significant increase in business of 15.9% in written premiums. Results in 2020 were lower to those of the previous year giving the portfolio a result of €0.49 million compared to the good €0.88 million in the previous year.

Overall, we can consider 2020 as a good year for the Group despite the lower level of premium income and the poor performance of the financial markets and once again, the Company proved the resilience of the performance of its business model during a major crisis.

#### **CONSOLIDATED RESULTS**

During 2020, the group registered a profit before tax of  $\notin$ 21.2 million, 5.6% higher compared to the previous year. After tax the Group generated a profit of  $\notin$ 14.3 million or 7.9% lower than the previous year.

The tax expense of 2020 is less than the 35% corporate rates closing at 32.6% compared to 22.8% in the previous year due to a lower impact on results emanating from Property gains that are taxed at 10%.

Earnings per share attributable to shareholders have reduced to 9c9. The profit attributable to shareholders reduced as a result of the higher tax impact on the improved performance of the Group.

MMS is committed to return value to its shareholders and will continue to dedicate an important part of its profit to remunerate the shareholder. In this spirit of continuously and significantly remunerating the shareholder, MMS will propose to the Board of Directors the payment of a net dividend of €0.03478 per share. It should be noted that the pay out of the Company will be 77% for this year. We need to take into account that MMSV did not distribute any dividend during 2020 due to its solvency position and the Regulator's recommendations. MMS, acting in line with the recommendations of the regulator, decided to cancel the dividend payment. The Company now intends to propose to pay to its shareholders a level of dividend that reflects the results achieved whilst having regard to the impact on solvency as well as the liquidity of the Company in current and stressed scenarios.

#### **STATEMENTS OF FINANCIAL POSITION**

The total assets of the group increased by 2.7% and totalled  $\notin$ 2.69 billion. More than 92.9% of them are return-seeking assets (investments and cash and cash equivalents) derived from the increase in MMSV's funds under management. These funds are invested in a number of diversified securities (local and foreign), managed in-house or by external high reputable entities. The Group also has a portfolio of rented property investments and property related shares.

On the liabilities side 97.2% of the balance pertains to technical provisions. Whilst life technical provisions increased as a result of inflows exceeding outflows from the Fund, nonlife business saw a decline in net technical provisions due to the lower claim frequency registered during the year.

Total equity increased by €18.1 million or 11.1% including the minority interest mainly driven by the retention of approved dividends, the profit for the year and the increase in the value of in-force business.

#### **REVIEW OF OPERATIONS**

Every year we commend the commitment of our employees, the insurance intermediaries and finally the customer but in 2020 we are especially proud of them. Without the special involvement of employees, intermediaries and providers we would not have been able to assure the continuity of the Company in this dire situation as the world suffered the worst pandemic in modern history and in the history of the insurance business, having had the first border closure in decades and the fastest GDP slowdown in the last years. Even under those circumstances, we continued to provide both customers and intermediaries with an offer aimed at satisfying their individual needs. Every day we fight to be the trustworthy partner that they deserve.

We continue to count on our very special loyalty program, Insure and Save, which is providing the customer with extra services and touch points with the Company. Most of our customers do not claim insurance and the only contact with MMS is at renewal stage. With our loyalty scheme, we provide the client with direct access to different benefits that differentiates our value proposition from that of any of our competitors.

MMS has three regional offices that provide a closer approach to both final clients and TIIs. In addition, Luqa Regional Office provides a fast motor survey service that guarantees an outstanding service to the customer.

We are convinced of our multichannel approach. Distribution through bank branches, brokers, TIIs, agents and direct business gives MAPFRE in Malta a very special diversification factor that is contributing to the stability of the profits of the Company. The Group also enjoys, a highly diversified income distribution with a balanced mix between life and non-life insurance that allows us to stabilize the profit distribution through dividend payments.

MMS has an outstanding website that allows the client to interact with the Company through different channels. Our different tools and teams seamlessly manage direct, telephone or digital contact. In 2020 during the worst phase of the pandemic we provided our customers with innovative digital forms in order to simplify and improve the interaction with the Company when it was advised not to physically visit our offices. We were able to increase significantly the digital transactions including payments and never closed the Company to business. We benefited as well from the take up of EMMA as a machine based tool allowing us to make contact with clients; our users evaluated it with a level of satisfaction amounting to over 90%, concluding more than 75% of the interactions without human intervention, way over our initial expectations.

Technology continues to be one of the major investments of the Company. The different projects leading to the digitalization of the Maltese group are affecting all areas of the Company. The core systems of the two main companies are in the process of being changed and a number of new tools are being implemented to provide the internal and external client with state-of-the-art technology. 2021 is going to be the year of delivery of the core systems for part of our main lines of business, even though the projects were affected by the COVID situation we made significant steps forward and had only limited delays in the main projects. This change should be almost seamless from the perspective of the client but will provide the Group with modern technology, further reliability on Data Management and a more sophisticated processing of claims.

#### SUBSIDIARIES BEE INSURANCE MANAGEMENT LTD

The Group management services company, a fully owned subsidiary of MAPFRE Middlesea p.l.c., together with its subsidiary Euro Med Risk Solutions Limited, attained a pre-tax loss of €0.13 million. As we said last year, BEE is experiencing the first impact of re-domiciling certain companies due to Brexit. With 2019-2020 being a transition period, with 2020 affected also by prospective client putting on hold their decisions to start up business in Malta, we are confident that the future will be more successful.

#### **MIDDLESEA ASSIST LTD**

Middlesea Assis Ltd, the joint venture between MAPFRE Middlesea p.l.c. and MAPFRE Asistencia, had a profit of €0.29 million. The main activity of Middlesea Assist is to provide services to MAPFRE Middlesea clients.

At present Middlesea Assist is a key partner of MMS activities providing the most sensitive service to the client, namely the Road Side Assistance and Home Assistance. These products score highly when evaluated during our after-service survey. Middlesea Assist is also providing other services for the group, such as managing all the call centres of MMS.

#### LOOKING FORWARD

Last year we said that "2019 was for MAPFRE Middlesea, for the second year running, the confirmation of the profitable growth strategy implemented during these last years". 2020 was the proof that the company was well equipped to be profitable and resilient in a major crisis. We proved to be prepared to face a major challenge and succeeded in playing safely and at the same time servicing the client. We are proud to say that we have a committed team represented by the people working in this company that allowed us to excel in those difficult times. Without their commitment nothing would have been possible. They were there in the difficult moments and from the company we assured their employment at every moment during the pandemic. We proved resilient from a financial and technical perspective and the major claims that the market in general had in travel or business interruption did not affect significantly this company. Our reinsurance treaties proved to be a good stabilization tool once again.

We are another year further and remain exceedingly proud of the distributors that chose to work only with us. TIIs and agents are providing an excellent service to the client, going far beyond the client's expectations as proved in our mystery shopping surveys. In 2020 they proved their proximity to the client and added a significant value to the policyholders justifying once again their role in the Maltese insurance distribution.

The challenging goals that the 2019-2021 strategic plan imposed upon us moved according to our schedules even under the pandemic. Being market leaders in most lines of business, a highly profitable company and an example at group level should not distract our attention from excelling in our continuous progression.

The 2019-2021 strategic plan slogan is WE ARE TRANSFORMING TO GROW AND IMPROVE PROFITABILITY. The Client Orientation, the Excellence in Technical and Operational Management and the promotion of our Excellence in Culture and Talent are going to be our main driving forces. Last year we said that we wanted more, transformation in all our actions down to our roots. I am looking forward to be able to present in the near future all the enhancements we have been working on in the last two years.

At present, we understand the insurance business as a service to our clients. For this, we are going to continue working in order to deserve the trust of the different stakeholders: clients, providers, employees, shareholders and society in general. This is our daily goal. This cannot change.

The regulatory environment is constantly challenging the insurance business. The MFSA took a step forward in 2020 and again increased its scrutiny of insurance companies. We welcome this new levelled playing-field where the Maltese industry is adopting the European regulation. The local insurers, acting in full co-operation with the regulator, will surely find a way to move forward taking into account the local reality and the need of preserving the competitiveness against other European economies which tend to be bigger, more agile and often more resourceful.

The way that the Company establishes relationships with clients, distributors, providers and the regulator are becoming more complex in order to protect the client's rights. IFRS 17, the new IASB accounting standard that will be implemented by 2023, is going to be a major challenge for MAPFRE in Malta. This is going to have a significant effect on the representation of the accounts of insurance companies, after that a new accounting standard for investments IFRS 9 will affect mainly the life savings business.

Nevertheless, this should not be a barrier for competition in any area. Providers, distributors and companies have to assume the new framework and invest to be compliant. The challenge will be to overcome the difficulties associated with ensuring that we can maintain a competitive offer for the benefit of our client. I would like to conclude with a statement similar to that of previous years: MAPFRE Middlesea's optimistic view to the future is still foremost in our minds. We are a committed team that is ready to satisfy the needs of the different stakeholders providing the shareholders with good business performance. Malta has a great opportunity to evolve and bloom as an economy. We need to overcome some difficulties related to the lack of skilled workers in an economy that has already reached a technical full employment. It is of utmost importance that this country will be able to show Europe that Malta is committed against corruption, fraud, money laundering and opacity. We need to continue boosting and supporting all the initiatives that the local institutions are promoting to become a reference in Europe for the enforcement of anti-money laundering activities with stronger supervision of regulated activities. It is this fight that MAPFRE Middlesea is eager to support together with the local institutions namely the MFSA.

In this light we also look forward to seeing a stronger enforcement of measures in order to prevent fatalities linked to the consumption of alcohol and drugs whilst driving or at the workplace. We need to stress the need to be always alert while driving and the importance of putting all distractions aside. We know that the misuse of mobile phones while driving dramatically increases the number and severity of car accidents. We continue to encourage Maltese society to accept the challenge of zero fatalities on the Maltese roads and act to achieve it. We continue to encourage local authorities to spearhead this movement though stricter law enforcement.

MAPFRE Middlesea is eager to contribute in the fight against the pandemic together with its employees. Our commitment to society through our volunteer programs did not stop during the pandemic even if it was limited. We cherish the spirit of solidarity to continue helping others less privileged, the environment and the youth as a way of improving our society. We were there in the past, we were present during the pandemic and we are committed for the future.

I would like to emphasise my conclusion in last year's report because now, more than ever, and in the middle of a pandemic MAPFRE Middlesea plc has a profound commitment to the shareholders, clients, distributors, providers, workers and Maltese society in general and will continue to work to become Your Trustworthy Insurance Company

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FELIPE NAVARRO LOPEZ DE CHICHERI PRESIDENT & CHIEF EXECUTIVE OFFICER

MAPFRE MIDDLESEA P.L.C. 25 MARCH 2021

## **BOARD OF DIRECTORS & COMPANY SECRETARY**

#### MARTIN GALEA

#### Chairman

#### NED I

**FORMERLY:** President of the Malta Federation of Industries, Vice President of the Malta Chamber of Commerce Enterprise and Industry, Member of the Malta Council of Economic and Social Development, Director of Malta Enterprise, President of Din L- Art Helwa, Member of the Malta Olympic Committee, Editor of the Malta Independent, President of The Malta Rugby Football Union, Chairman of the Malta Winemakers Association.

**AT PRESENT:** Director of MAPFRE MSV Life p.l.c, Director of Joinwell Limited, Director of Printex Limited, involved in other family and licensed companies.

#### ALFRED ATTARD

#### NED I

**AT PRESENT:** Employed with Bank of Valletta p.l.c. for the past forty four years holding several senior management positions, mostly in credit. Between January 2015 and May 2016, served as Chief Officer SME Finance until June 2016 when he was appointed Chief Officer Corporate Finance. In 1995 spent six months at the Bank's representative offices in Australia.

#### NIKOS ANTIMISSARIS

#### NED, resigned with effect from 1 July 2020

**FORMERLY:** Member of the Board of Directors of many of the subsidiaries of MAPFRE Asistencia

**AT PRESENT:** CEO for EURASIA (Europe, Middle East, Africa and Asia) Region of the MAPFRE Group, Vice Chairman of the Supervisory Board of VERTI Versicherung AG (Germany), Member of the Boards of Directors of MAPFRE MSV Life p.l.c. (Malta), MAPFRE SIGORTA A.S. (Turkey), MAPFRE YASAM SIGORTA A.S. (Turkey), Verti Assicurazioni SpA (Italy) and MAPFRE Insurance (The Philippines).

## ANTOINETTE CARUANA

**FORMERLY:** Held a number of positions in the private sector including the post of Chief HR Officer at Lufthansa Technik; General Manager HR of the Brandstaetter Group and previously worked at Bank of Valletta for over 11 years. She was also Chief Executive of the newly incorporated government agency Heritage Malta between 2003 and 2006. She has lectured at the University of Malta in Management, Industrial Relations and HRM. She served as director of the Central Bank of Malta, the Employment and Training Corporation and Chairperson of the Malta Professional and Vocational Qualifications Award Council. She was also a trustee of the Richmond Foundation, director of the Foundation for Human Resources Development and a core member of the Malta-EU Steering & Action Committee. **AT PRESENT:** Company secretary and Group HR manager of the Farsons Group and member of the Farsons Group Senior Management Board. She also serves as a member of the Foundation for the Rehabilitation of Drug Abusers (Caritas Malta) Board, the Institute for Public Services Board and as employers' representative on the Industrial Tribunal.

#### TADDEO SCERRI

#### NED I

**FORMERLY:** Served as Director of Bank of Valletta p.l.c between April 2013 and December 2016 during which time he also chaired the Bank's Audit Committee. In December 2016 he was appointed Chairman of the said Bank, chairing also its Nominations and Governance Committee and the Remuneration Committee. Managing Partner of RSM Malta and Chairman of the local UEFA Clubs Licencing Board.

**AT PRESENT:** A qualified accountant by profession currently serving as consultant and independent director of a number of private companies. Currently also Financial Consultant to the Malta Football Association.

#### DAVID G. CURMI

#### NED, resigned with effect from 1 February 2021

**FORMERLY:** President of the Malta Chamber of Commerce, Enterprise and Industry, and President of the Malta Insurance Association.

**AT PRESENT:** Chief Executive Officer of MAPFRE MSV Life p.l.c, Chairman of Growth Investments Ltd, Director of Middlesea Assist Ltd (a MAPFRE company), Director of Midi plc, Deputy Chairman of Plaza Centres plc and Chairman of the National Development and Social Fund.

## JOSÉ LUIS JIMÉNEZ

#### NED

**FORMERLY:** An economist in the Research Department of Caja Madrid, Chief Economist at Skandia Vida, Chief Investment Officer at SkandiaLink in the European and Latin America Division, Head of Asset Allocation at Skandia Investment Group, CEO at March A.M. and Founder and former Chairman of the Group of Boutique Asset Managers (GBAM): an international network of specialized asset managers.

**AT PRESENT:** Chief Investment Officer at MAPFRE, Madrid since 2015 heading the Global Investment Function and Lecturer in Macroeconomics at the IE Business School.

#### JAIME TAMAYO IBAÑEZ

#### NED, resigned with effect from 31 December 2020

**FORMERLY:** Holding a law degree from the Complutense University of Madrid. He has developed his career in the MAPFRE Group since 1993 with different executive positions in Spain and notably in the US. Until the 31 December 2016, he has been the President & CEO of MAPFRE USA as well as the CEO for MAPFRE NORTH AMERICA which includes all the

## **BOARD OF DIRECTORS & COMPANY SECRETARY**

Group's businesses in the United States, Canada and Puerto Rico.

**AT PRESENT:** CEO International of MAPFRE S.A., member of the Executive Committee of MAPFRE S.A., Chairman of the Board of Directors of Direct Line Insurance SpA (Italy) and Chairman of the Supervisory Board of VERTI Versicherung AG (Germany). Board member of MAPFRE INTERNACIONAL, and MAPFRE RE (Spain). Member of the Board of Trustees of the Fundación Consejo España-Estados Unidos and Chairman of the Commission of the Spain Chamber of Commerce for the internationalization of Spanish companies.

#### PAUL S. TESTAFERRATA MORONI VIANI NED I

**AT PRESENT:** Mainly involved in tourism and investment services, market and sales research, contracting, administration, property construction and development, managing operations, strategic planning and new business development. Director of GO p.l.c, Malta Properties Company plc, Innovate Software Limited, Cablenet Communication Systems Ltd (a company incorporated in Cyprus) and a Director within the Testaferrata Group of Companies.

#### JOSEPH F. X. ZAHRA NED I

**FORMERLY:** Head of Research, Malta Development Corporation; Director, Central Bank of Malta; Director, Malta Development Corporation; Director, Medserv p.l.c; Chairman, Bank of Valletta p.l.c; Chairman, Middlesea Valletta Life Assurance Co. Ltd; Chairman, Maltacom p.l.c; Chairman, National Euro Changeover Committee; Chairman, National Commission for Higher Education; Chairman, Middlesea Insurance p.l.c; Chairman, Malta Council for Culture and the Arts; Managing Director, Market Intelligence Services Co. Ltd.

**AT PRESENT:** Chairman, Multi Risk Limited; Director, Multi Risk Insurance Ltd; Director, SurgeAdvisory Ltd; Director, United Finance p.l.c; Director, Pendergardens Developments plc; Director, Curmi & Partners Ltd; Director, FIRE Group Spa (Italy); Director, Birks Group Inc. (Canada).

#### JOSE MARIA DEL POZO

#### NED, appointed with effect from 15 July 2020

**FORMERLY:** He holds a degree in Business Administration from the Complutense University of Madrid and, after working for four years at EY, joined MAPFRE in 1992 and since then has held several senior management positions, mostly in the Finance Area. Until March 2018, he served as CFO at MAPFRE GLOBAL RISKS. Member of the Board of Directors of several MAPFRE GROUP companies and consultant professor for accounting and financial analysis of insurance companies.

**AT PRESENT:** CFO for the EURASIA Region of the MAPFRE GROUP since April 2018, Director of MAPFRE MSV Life p.l.c.

#### JOSE RAMON ALEGRE NED, appointed with effect from 1 January 2021

**FORMERLY:** Mr Alegre is a Graduate of Economic and Business Sciences and Program for Management Development (IESE). He joined MAPFRE in 1999 as an Export Risk Analyst in MAPFRE Risk & Credit, in 2002 he was transferred to Puerto Rico as Sales Network Supervisor and in 2003 he took the position of Sales and Marketing Manager in MAPFRE Florida. He returned to Spain in 2007 to become Manager of Club MAPFRE. In 2012 he took on the function of Sales Manager of the proprietary network and from 2016 until December 2020 he was CEO of Verti Germany.

**AT PRESENT:** Appointed as CEO of the EURASIA Region in the MAPFRE Group as of 1 January 2021.

#### **FELIPE NAVARRO**

#### President & CEO, resigned with effect from 1 April 2021

**FORMERLY:** Assistant General Manager of MAPFRE VIDA, Board member of different Life Insurance and Pensions companies: Director in various companies namely Bankinter Seguros de Vida SA, CCM Vida y Pensiones S.A., Unión del Duero Compañía de Seguros de Vida S.A., Duero Pensiones EGFP S.A., Catalunya Caixa Vida S.A., Bankia Mapfre Vida S.A., ASEVAL S.A., Laietana Vida S.A.,

**AT PRESENT:** Outgoing President and CEO of MAPFRE Middlesea p.l.c., CEO of MAPFRE MSV Life p.l.c, Director of Middlesea Assist Ltd, Chairman of Growth Investments Ltd.

#### **JAVIER MORENO**

#### President & CEO, appointed with effect from 1 April 2021

**FORMERLY:** Joined the MAPFRE Group in 2000 and developed his professional career with MAPFRE in Spain, assuming different positions mainly in the Health Business Unit, as Chief Claims Officer in MAPFRE CAJA SALUD and Chief Claims Officer for Personal Lines (Health, Personal Accident and Burial Expenses) in MAPFRE ESPAÑA. A member of the Permanent Commission in Unespa (the Spanish Insurance Association) representing MAPFRE for Health Business. In 2015 he was appointed by the Group as Corporate Director leading the global development of Health insurance in the Business & Clients Corporate Area. Prior to joining MAPFRE in Malta he held the position of Corporate Director for Global Life Business Development in the Business & Clients Corporate Area with the responsibility of developing the Life Strategic Initiative globally.

**AT PRESENT:** Incoming President and CEO of MAPFRE Middlesea p.l.c., Director of MAPFRE MSV Life p.l.c., Chairman of Bee Insurance Management Ltd, Chairman of Middlesea Assist Ltd, Chairman of EuroMed Risk Solutions Ltd, Chairman of Euro Globe Holdings Ltd, Chairman of Church Wharf Properties Ltd, Director of Growth Investments Ltd.

## **BOARD OF DIRECTORS & COMPANY SECRETARY**

### DAPHNE SIMS DODEBIER

#### Company Secretary

**FORMERLY:** Senior Legal Advisor at HSBC Bank Malta p.l.c., Committee Member of the Malta Chamber of Advocates, Director of Trustmoore Corporate Services Ltd.

**AT PRESENT:** Joined MAPFRE Middlesea p.l.c. in April 2018 as Head of Legal and was appointed Company Secretary on 26 April 2019. Serves as Committee Secretary to the Board Committees of MAPFRE Middlesea p.l.c. as well as being Company Secretary of the majority of its subsidiary companies. She was also appointed Whistle Blowing Reporting Officer in October 2018 and Complaints Officer in November 2018. She is a member of the Malta Chamber of Advocates and a recognised translator with the Ministry for Justice and Foreign Affairs in Malta.

NED – Non Executive Director

I - Independent

## **HEAD OFFICE & AGENCIES**

#### **HEAD OFFICE**

#### MAPFRE MIDDLESEA P.L.C.

Middle Sea House Floriana, FRN1442 Tel: (+356)21246262 E-mail: mapfre@middlesea.com Website: www.middlesea.com

#### **REGIONAL OFFICES**

#### FLORIANA REGIONAL OFFICE

Pjazza Papa Giovanni XXIII Floriana Tel: (+356) 25694300 E-mail: fro@middlesea.com

#### BIRKIRKARA REGIONAL OFFICE

83-89, Wignacourt Str Birkirkara, BKR 4711 Tel: (+356) 2569 4800 E-mail: bro@middlesea.com

#### LUQA REGIONAL OFFICE

Magri Autocare Building Triq il-Kunsill tal-Ewropa Luqa LQA 9010 Tel: (+356) 2569 4700 E-mail: Iro@middlesea.com

#### LOCAL AGENCIES

#### BONNICI INSURANCE AGENCY LIMITED

222,The Strand, Gzira GZR 1022 Tel: (+356) 21339110 E-Mail: info@bonniciinsurance.com

## ENGLAND INSURANCE AGENCY LIMITED

190, 1st Floor, Marina Street, Pieta PTA 9041 Tel: (+356) 21251015 E-Mail: info@england.com.mt

#### LAFERLA INSURANCE AGENCY LIMITED

204 A Vincenti Buildings, Old Bakery Street, Valletta VLT 1453 Tel: (+356)21224405 E-mail info@laferla.com.mt

#### MELITAUNIPOL INSURANCE AGENCY LIMITED

17, Market Street, Floriana FRN 1081 Tel: (+356) 22067000 E-mail: agency@melitaunipol.com

#### UNTOURS INSURANCE AGENCY LTD

WMB 5, Old Bakery Street, Valletta, VLT 1450 Tel: (+356) 25598000 E-mail: insurance@untours.com.mt

#### MONTALDO INSURANCE AGENCY LTD

(Agents for Motor and Travel) 98/2, Melita Street, Valletta, VLT 1120 Tel: (+356) 21238500

The Directors present their annual report for the year ended 31 December 2020.

#### **PRINCIPAL ACTIVITIES**

The principal activities of the Group consist of the business of insurance. The Group is licensed to carry on general and long-term business. The Group is also authorised to provide investment services and insurance management services.

#### **REVIEW OF BUSINESS**

#### **THE COMPANY**

MAPFRE Middlesea p.l.c. (the 'Company') registered a profit before tax of  $\notin$ 6.4 million during the financial year ended 31 December 2020 ("FY 2020") compared to  $\notin$ 23.8 million registered in the previous financial year ("FY 2019") with post-tax profits of  $\notin$ 4.1 million, compared to  $\notin$ 21.7 million in FY 2019. In a year dominated by the COVID-19 pandemic, the result reflects a strong technical performance in the non-life business and a reduced yet satisfactory group life business result. Impairment in investments and negative fair value movements, together with the non-payment of dividend from the subsidiary MAPFRE MSV Life p.l.c. resulted in the significant drop in the post-tax profits for the Company.

Premiums written by the Company reached €75.1 million (2019: €74.4 million), a 1.0% increase with the drop in Travel and Motor business outweighed by strong growth in all other non-life classes of business and Group Life. MAPFRE Middlesea p.l.c. remained the leader of the non-life market with the Company's market share decreasing marginally from the previous year following the receipt of provisional market data.

Technical results for general business improved to  $\notin$ 7.9 million from the  $\notin$ 6.9 million of FY2019, a 15.5% increase despite the negative investment income allocated to it. The near lock-down in the initial months of the pandemic saw a complete standstill in travel business with cancellations or downgrading in cover concentrated in the Hire & Reward business which dented the premium written which till then was registering encouraging growth. This continued later in the year with loss of business in Motor due to some fierce competition. Claims frequency reduced significantly particularly in Motor and Health business heightened in the months of April till June. This together with a lower impact from major large losses helped to reduce the net combined ratio to record lows mostly in Motor which closed at 89.3% from the 96.0% registered in FY 2019, well below set targets. The whole non-life portfolio closed with a net combined ratio of 86.1% down from the 90.3% registered the previous year. Group Life business although attracting higher premiums recorded a subdued result contributing  $\notin$ 0.5 million, below the  $\notin$ 0.9 million in FY2019 emanating from an increase in claim frequency and severity.

With the economic contraction experienced since the dawn of the pandemic and with GDP growth projections already being revised downwards, the quest for profitable growth remains at the core of the MAPFRE Group strategy to ensure adequate returns to its shareholders even at such a turbulent period. The Company continues to monitor development in each line of business, introducing changes in the products offered, adjusting pricing where necessary but also taking on risk that is within its risk appetite to maximise profit.

Business and client retention remains a major challenge particularly in these tough times. The Company remains focused on offering its clients a better service directly or through its numerous intermediaries even if remotely. The Company continues to roll-out its implementation of its new insurance IT system whilst upgrading its technological platforms that bring the Company closer to its clients. As progress is made in rolling further products onto the new system, the Company is aware of the inherent risks that an overhaul of the core IT system brings about both to resources and operations and Management plans to ensure transition is done in a way to mitigate such risks.

The Company's net investment income amounted to €0.1 million compared to the €19.5 million in FY 2019 which had included €18.0 million of dividend from MAPFRE MSV Life p.l.c.. Due to the financial market crises which was at its worst during March 2020, the Solvency ratio of MAPFRE MSV Life p.l.c. had reduced significantly though remaining within regulatory requirements. Management took the necessary action to restore the Solvency position to a more adequate level, including the cancellation of the previously proposed dividend payment. Financial securities experienced higher losses compared to previous year particularly from available-for-sale equities which were impaired. Revaluation of property investments rendered lower gains from those registered in FY 2019 reflecting the risks arising from the pandemic driven economic environment.

The Shareholder's Funds of the Company at €77.1 million saw an increase of 5.8% during FY 2020 resulting from the nonpayment of dividend and the strong technical profit achieved. Net Asset Value per share as at 31 December 2020 amounted to €0.84.

#### **REVIEW OF BUSINESS - CONTINUED**

#### THE COMPANY - CONTINUED

MAPFRE Middlesea p.l.c.'s solvency position remained strong with net assets remaining adequately above the capital requirements under Solvency II with the cover being reported in the Solvency and Financial Condition Report (SFCR) to be published by the Company later in the year.

#### MAPFRE MSV LIFE P.L.C.

MAPFRE MSV Life p.l.c. ("MAPFRE MSV Life" and "MAPFRE MSV Group") registered a profit before tax of €15.0 million for FY 2020, up 3.5% on the previous year where a €14.5 million profit before tax was generated. Profit after tax is recorded at €10.3 million, down 12.0% on the €11.7 million in the previous year.

Operating results were exposed to volatility throughout the year as savings and investment markets reacted to pandemic uncertainties and a slower rhythm to economic activity. Nonetheless, as the year progressed towards its end, there was a recovery in asset values allowing the full twelve months of the year to record a positive return on balance sheet assets in support of policyholder obligations.

Gross premiums written for FY 2020 totalled  $\in$  269.6 million, 4.7% down on a prior year  $\in$  282.9 million, impacted by the generally lower interest rate climate that characterised the year and a softening of demand for single premium business partially offset by a growing demand for smaller sized longer term regular premium savings and retirement products.

Net claims incurred increased to €261.2 million through the year compared to a prior year €210.1 million largely as a result of a continuing trend which sees an increase in maturing medium-term single premium contracts. A large proportion of maturing contracts were subsequently re-invested in new medium-term contracts.

In aggregate, the balance on the long term business technical account increased to &14.8 million from a prior year &14.2 million as a result of slow but steady growth in the volume of With Profit funds throughout the year as well as life assurance protection business driven by good underwriting performance.

The MAPFRE MSV Group's total assets increased by 2.7% from &2,497.1 million at the end of 2019 to &2,563.7 million at the end of 2020, whilst net technical provisions (including investment contracts without DPF) increased by 2.0% from &2,301.8 million in 2019 to &2,349.3 million in 2020.

The value of in-force business, which projects future transfers to shareholders arising from policies in force at the end of the year, increased by 5.0%, up from a  $\notin$ 73.5 million value in 2019 to  $\notin$ 77.2 million in 2020. This is attributable to the impact of new business inflows, improved technical margins and improved mortality performance when comparing actual mortality to assumed mortality updated run rates.

Total shareholders' funds at the close of 2020 amounted to €161.4million (2019: €147.4million), an increase of 10.0% over the previous year and well ahead of minimum solvency guidelines.

The shareholders of MAPFRE MSV Life are wholly committed to ensuring that the company remains adequately capitalised at all times and well positioned for both business growth and effective regulatory capital thresholds in place under the Solvency II framework.

EIOPA, in a statement issued on 18 December 2020, outlined key financial stability risks and vulnerabilities for the insurance and pension sectors and recommended that any dividend distributions should not exceed thresholds of prudency. With this in mind, the Directors of MAPFRE MSV Life do not recommend the payment of a final net dividend. For financial year 2019 the Directors of MAPFRE MSV Life had recommended the payment of a final net dividend of €11.7million that was to be paid in April 2020. This payment was subsequently cancelled as part of the immediate reaction to the COVID-19 outbreak and the sum of €11.7million remained unappropriated and retained within company reserves.

#### **REVIEW OF BUSINESS - CONTINUED**

#### MAPFRE MSV LIFE P.L.C - CONTINUED

The MAPFRE MSV With Profits Fund increased by 1.4% from  $\pounds$ 2.15 billion in 2019 to  $\pounds$ 2.18 billion in 2020 with growth in the fund driven both by operational cash flows arising from new business as well as market returns on the differing asset classes held within the portfolios. The total investment return of the Fund amounted to  $\pounds$ 59.4 million generating a return of 2.75%. Markets in 2020 were far more volatile than in prior year when an investment return of 11% was generated.

The investment strategy of the MAPFRE MSV With Profits Fund is to hold a diversified range of quality assets and currencies that mitigates against market risk. This asset diversification together with the robust investment management process, the quality of the asset managers engaged, and the Company's strong track record of investment management mean that the Fund is well placed to capture an upturn in investment markets.

In March 2021, the Board of Directors of MAPFRE MSV Group approved a resolution whereby differential rates of Regular Bonuses were declared in respect of With Profits plans held with MAPFRE MSV Life for the year ended 31 December 2020. These amounted to 1.40% for the Comprehensive Life Plan (regular and single premium policies), 1.50% in respect of the Comprehensive Flexi Plan (regular and single premium policies), 1.50% under the Single Premium Plan and 1.50% under the With-Profits options of the Investment Bond, Retirement Plan and of the Personal Pension Plan. On the 'Old Series' Endowment and Whole Life policies, a Regular Bonus of 1.00% of the basic sum assured plus bonuses was declared.

In addition, the Board also announced the declaration of a Final Bonus in respect of Comprehensive Life Plans (single and regular premium), Comprehensive Flexi Plans (single and regular premium) and Single Premium Plans that have been in force for more than 10 years. For Regular Premium policies, the Final Bonus is expressed as a percentage for every year in force after the 10th year of the policy whilst, for the Final Bonus on Single Premium policies is being expressed as a combination of a flat percentage plus an additional percentage for every year in force after the 10th year of the policy. Final Bonuses will be paid on the value of the Policy Account as at the date of death or maturity between 24 March 2021 and the next bonus declaration in accordance with the following table:

Product	Final Bonus Flat Rate %	Rate per Year in Force >10 years $\%$
Comprehensive Life Plan ( Regular Premium)	Nil	1.25%
Comprehensive Flexi Plan (Regular Premium)	Nil	1.25%
Single Premium Plan	5.0%	2.50%
Comprehensive Life Plan (Single Premium)	5.0%	2.50%
Comprehensive Flexi Plan (Single Premium)	5.0%	2.50%

The Board of MAPFRE Group also approved a Regular Bonus of 1.40% on those Secure Growth policies which formed part of the portfolio of business transferred to MAPFRE MSV Life from Assicurazioni Generali S.p.A. during 2000. Finally the Board also approved a Regular Bonus of 1.00% on the ALICO 78 policies and a Regular Bonus of 1.00% on the ALICO 66 polices which formed part of the portfolio of business transferred to MAPFRE MSV Life in 2011 from American Life Insurance Company ("ALICO").

Notwithstanding the prudent investment policy adopted by MAPFRE MSV Life, past performance is no guarantee for the future. Although MAPFRE MSV Life's With Profits investments have generally provided policyholders with stable and satisfactory returns when compared with other similar investment products, in the light of the current uncertainty in the capital markets, investment returns could fluctuate further. Fair value movements and investment returns impinge directly on the rates of bonuses declared by the company. Regular Bonuses are therefore expected to vary over the lifetime of the policy whilst Final Bonuses are likely to be highly volatile and very dependent on the investment performance of the company.

In 2020, the life insurance market in Malta went through a challenging year brought about by the continuing climate of low interest rates and the outbreak of the pandemic earlier in the year. With Profits single premium contracts have seen annual bonus declarations lowered in the face of a drop in investment returns and this has softened demand. Furthermore, corporate bond issues and shorter term investment products continue to compete for available liquidity.

#### **REVIEW OF BUSINESS - CONTINUED**

#### MAPFRE MSV LIFE P.L.C - CONTINUED

The COVID-19 pandemic disrupted MAPFRE MSV Life's operations in view of lockdown protocols and social distancing. Business continuity was retained throughout the year as initiatives were taken to reconfigure workflows and introduce efficient teleworking capabilities.

There were no significant insurance financial risks impacting the portfolios of business, and mortality assumptions underlying the valuation of policyholder obligations were not impacted.

There was some weakening of demand in single premium contracts in the first half of the year though as the year progressed demand regained momentum leaving overall turnover of contracts at 96% of prior year.

The demand for new retirement savings products was strong and the Group saw improved turnover in regular savings contracts and protection policy issuance. MAPFRE MSV Life continued to be very active in the voluntary personal pensions market and continued to successfully promote its Voluntary Occupational Pension Scheme in the market.

The Board of MAPFRE Middlesea joins the Board of MAPFRE MSV Life in expressing its gratitude and appreciation to David Curmi, outgoing Chief Executive Officer of MAPFRE MSV Life p.l.c. for his many years of service and leadership. David Curmi left MAPFRE MSV Life at the end of January 2021 at the expiry of his contract. Whilst a successor CEO is being recruited, Felipe Navarro Lopez, President & CEO of MAPFRE Middlesea p.l.c. has taken on the role of Interim CEO.

#### **OTHER SUBSIDIARIES**

The other subsidiaries within the Group, though not significant to the size of the Group, contributed satisfactorily to the results of the year.

BEE Insurance Management Limited ('BEE') and its subsidiary Euro Med Risk Solutions Limited which offer Insurance and Non-Insurance management services saw a drop in revenue as a result of a re-domiciliation of a client with no new clients on boarded by the end of the financial year. The Management of BEE is currently working to conclude at least two new applications which would see an uplift in both revenues and profits.

Church Wharf Properties Limited holds a property within the Regeneration of the Grand Harbour Area and continues to monitor the evolution of this project which gives a potential increase in value of this investment.

#### **THE GROUP**

The Group registered a profit before tax of &21.2 million in FY 2020 compared to &20.1 million achieved in FY 2019. Profit after tax for FY 2020 closed at &14.3 million a 7.9% drop from the &15.5 million achieved in FY 2019. Group premiums written saw a downturn reaching &344.7 million, 3.5% below that registered in FY 2019 with both insurance companies remaining leaders in their respective markets.

MAPFRE Middlesea's Group capital and reserves attributable to shareholders at 31 December 2020 amounted to €100.6 million (2019: €89.5 million) on a consolidated basis with a net asset value per share of €1.09 as at 31 December 2020 mainly as a result of cancellation of the previously proposed dividend for FY2019 by both MAPFRE Middlesea and MAPFRE MSV Life.

Whilst as a Group we have an important role to provide our customers with prosperity and peace of mind, we acknowledge that we have a wider commitment to society by also supporting those who are not our customers. Over the years we have developed a Corporate Social Responsibility (CSR) policy framework which encompasses shareholders, the environment, people, communities and customers. Through our CSR programme we cooperate with and assist a number of public and private institutions, NGOs, museums, foundations and associations who share similar goals and values as us.

#### **REVIEW OF BUSINESS - CONTINUED**

#### THE GROUP - CONTINUED

Training and development of our people continued to feature high on our agenda during 2020 notwithstanding the pandemic. We value our people and seek to help them achieve their full potential by providing them with internal and external training opportunities in Malta as well as overseas. In order to ensure the well-being and ongoing development of our people, we are continuously reviewing and updating our HR policies and implementing new policies and employment practices.

The Board expresses its gratitude and appreciation to the management and staff of all the Group companies for their commitment and contribution to another satisfactory year, to intermediaries for their continued support and to the many loyal customers for placing their trust in MAPFRE Middlesea p.l.c. and MAPFRE MSV Life p.l.c..

Going forward we will maintain strong focus on our customers by continuously assessing our business processes and operations in order to provide good value and excellent service. To this end, we will continue to invest and innovate in information technology. During 2020 we progressed on our major IT programmes in both insurance companies, with some delays experienced due to the pandemic. MAPFRE Middlesea is heading for critical milestones in its roll-out in the coming months. MAPFRE MSV Life rolled out their new distribution portal for Protection Business as part of the project that is seeing the implementation of a new Life Administration System. This new digital portal enables it to operate in a straight through process with the distribution network and is enabling the company to achieve a high percentage of straight through policy issuing at the point of sale.

We consider our distribution footprint in Malta to be one of our key strengths. We are going to persist on the multichannel approach, we want the client to receive the same price from the Company whatever channel he chooses to approach the Company: Direct, Agents, Tied Insurance Intermediaries or Brokers. In MAPFRE MSV Life, whilst bancassurance remains the most important distribution channel, to ensure that we provide our customers with greater accessibility and a better service, we are continuously seeking to strengthen all other distribution channels.

The Group continues to seek growth in its core business lines and believes that its increasing integration with MAPFRE Group strategies will further strengthen and consolidate business prospects.

#### OUTLOOK

The outlook of the Board of Directors for 2021 remains one of cautious optimism. The COVID-19 pandemic has caused the global economy to register an unprecedented retraction and the local economy likewise suffered a contraction. Unemployment remained low compared to other EU countries even though it was at its highest in the last five years. Growth expectations for 2021 have been revised downwards in the last quarter as the spread of the virus continues unabated notwithstanding the steady roll-out of the vaccination programme. Local measures have been less drastic compared to the rest of Europe. The insurance market has not been effected as negatively as other sectors of the economy although the pinch felt by the rest of the economy is having its side effects on our sector as corporate clients try to reduce their insurance expense. It is hoped that once herd immunity is achieved within the country the economy would receive a much awaited sentiment of optimism that would see consumer demand increase. Within this context, demand for general business is expected to grow at a lower rate experienced in the last years and in the context of Malta's high savings ratio, the demand for the protection, savings and investments products in life is expected to remain strong.

Challenging investment markets feature heavily in the outlook for the life insurance industry, 2020 proved to be one of the most tumultuous in modern history, marked by a number of developments that were historically unprecedented. However, the year also demonstrated the resilience of people, institutions and financial markets.

For investors, the year was characterized by sharp swings for stocks. March 2020 saw a significant drop as the pandemic worsened. This was followed by a rally in April, and stocks reached their previous highs by August. Ultimately, despite a sequence of epic events and continued concerns over the pandemic, global stock market returns in 2020 were above their historical norm. Global yield curves finished the year generally lower than at the start.

#### OUTLOOK - CONTINUED

On the back of this past year we expect monetary policy to remain accommodative and interest rates low to negative. We think that in 2021 returns from riskier assets will generally outperform returns from safer ones. Modest single digit returns in the key equity markets are expected. Earnings growth will need to drive return supported by policy actions. We anticipate slow but steady growth, low inflation, accommodative policy and single digit profit growth. Amidst slow economic growth and the low yield environment, investing through 2021 will require portfolio diversification towards areas of extra return with a cautious approach aiming for better risk-adjusted returns.

Going forward one can also expect to see greater supervisory scrutiny as more regulations are expected to directly affect the insurance industry. The Insurance Distribution Directive, now in its third year, impacts the conduct of business between insurers and consumers and requires insurers to strengthen their product governance. Similarly, the General Data Protection Regulation (GDPR) has also had a significant impact on the insurance industry.

Another particular challenge is IFRS 17, the new worldwide reporting standard which requires insurance companies to use a current discount rate to value liabilities. Initial indications are that compliance with this new reporting standard will require a major investment by the insurance industry.

The scale of the challenges facing the insurance industry through technological and structural change will require insurance companies to adapt to these challenges to be in a position to exploit the many opportunities that will certainly arise.

#### PRINCIPAL RISKS AND UNCERTAINTIES

The Group's principal risks and uncertainties are further disclosed in Note 4 dealing with management of risk as supplemented by Note 3 relating to the use of accounting estimates and judgements in applying accounting policies, Note 16 on intangible assets covering details on the Group's value of in-force business, Note 19 on investment property discussing significant unobservable inputs used, and Note 24 discussing the assumptions underlying the technical provisions.

The future course of COVID-19 qualifies as an additional uncertainty to consider, though pandemic mitigation efforts now gather pace and vaccination programs gain further traction. The Group believes it is well placed to maintain operational business continuity in various stresses of lockdown and social distancing whilst financial risk scenarios are modelled and evaluated on an ongoing basis under Solvency II reporting rules.

#### EVENTS AFTER THE FINANCIAL REPORTING DATE

At a MAPFRE MSV Life Board Meeting dated 4 December 2020, in reviewing the company's needs over the forthcoming medium term within the framework of Solvency II, a resolution increasing the authorised share capital of the company from €60 million to €120 million was authorised after having obtained the necessary regulatory approval. A further resolution increasing the issued share capital of MAPFRE MSV Life from €54.75 million to €94.75 million were recommended. On 23 March 2021, the Board of Directors of MAPFRE MSV Life authorised the increases in authorised and issued share capital. On the 25 March 2021, MAPFRE Middlesea p.l.c. and Bank of Valletta p.l.c. each made a capital injection of €20 million to MAPFRE MSV Life and both will retain their 50% share.

The transfers contemplated by the subsidiary of MAPFRE MSV Life, Growth Investments Limited, under the Transfer of Business Agreement (TOBA) with BOV Asset Management Ltd and Bank of Valletta p.l.c. signed on 6 February 2020 remained in the course of completion subsequent to balance sheet date. The directors now expect the transfers to be completed by March 2021.

The Directors of Euro Globe Holdings have put the company into voluntary liquidation following the end of the financial year which is expected to be completed during 2021.

There were no further important events or transactions which took place after the financial reporting date which would require disclosure or adjustment to this annual report and financial statements.

#### **RESULTS AND DIVIDENDS**

The Directors, having regards to the statement issued on 18 December 2020 by EIOPA, which outlined key financial stability risks and vulnerabilities for the insurance and pension sectors and recommended that any dividend distributions should not exceed thresholds of prudency, will be recommending a lower pay-out of profits by way of dividend compared to most recent years.

The consolidated profit or loss account is set out on page 52. A gross dividend in respect of year ended 31 December 2020 of  $\notin 0.05243$  per share amounting to a total dividend of  $\notin 4,823,996$  is to be proposed by the Directors at the forthcoming annual general meeting. This is equivalent to a net dividend of  $\notin 0.03478$  per share amounting to a total net dividend of  $\notin 3,200,000$  (2019: nil).

For financial year 2019, the Directors recommended the payment of a final net dividend of €13.0 million that was to be paid in May 2020. This payment was subsequently cancelled as part of the immediate reaction to the COVID-19 outbreak and the sum remained unappropriated and retained within Company reserves.

#### DIRECTORS

The Directors of the Company who held office during the period under review were:

Martin Galea Nikos Antimissaris (resigned as of 30 June 2020) Alfred Attard Antoinette Caruana David G. Curmi Jose Maria del Pozo (appointed on the 15 July 2020) Jose-Luis Jimenez Jaime Tamayo Ibañez (resigned as of 31 December 2020) Taddeo Scerri Paul Testaferrata Moroni Viani Joseoh F.X. Zahra

In accordance with the Articles of Association of the Company, all Directors retire from office at the Annual General Meeting and are eligible for re-election or re-appointment. Further information is given in the Statement of Corporate Governance.

As Nikos Antimissaris had tendered his resignation from the MAPFRE Group with effect from 30 June 2020, the Board of Directors (acting in accordance with Article 100 of the Memorandum and Articles of Association) re-appointed Jose Maria del Pozo who had been previously appointed by the Board in replacement of Nikos Antimissaris with effect from 15 July 2020

#### STATEMENT OF DIRECTORS' RESPONSIBILITIES FOR THE FINANCIAL STATEMENTS

The Directors are required by the Insurance Business Act, 1998 and the Companies Act, 1995 to prepare financial statements which give a true and fair view of the state of affairs of the Group and the Company as at the end of each reporting period and of the profit or loss for that period.

In preparing the financial statements, the Directors are responsible for:

- Ensuring that the financial statements have been drawn up in accordance with International Financial Reporting Standards as adopted by the EU;
- Selecting and applying appropriate accounting policies;
- Making accounting estimates that are reasonable in the circumstances;
- Ensuring that the financial statements are prepared on the going concern basis unless it is inappropriate to presume that the Group and the Company will continue in business as a going concern.

#### STATEMENT OF DIRECTORS' RESPONSIBILITIES FOR THE FINANCIAL STATEMENTS - CONTINUED

The Directors are also responsible for designing, implementing and maintaining internal control as the Directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error, and that comply with the Insurance Business Act, 1998 and the Companies Act, 1995. They are also responsible for safeguarding the assets of the Group and the parent Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The financial statements of MAPFRE Middlesea p.l.c. for the year ended 31 December 2020 are included in the Annual Report 2020, which is published in hard-copy printed form and also made available on the parent Company's website. The Directors are responsible for the maintenance and integrity of the Annual Report on the website in view of their responsibility for the controls over, and the security of, the website. Access to information published on the Company's website is available in other countries and jurisdictions, where legislation governing the preparation and dissemination of financial statements may differ from requirements or practice in Malta.

The directors confirm that, to the best of their knowledge:

- The financial statements give a true and fair view of the financial position of the Group and Company as at 31 December 2020, and of its financial performance and its cash flows for the year then ended in accordance with International Financial Reporting Standards as adopted by the European Union on the basis explained in Note 1 to the financial statements; and
- The Annual Report includes a fair review of the development and performance of the business and the position of the Group and Company, together with additional information of the principal risks and uncertainties that the Group and Company face.

#### **INFORMATION PURSUANT TO LISTING RULE 5.64**

The Company has an authorised share capital of €31,500,000 divided into 150,000,000 ordinary shares with a nominal value of €0.21 each.

The issued share capital of the Company is €19,320,000 divided into 92,000,000 ordinary shares of €0.21 each. The issued shares of the Company consist of one class of ordinary shares with equal voting rights attached.

The directors confirm that as at 31 December 2020, only MAPFRE Internacional (54.56%) and Bank of Valletta p.l.c. (31.08%) held a shareholding in excess of 5% of the total issued share capital.

Pursuant to the Company's Articles of Association, the appointment of Directors to the Board is reserved exclusively to the Company's shareholders (in line also with general and commonly accepted practice in Malta). Shareholders with 11% or more of the shares in issue are entitled to appoint one director for every 11% holding, whilst the other shareholders are entitled to appoint the remaining Board members at the Annual General Meeting in accordance with the provisions of the Articles of Association. The Chairman shall be appointed by the Board of Directors.

The rules governing the appointment and replacement of the Company's directors are contained in Articles 93 to 102 of the Company's Articles of Association.

The Directors can only issue shares following an extraordinary resolution passed in the General Meeting. This and other powers vested in the Company's Directors are contained in Articles 84 to 90 of the Company's Articles of Association. The Memorandum and Articles of the Company may be amended by means of an extraordinary resolution of the Company during general meetings.

There are no agreements between the Company and the Directors on the Company's Board or employees providing for compensation on termination or cessation of their office for any reason whatsoever.

It is hereby declared that as at 31 December 2020, information required under Listing Rules 5.64.2, 5.64.4, 5.64.5, 5.64.6, 5.64.7 and 5.64.10 is not applicable to the Company.

#### **GOING CONCERN**

The Directors, as required by Listing Rule 5.62 have considered the Group's and Company's operational performance, the statements of financial position as at year end as well as the business plans for the coming year, and declare that they have a reasonable expectation that the Group and the Company have adequate resources to continue in operational existence for the foreseeable future. For this reason, in preparing the financial statements, the Group and Company are in a position to continue operating as a going concern for the foreseeable future.

#### **AUDITORS**

The auditors, KPMG, have indicated their willingness to continue in office and a resolution for their re-appointment will be proposed at the Annual General Meeting.

#### **INFORMATION PURSUANT TO LISTING RULE 5.70**

There were no material contracts in relation to which a Director of the Company was directly or indirectly interested.

#### **INFORMATION PURSUANT TO LISTING RULE 5.70.2**

The Company Secretary is Dr Daphne Sims Dodebier and the registered office is Middle Sea House, Floriana, Malta.

By order of the Board

Martin Galea Chairman

Middle Sea House Floriana, Malta

25 March 2021

Alfred Attard Director

#### **1. INTRODUCTION**

Issuers whose securities are listed on the Malta Stock Exchange are required to include a Corporate Governance Statement (the 'Statement'), in their Annual Financial Report. This should provide, amongst others, an explanation of the extent of adherence to and non-compliance with the Code of Principles of Good Corporate Governance (the 'Code') contained in Appendix 5.1 of Chapter 5 of the Listing Rules of the Listing Authority ('LA'). In terms of Listing Rule 5.94, MAPFRE Middlesea p.l.c. (the 'Company' or 'MMS') is obliged to prepare a report explaining its compliance with the provisions of the Code. The Company's auditors are to include a report on the Corporate Governance Statement in the Annual Financial Report of the Company.

The Company notes that compliance with the Code is not mandatory but that it recommends principles designed to guide the Board of Directors (the 'Board') and the Company's management in their pursuit of objectives in the interests of both the Company and its shareholders. The Board firmly upholds the principles therein contained as guaranteeing the required standards of accountability and transparency and thus strives to adhere fully to the recommendations therein contained insofar as it is practical to do so.

As evidenced by the information set out in this Statement and that contained in the Remuneration Statement, the Company believes that it has, save as indicated herein in the section entitled Non-Compliance with Code, applied the principles and complied with the provisions of the Code throughout the accounting period under review. In the Non-Compliance Section, the Board indicates and explains the instances where it has departed from or where it has not applied the provisions of the Code, in accordance with the same Code.

#### **2. COMPLIANCE WITH THE CODE**

#### Principle 1 – The Board

The Board's role and responsibility is to lead the Company, to set strategy and to exercise good oversight and stewardship. As at the 31 December 2020 the Board was composed of a non-executive Chairman and nine non-executive Directors. The maximum number of Directors pursuant to the Memorandum and Articles of Association is ten. Martin Galea was re-appointed as a non-executive Chairman during the Board meeting held on the 27 October 2020, which followed the Annual General Meeting (AGM) held on the same day.

During the said AGM the two institutional shareholders re-appointed the retiring Directors Alfred Attard, David Curmi, Martin Galea, Jose-Luis Jimenez, Taddeo Scerri, Jaime Tamayo and Joseph F. X. Zahra while the other shareholders re-appointed the retiring Directors Antoinette Caruana and Paul Testaferrata Moroni Viani during the election for directors. As Nikos Antimissaris had tendered his resignation from the MAPFRE Group with effect from 30 June 2020, the Board of Directors (acting in accordance with Article 100 of the Memorandum and Articles of Association) re-appointed Jose Maria del Pozo who had been previously appointed by the Board in replacement of Mr Antimissaris with effect from 15 July 2020. Jaime Tamayo tendered his resignation as of 31 December 2020 in order to take up other duties within the MAPFRE Group.

All of the aforementioned individuals have been approved by the Regulator as being fit and proper to direct the business of the Company, deemed to conduct themselves with honesty, competence and integrity. Both on an individual level and collectively the Members are deemed to possess the necessary skills and experience to make effective contribution to the leadership and decision-making processes of the Company as reflected by the Company's strategy and policies.

The Board liaises closely with the President & Chief Executive Officer ('CEO') of the Company in order to ensure that the Board receives timely and complete information in relation to the business of the Company and management performance. This enables the Board to contribute effectively to the decision-making process, whilst at the same time exercising prudent and effective controls. Felipe Navarro Lopez de Chicheri, who was appointed as CEO on the 1 October 2015, continued to hold the position of CEO throughout 2020.

The Board delegates specific responsibilities to a number of Board Committees, namely the Audit Committee, the Risk and Compliance Committee, the Investments Committee and the Remuneration Committee, each of which operates under formal terms of reference approved by the Board.

Further detail in relation to the Committees and the responsibilities of the Board is explained under Principles 4 and 5 of this Statement.

#### 2. COMPLIANCE WITH THE CODE - CONTINUED

#### Principle 2 – Chairman and CEO

The Chairman is responsible for leadership of the Board and for the setting of its agenda. The Chairman ensures that the Board's discussions on any issue put before it are addressed with adequate depth, that the opinions of all the Directors are taken into account, and that all the Board's decisions are supported by adequate and timely information.

The Company's current organisational structure incorporates the position of a CEO as aforementioned, who leads the Senior Management team and whose main role and responsibilities are the execution of agreed strategy and the managing of the Company's business. The Company also has an Operational Committee composed of senior members of the Technical Areas and a Management Committee that brings together the Chief Officers within MMS under the Chairmanship of the CEO. Both Committees meet on a monthly basis insofar as possible.

The positions of the Chairman of the Board and CEO are well defined in practice as well as in the Terms of Reference of the Board of Directors with specific roles rendering these positions completely separate from one another to avoid concentration of authority and to differentiate leadership from the running of the business.

#### Principle 3 – Composition of the Board

The Board considers the number of Members as stipulated in the Memorandum and Articles of the Company to be appropriate relative to the size of the Company and its operations.

The combined and varied knowledge, experience and skills of the Board members, including a broad knowledge of the business of the Company and awareness of statutory and regulatory requirements, provide a balance of competences, as required, and add value both to the functioning of the Board and to the direction given to the Company.

The Company's Articles of Association determine the composition of the Board. The appointment of Directors to the Board is accordingly reserved exclusively to the Company's shareholders, except in so far as an appointment may be made to fill a casual vacancy. All Directors, as well as some key officials, are required to fulfil the fit and proper regime prescribed by the Malta Financial Services Authority ('MFSA') in line with standard regulatory due diligence procedures. Moreover, all Directors are required to apply the necessary time and attention to their duties and required to limit the number of directorships held in other companies thereby also ensuring the proper performance of their functions.

The Board is composed exclusively of non-executive Directors. Although not a Director of MMS, the CEO is invited to attend Board meetings with a view to ensuring a full understanding and appreciation of the Board's policies and strategy and to provide direct input to the Board's deliberations. In addition, certain members of Senior Management are invited to report to the Board as and when required thereby securing effective information flows as well as fostering a culture of continuous dialogue between the Board and the Company's Management.

As at the date of this review, the Board consists of six independent Directors (including the Chairman), and four non-independent Directors (as indicated on page 26 of the Annual Report) as defined by the Code.

In determining the independence or otherwise of its Directors, the Board considers, amongst others, the principles relating to independence of directors contained in the Code, the Company's own practice as well as general principles of good practice. Each non-executive director has moreover submitted his / her declaration to the Board declaring independence in accordance with Code provision 3.4.

#### Principle 4 – The Responsibilities of the Board

The Board acknowledges its statutory mandate to set policy and to provide direction as well as to monitor the implementation thereof. The Board fulfils this mandate and discharges its responsibilities through the execution of the four basic principles of corporate governance namely, accountability, monitoring, strategy formulation and policy development.

#### 2. COMPLIANCE WITH THE CODE - CONTINUED

#### Principle 4 - The Responsibilities of the Board - continued

The Board continually and consistently reviews all the different aspects of the Company within the parameters of the relevant laws, regulations and codes of best practice, applies high ethical standards whilst taking into account stakeholders' interests, maintains an effective dialogue with all stakeholders, monitors the application of management policies and motivates Company Management.

#### Principle 5 – Board Meetings

The activities of the Board of Directors are exercised in a manner designed to ensure that the Board effectively supervises the operations of the Company and sets policies. Management updates and provides the Directors with a report at each Board Meeting, including a detailed review of the Company's Management Accounts and Key Performance Indicators which latter are promulgated by the MAPFRE Group in line with industry norms. The report also contains Management's comments on the results and on relevant events and decisions and sets out background information on various subjects including any matter requiring the approval of the Board.

Apart from setting the strategy and direction of the Company, the Board is actively involved in monitoring progress against Budget and strategy and in approving material or significant transactions.

The Chairman in conjunction with the Company Secretary ensures that all relevant issues are on the agenda and are supported by all available information. The agenda for each meeting seeks to strike a balance between long-term strategic objectives and shorter-term performance matters. Notice of the dates of forthcoming Board meetings together with all relevant documentation are circulated in advance to all Directors in order to give them opportunity to consider the information and prepare well in advance of the relative Board meeting.

During Board meetings members of Management are often invited to present on the subject matter being discussed while the Chairman facilitates discussion and ensures that all Directors are given ample opportunity to discuss issues set on the board agenda and convey their opinions thereon.

Decisions of the Board are taken by majority of those present subject to the Chairman's casting vote in the case of parity.

During financial year, the Board of Directors of the Company held eight Board Meetings with attendance as follows:

Martin Galea (Chairman) (NED I)	8
Nikos Antimissaris (NED – until 30 June 2020)	4
Alfred Attard (NED I)	8
Antoinette Caruana (NED I)	8
David G. Curmi (NED)	7
Jose Maria del Pozo (NED – as of 15 July 2020)	4
Jose-Luis Jimenez (NED)	6
Taddeo Scerri (NED I)	6
Jaime Tamayo Ibañez (NED)	7
Paul Testaferrata Moroni Viani (NED I)	8
Joseph F.X. Zahra (NED I)	7

NED – Non-executive Director I – Independent

The MMS CEO attended the Board meetings by invitation.

#### 2. COMPLIANCE WITH THE CODE - CONTINUED

#### Principle 5 - Board Meetings - continued

During 2020 three Board Briefings were also held in order to provide the Directors with more detailed information on the subject matter identified as well as to allow opportunity for deeper discussions of pertinent issues. The focal point of the Directors' Briefing in January was to review the progress insofar as the Strategic Plan for 2019 – 2021, to set the Board Agenda for the year and to discuss reinsurance negotiations for the following financial year. During the Directors' Briefing held in February the Board discussed the Company's perceived Strengths, Weaknesses, Threats and Opportunities, reviewed achievements made in 2019 and discussed what further action was required in terms of the three year Strategic Plan. While in the third and final Briefing held in June the Board reviewed the results of the Board Effectiveness Questionnaire, carried out an overview of the Own Risk & Solvency Assessment and held an in-depth discussion on the solvency position of its subsidiary. In addition, a presentation is delivered on pertinent topics at every Board Meeting including Human Resources matters, Operational, Technical and Market Information. The Company Secretary furthermore directs members of the Board to training material by way of continued professional development for Directors in the discharge of their functions on the Board to training material by way of continued professional development for Directors in the discharge of their functions on the Board and Committees.

Notices of meeting dates were circulated well in advance of the relative meetings and meeting packs containing all relevant information, including the minutes of the previous Board Meeting faithfully recording attendance and decisions, were circulated to the Directors ahead of each meeting by the Company Secretary. Each communication allowed ample opportunity for the Directors to review the information and prepare for the next scheduled Board or Committee meeting.

#### Principle 6 – Information and Professional Development

Given that Jose Maria del Pozo, who was appointed to the Board in July 2020, is a non-Independent Director and was already well acquainted with the business of the Company, not least due to having formed part of its Risk and Compliance Committee since 2018 no new individuals were appointed to the Board during 2020. However, the Company would provide any new Director appointed to the Board with an information pack tailored to provide a good overview and background knowledge of the Company's structure and operations. New directors would also be invited to attend an Induction Meeting specifically organised to provide more in-depth information as to the Company's organisation and business processes together with a review of the responsibilities of individuals appointed to act as Directors.

Directors are also at liberty to take independent professional advice on any matter at the Company's expense where they deem it necessary in order to better discharge their duties as Directors.

Directors have access to the advice and services of the Office of the Company Secretary. The Company Secretary is mindful of the responsibility for ensuring adherence to Board procedures as well as the continual and consistent information flow within the Board and its Committees.

The CEO is appointed by and enjoys the full confidence of the Board and ensures that systems are in place to cater for, amongst others, the on-going monitoring of Management, the development and training of both Senior Management and Directors, as well as succession planning, as required by the provisions of clause 6.4 of Appendix 5.1 of the Listing Rules. The CEO, although responsible for the recruitment and selection of senior management, consults with the Remuneration Committee and with the Board on the appointment of, and on the succession plan, for Senior Management. Training (both internal and external) of management and employees is prioritised and is implemented through the Human Resources Department. Several on-line training sessions were also held on various topics during the course of 2020 including on Cyber Security, Risk Awareness and MAPFRE Corporate Values.

#### Principle 7 – Evaluation of the Board's Performance

During the year under review, the Board once again undertook an evaluation of its own performance, the Chairman's performance and that of its Committees. The evaluation was not conducted externally rather the evaluation exercise was conducted through a Board Effectiveness Questionnaire prepared by the Compliance Function in cooperation with the Company Secretary and the Chairman. The outcome of the exercise was summarised into a Report based on the replies of each individual Director that was then submitted to the Chairman before being circulated amongst all Board members. The outcome was discussed during a Board briefing as aforementioned. During 2020 the Chairman also oversaw the implementation of the action points and recommendations and held meetings with the Directors individually where it was deemed opportune to do so in order to obtain more in-depth feedback. No material changes in process or structure were however deemed necessary consequent thereto.

#### 2. COMPLIANCE WITH THE CODE - CONTINUED

#### Principle 8 – Committees

The activities of the Board and of the Company's Senior Management team are additionally supported by the Company's Board Committees structured in such a way so as to assist in the guiding and monitoring of particular business processes and specific governance issues. The said Board Committees are the Audit Committee, the Risk and Compliance Committee, the Investments Committee and the Remuneration Committee. The Terms of Reference of all the Board Committees have been approved by the Board of Directors and by the MFSA.

#### **AUDIT COMMITTEE**

The Audit Committee's terms of reference are modelled on the recommendations of statutory directives, the Listing Rules and the principles of Corporate Governance, whilst also reflecting the provisions of the relevant MAPFRE Group principles. The responsibilities of the Audit Committee include the following:

- monitoring of the financial reporting process
- monitoring of the independence and effectiveness of the Company's internal control, internal audit and risk management systems
- monitoring of the audit of the annual and consolidated accounts
- maintenance of communication on such matters between the Board, management, the external Auditors and the internal Auditors
- making of recommendations to the Board in relation to the appointment of the external Auditor and the approval of the remuneration and terms of engagement of the external Auditor following appointment by the Shareholders in general meeting
- monitoring and reviewing of the external Auditor's independence and in particular the provision of additional services
- development and implementation of a policy on the engagement of the external Auditor to supply non-audit services
- reviewing of actuarial reports
- management of financial risks
- analysis and endorsement of the Annual Internal Audit Plan
- arm's length nature of related party transactions; and
- the audit process.

The terms and conditions of new contracts negotiated with related parties (regarding banking, reinsurance and agent related matters) are also reviewed by the Audit Committee as and when required. In view of the recent amendments to the Listing Rules, particularly under Chapter 12, shareholder approval was also sought at the preceding Annual General Meeting for amendments to the Company's Memorandum and Articles of Association in order to achieve complete formal alignment in addition to the alignment which already existed in practice.

The composition of the Company's Audit Committee is regulated by the Listing Rules and the Listing Authority is kept informed as to any changes in its composition. In terms of Listing Rule 5.117.3, Martin Galea is the member of the Audit Committee with the necessary qualifications, experience and knowledge to render him competent in accounting and auditing. Mr Galea is also considered an Independent Director in accordance with the criteria set out in Listing Rule 5.119. Alfred Attard, an Independent Director, was appointed Chairman of the Audit Committee by the Board of Directors in accordance with Listing Rule 5.117.4.

The Audit Committee held six meetings during 2020. In accordance with Listing Rule 5.117.2, three out of four members are considered independent in line with the criteria set out in Listing Rule 5.119. These are Alfred Attard, Antoinette Caruana and Martin Galea. The Audit Committee members and relative attendance at meetings is listed below.

Alfred Attard (Chairman)	6
Nikos Antimissaris (until 30 June 2020)	2
Antoinette Caruana	5
Jose Maria del Pozo (as of 15 July 2020)	3
Martin Galea	6

#### 2. COMPLIANCE WITH THE CODE - CONTINUED

Principle 8 - Committees - continued

#### AUDIT COMMITTEE - CONTINUED

In accordance with Listing Rule 5.118, the Board considers the four Audit Committee members as having the required competence individually and jointly as a Committee, due to their professional background and experience in the financial sector, as well as in other sectors, including the insurance sector, at both national and international level.

The CEO, the Chief Financial Officer, the General Manager of the subsidiary companies Bee Insurance Management Ltd. and EuroMed Risk Solutions Ltd. and the Internal Auditor, amongst others as may be required, attend the Audit Committee meetings by invitation. The external auditors are invited to attend meetings of the Audit Committee and are entitled to convene a meeting of the Committee if they consider that it is necessary. The Company Secretary also acts as Secretary to the Audit Committee. The Whistleblower Reporting Officer also reports to the Audit Committee as and when required.

Internal Audit is an independent appraisal function established to examine and evaluate the Group's activities. The Internal Auditor reports to the Audit Committee and attends its meetings. The Internal Auditor is charged by the Audit Committee with the conducting of business process risk-based audits aimed at assessing the adequacy of controls and business process efficiency. The Internal Audit Area also liaises closely with the MAPFRE Group Internal Audit Area to this end.

#### **RISK AND COMPLIANCE COMMITTEE**

This Committee assists the Board in overseeing the Company's compliance with the obligations imposed by legislation, codes, rules and regulations that are relevant to the Company and its business. This Committee is responsible for the proper implementation and review of the Risk policies, both of the Company and of the Group, and assessing the different types of Risk to which the Company and its subsidiaries may be exposed. It reports to the Board on the adequacy, or otherwise, of such policies. The Money Laundering Reporting Officer, the Complaints Officer and the Anti-Fraud Officer report directly to this Committee. The Compliance Officer of the subsidiary companies Bee Insurance Management Ltd. and EuroMed Risk Solutions Ltd. also reports to this Committee as and when required.

The Risk and Compliance Committee held six meetings during 2020. The Committee members and relative attendance to meetings is listed below.

Antoinette Caruana (Chairperson)	5
Albert Frendo	5
Martin Galea	6
Jose Maria del Pozo	5

The Chairperson of the Risk and Compliance Committee is also a Member of the Audit Committee thus ensuring good communication and continuity between the related work of the said Board Committees. The CEO, the Chief Financial Officer, the Compliance Officer and the Risk Officer, amongst others as may be required, attend the Committee meetings by invitation. The Company Secretary also acts as Secretary to the Committee.

#### **INVESTMENT COMMITTEE**

The Investment Committee is a joint Committee composed of Directors of the Company and Directors of its subsidiary MAPFRE MSV Life p.l.c.. The Investments Committee oversees the investment activities of the Company and its subsidiaries, executes its policies and guidelines, scrutinises and approves material transactions and monitors results.

The Investments Committee held three meetings during 2020. The Committee members and relative attendance to meetings is listed below.

John Cassar White (Chairman)	3
Romeo Cutajar	3
Jose-Luis Jimenez	3
Felipe Navarro Lopez de Chicheri	3
Patrick Spiteri Swain	3
Paul Testaferrata Moroni Viani	3

#### 2. COMPLIANCE WITH THE CODE - CONTINUED

Principle 8 - Committees - continued

#### **INVESTMENTS COMMITTEE** - CONTINUED

The CEO of the subsidiary MAPFRE MSV Life p.l.c., the Chief Financial Officer both of the Company and of its subsidiary MAPFRE MSV Life p.l.c., the MAPFRE Regional Chief Financial Officer, amongst others as may be required, attend the Committee meetings by invitation. The Company Secretary of the subsidiary MAPFRE MSV Life p.l.c. acts as Secretary to the Committee.

#### **REMUNERATION COMMITTEE**

The Board of Directors approves the remuneration of Directors and Chief Officers on the recommendation of the Remuneration Committee. The maximum aggregate directors' emoluments are established and approved by the shareholders during General Meetings as and when required.

The Remuneration Committee held two meetings during 2020. The Committee members and relative attendance to meetings is listed below.

Jaime Tamayo Ibañez (Chairman)	2
Martin Galea	2
Taddeo Scerri	1

The CEO for MAPFRE Middlesea p.l.c., the CEO for MAPFRE MSV Life p.l.c., the Chief Officer, Human Resources for MAPFRE Middlesea p.l.c., amongst others as may be required, attend the Remuneration Committee meetings by invitation. The Company Secretary also acts as Secretary to the Committee.

The 2020 Annual Report includes a separate Remuneration Statement in terms of Code Provisions 8.A.3 and 8.A.4 and Remuneration Report in terms of Code Provision 12.26K.

#### Principle 9 – Relations with Shareholders and with the Market

The Company recognises the importance of maintaining a dialogue with its shareholders and of keeping the market informed to ensure that its strategies, as well as performance, are well understood. The Board is of the view that during the period under review the Company has communicated effectively with the market through a number of company announcements and press releases.

The Company also communicates with its shareholders through the Company's Annual General Meeting ('AGM') concerning which further detail is provided under the section entitled General Meetings. The Chairman ensures that all relevant individuals including the Chairpersons of the Board Committees are present at the AGM to answer any questions as may arise

Apart from the AGM, the Company communicates with its shareholders through the Annual Report, as available for review and downloading from the Company's website. The Company's website (www.middlesea.com) also contains information about the Company and its business, including the six-monthly financial statements and all issued company announcements together with a section entirely dedicated to investor relations for the benefit of all Shareholders and the general public.

Furthermore, the Chairman ensures that constant and consistent communication is maintained with the major shareholders particularly to discuss matters of significant importance or to address particular issues or concerns. In addition, the Chairman, CEO and Company Secretary hold an annual meeting with representatives of the Malta Association of Small Shareholders to discuss various matters in the interests of the minority shareholders.

Individual shareholders can raise matters relating to their shareholding and the business of the Company at any time throughout the year via the Office of the Company Secretary. Shareholders are also given the opportunity to ask questions at the AGM or submit written questions in advance and the Company recognises their statutory right to request the convening of an extraordinary general meeting in accordance with Article 52 of the Articles of Association of the Company and Article 129 of the Companies Act (Cap. 386 of the Laws of Malta).

#### 2. COMPLIANCE WITH THE CODE - CONTINUED

#### Principle 10 – Institutional Shareholders

The Company's institutional shareholders keep the market updated on issues related to their respective companies through company announcements and press releases. During the year under review, the Company issued various press releases related to the controlling shareholder, namely MAPFRE S.A. in connection with the latter's operations abroad. The other institutional shareholder, namely Bank of Valletta p.l.c., is a listed company on the Malta Stock Exchange and consequently a steady flow of information is maintained through company announcements and press releases. In addition, the six monthly and annual results include a section on the insurance interests of institutional shareholders.

#### Principle 11 – Conflicts of Interest

The Directors are strongly aware of their responsibility to act in the interest of the Company and its shareholders as a whole at all times and of their obligation to avoid conflicts of interest. During the period under review, the Board maintained its practice that in the event of a real or potential conflict of interest arising in respect of a Director in connection with any transaction or other matter, the interest is to be declared and the individual concerned shall refrain from taking part in proceedings or decisions relating to the matter. The Board minutes include a record of such declarations and of the action taken by the individual director concerned as and when required. As an exception to this rule, in order that the directors may discharge their responsibilities efficiently and effectively, it was agreed that directors appointed by shareholders need not disclose a conflict of interest or potential conflict of interest where this arises due to a conflict or potential conflict between the Company and the shareholder who appointed such director. In such a case, directors are allowed to participate in the discussions subject to the overlying general principle that they are required to act honestly and in good faith and in the best interests of the Company at all times but shall not vote on the matter.

The Company also has an Internal Code of Conduct Relating to Listed Securities addressed to all directors and selected officers of the Company and its Subsidiary undertakings. The aim behind this Code is to ensure compliance with the Prevention of Market Abuse Regulatory Framework as well as the recommendations and principles contained in the Listing Rules. The Company keeps a record of all advance notices received in connection with permitted dealings by directors and selected officers and acknowledgements of such advance notices. The Company reminds all Directors and senior officers of their obligation to conform to the Code on a regular basis.

As required by clause 11.3 of Appendix 5.1 of the Listing Rules a Directors' beneficial interest in the share capital of the Company as at 31 December 2020 has been declared by Joseph F. X. Zahra who has a very minor shareholding whereas Paul Testaferrata Moroni Viani has declared an indirect shareholding in the Company's shares through his shareholding in other companies.

#### Principle 12 – Corporate Social Responsibility

Despite the challenging times caused by the COVID-19 pandemic, MAPFRE Malta has remained committed to its' Corporate Social Responsibility objectives, namely to protect the health of its employees, collaborators, clients and other individuals. In addition, to assist entities that were negatively affected by the COVID-19 crisis through its commitment to the implementation of several social welfare projects carried out by Fundación MAPFRE throughout the year.

During 2020, MAPFRE Malta met its CSR objectives not least through collaboration with a number of different entities to organize various activities ranging from food and blood donations, environmental activities and clean-ups, the provision of medical facemasks and the granting of special discounts to help ease the financial burden of those most affected by COVID-19. By way of example, MAPFRE Malta provided 300 healthy food packs to the staff at Mater Dei Hospital as an expression of its appreciation towards all individuals working in the health sector during the pandemic.

Fundación MAPFRE allocated 35 million Euros to various international projects across 27 different countries and donated 100,000 facemasks to Maltese health front-liners to help face the COVID-19 pandemic.

#### 2. COMPLIANCE WITH THE CODE - CONTINUED

#### Principle 12 - Corporate Social Responsibility - continued

Fundación MAPFRE has once again collaborated with the Inspire Foundation and Equal Partners Foundation, funding the provision of specialized services to children and adults with disabilities. Of note was the Foundation's contribution of €53,000 to cover the running costs of Inspire's therapeutic facilities, the Multi-Sensory Rooms and a sum of over €30,000 to the Equal Partners Foundation to support their efforts to enable children who suffer from a disability to lead a more independent life. MAPFRE Malta also joined the fight against breast cancer with a variety of awareness-raising activities through their #ThinkPink campaign, as well as by collaborating with the Action for Breast Cancer Foundation by donating €1 for every online policy purchased or renewed throughout October.

#### **3. NON-COMPLIANCE WITH THE CODE**

#### Principle 3 – Composition of the Board

The Code recommends that the Board of Directors be composed of executive and non-executive Directors, including independent non-executives. The Company's Board, as explained in Section 2 – Principle 3 of this Statement, is composed exclusively of non-executive Directors. The appointment of Directors to the Board is a matter reserved exclusively to the Company shareholders (except in the case of the filling of a casual vacancy) and each Director retires from office at the AGM. Therefore, the composition of the Board of Directors is determined by the shareholders during the AGM. Moreover the CEO of the Company attends and reports during all meetings of the Board and various Senior Mangers attend by invitation to report on salient matters thereby ensuring a constant and effective flow of information between the Company's Management and Board of Directors.

In addition Code Provision 3.2.5 requires that the Board states its reasons if it determines that a director is independent notwithstanding inter alia if the director: "has served on the board for more than twelve consecutive years".

It is noted in this regard that Joseph F. X. Zahra will be commencing his thirteenth year of service on the MMS Board, however, the Board is of the opinion that Joseph F. X. Zahra has immeasurable experience and sufficient maturity to remain independent of character and objective in judgment at all times notwithstanding the lapse of the recommended twelve years. That said, in light of the provision, the Company will be taking proactive steps to identify a suitable replacement within a reasonable period of time.

#### Principle 4 – The Responsibilities of the Board

Code Provision 4.2.7 recommends: "the development of a succession policy for the future composition of the Board of Directors and particularly the executive component thereof, for which the Chairman should hold key responsibility".

Regard being had to the non-executive role of the Company's Directors and in view of the facts explained above, particularly that the appointment of Directors is a matter reserved exclusively to the Company's shareholders and that every director retires from office at the Annual General Meeting, the Company has opted not to formalise a succession policy for the Board of Directors. That said, the Company and its Board remain mindful of the recommendation as contained within the Listing Rules and frequently reviews the current position.

#### Principle 7 – Evaluation of the Board's Performance

Code Provision 7.1 recommends: "the Board should appoint a committee chaired by a non-executive Director in order to carry out a performance evaluation of its role".

As explained above the Board has not appointed a specific committee to carry out a performance evaluation but has rather opted to have an annual performance evaluation exercise carried out under the auspices of the internal Compliance Area through the compilation of a Board Effectiveness Questionnaire by each individual Director. The responsibility for the ensuing Report and follow-up actions has been delegated to the Chairman.

#### 3. NON-COMPLIANCE WITH THE CODE - CONTINUED

#### Principle 8A – Remuneration Committee: Code Provision 8.A.1

Code Provision 8.A.1 recommends that the Board of Directors "should establish a Remuneration Committee composed of non-executive Directors with no personal financial interest other than as shareholders in the Company, one of whom shall be independent and shall chair the Committee".

The Remuneration Committee is made up of Jaime Tamayo Ibañez (Chairman), Taddeo Scerri and Martin Galea. The composition has remained the same as per the previous financial year and decisions continue to be passed with the consensus of all members present.

The fact that decisions are taken by the unanimous agreement of all members present also implies that the final outcome of discussions and decisions taken by the Remuneration Committee are not affected by the director holding the Chair even though the Committee is not chaired by an independent non-executive Director. Committee document packs are also circulated to all Members well in advance of the meeting allowing all Members ample opportunity to informally discuss any matters in anticipation of the Meeting and / or to represent their views.

#### Principle 8B – Nomination Committee

Pursuant to the Company's Articles of Association and as aforementioned the appointment of Directors to the Board is reserved exclusively to the Company's shareholders, in line with the general commercial practice in Malta. Shareholders holding 11% or more of the issued shares are entitled to appoint one director for every 11% holding, whilst the other shareholders are entitled to appoint the remaining Board members at the Annual General Meeting in accordance with the provisions of the Articles of Association. Thus the Company considers that the procedure is already sufficiently defined and the requirements of transparency are also well-met without the need for the establishment of a formal Nomination Committee at this stage.

#### Principle 9 – Relations with Shareholders and with the Market

Code Provision 9.3 requires the Company to have in place a mechanism to resolve conflicts between minority shareholders and controlling shareholders which provision became relevant to the Company following the purchase by MAPFRE Internacional of Munich Re's shareholding during the last six months of 2011 whereby MAPFRE Internacional became a controlling shareholder. The balance between the interests of all shareholders is a matter that is kept under continuous review by the Board and is consistently evaluated in the interest of all shareholders. The Company also has a good relationship with the Malta Association for Small Shareholders and the Board maintains an open door policy with them, as well as with any individual shareholders who may be interested in making direct submissions to the Company, at all times through the Office of the Company Secretary. In light of this, and as the Company is mindful of the protection granted to minority shareholders in terms of the Companies Act (Cap. 386 of the Laws of Malta) by which it would necessarily be bound to abide, the Company is of the opinion that no formal procedures to resolve conflict between minority and controlling shareholders are necessary at this stage.

#### Internal Control and Risk Management System

This information is being provided in terms of Listing Rule 5.97.4.

Authority to operate the Company is delegated to the CEO within the limits set by the Board. The Board is ultimately responsible for the Group's systems of internal control and for reviewing their effectiveness. Such systems are designed to manage, rather than eliminate, the risks associated with achieving business objectives and can only provide reasonable (as opposed to absolute) assurance against material misstatement or loss. Through the Audit Committee and the Risk and Compliance Committee, the Board reviews the process and procedures to ensure the effectiveness of the Group's systems of internal control are as follows:

Organisation - The Company has clear reporting lines from the Boards of Directors of subsidiary and associated companies. The MMS Chairman is also kept informed as to the operations of the subsidiary companies either by sitting directly on the respective Boards or through the other Company Directors and Senior Management who sit on the Company and subsidiary boards, Management and Operational Committees.

#### Internal Control and Risk Management System - continued

Risk Identification - The respective Management of each of the Group companies is responsible for the identification and evaluation of key risks applicable to their areas of business. The Board reviews its Risk Management policies and strategies and oversees their implementation to ensure that identified key risks are properly assessed and managed. The risk based nature of the Solvency II regime requires the company to have an effective risk management system in place to identify, measure, manage, monitor and report on the main risks which could impact the entity. This process is embodied in the annual ORSA (Own Risk and Solvency Assessment) process. Expert judgements, stress testing and sensitivity analysis are important elements in the company's risk identification framework embedded in the ORSA process. The ORSA report is submitted to the competent Authority on an annual basis after approval of the Risk and Compliance Committee and ultimately of the Board of Directors.

Reporting – Functional, operating and financial reporting standards are applicable to all entities of the Group. Systems and procedures are in place to identify, control and report on the major risks. The Board receives periodic management information giving comprehensive analysis of financial and business performance including variances against budgets.

#### **General Meetings**

This information is being provided in terms of Listing Rule 5.97.6.

The General Meeting is the Company's most supreme decision-making organ and its functions are governed by, and conducted in accordance with, the Company's Articles of Association. The General Meeting is called with not less than twenty-one days notice in writing. In addition to any matters which would be deemed to constitute "special business", the annual general meeting deals with matters of a recurring nature namely, the declaration of a dividend, the consideration of the accounts, balance sheets and reports of the directors and auditors, the election of directors, the appointment of the auditors and the authorisation of the directors to set their remuneration. The Memorandum and Articles of the Company may be amended by means of an extraordinary resolution (as defined in the Articles) of the Company during general meetings.

The Board of Directors is responsible for developing the agenda for the AGM and sending it to the shareholders.

Shareholders' rights can be exercised in accordance with the Articles of the Company, the Companies Act and the Listing Rules. Accordingly, all shareholders registered in the Shareholders' Register on the Record Date as defined in the Listing Rules, have the right to attend, participate and vote in the general meeting. A shareholder or shareholders holding not less than 5% of the nominal value of all the shares entitled to vote at the General Meeting may request the Company to include items on the agenda of a General Meeting and / or table draft resolutions for items included in the agenda of a general meeting. Such requests are to be received by the Company at least forty-six days before the date set for the relative General Meeting.

A shareholder who cannot participate in the General Meeting can appoint a proxy by written or electronic notification to the Company. Every shareholder represented in person or by proxy is entitled to ask questions which are pertinent and related to items on the agenda of the General Meeting and to have such questions answered by the Directors or such persons as the Directors may delegate for that purpose.

Antoinette Caruana Director

Alfred Attard Director

25 March 2021

# REMUNERATION STATEMENT AND REPORT OF THE REMUNERATION COMMITTEE TO THE SHAREHOLDERS

#### **1. TERMS OF REFERENCE AND MEMBERSHIP**

The MAPFRE Middlesea p.l.c. ("MMS") Remuneration Committee (the "Committee") hereby submits its Remuneration Statement to the shareholders in accordance with Section 8A of The Code of Principles of Good Corporate Governance (Appendix 5.1 of the Listing Rules).

The Committee's main task is to oversee the implementation of the MAPFRE Group Compensation (Remuneration) Policy (as approved by the shareholders during the Annual General Meeting held 27 October 2020), including to recommend appropriate remuneration packages for the non-Executive Directors and Senior Management and to monitor the remuneration structure based on the information provided by Management.

The Committee Members for Financial Year 2020 were Jaime Tamayo (Chairman), Taddeo Scerri and Martin Galea. All the Committee Members are non-Executive directors with no personal financial interest as recommended by Code provision 8.A.1. The MMS President & CEO, Felipe Navarro Lopez de Chicheri, the MAPFRE MSV Life p.l.c (MMSV) CEO, David G. Curmi and other members of Senior Management were invited to attend Committee meetings as and when required. The Company Secretary, Dr Daphne Sims Dodebier, acted as the Secretary to the Committee.

Code provision 8.A.1 recommends that an independent non-Executive Director chair the Committee. The Committee takes decisions by the unanimous agreement of its Members. Therefore, even though an independent non-Executive Director does not chair the Committee, the Director holding the Chair does not affect the outcome of discussions and decisions taken by the Committee.

#### 2. MEETINGS

The Remuneration Committee held two meetings during the period under review and the attendance was as follows:-

Member	Attended
Jaime Tamayo Ibañez (Chairman)	2
Martin Galea	2
Taddeo Scerri	1

The Committee determined and/or discussed the following matters:

- Succession Planning;
- New Senior Appointments;
- HR Reports;
- Remuneration for Directors, CEO and Senior Management;
- MAPFRE Malta Staff WorkSave Pension Scheme;
- Remuneration Statement for the Annual Report

#### **3. REMUNERATION STATEMENT**

#### a) Remuneration Policy – Senior Management

The MMS Remuneration Policy framework is set by the Board of Directors acting through the Remuneration Committee and is based on the guidelines and principles contained within the MAPFRE Group Compensation (Remuneration) Policy which was approved by the majority of shareholders during the Annual General Meeting held on 27 October 2020. The Committee also establishes the individual remuneration arrangements for Senior Management, namely, the President & CEO, Chief Financial Officer, Company Secretary, Chief Officers and the Internal Auditor.

The Committee has access to both internal and independent external advice on remuneration matters as and when required.

The Committee deems the current Senior Management remuneration packages to be in line with local market equivalents and holds them to be fair and reasonable, commensurate to the responsibilities involved. The Committee also believes that the remuneration packages are such as to enable the Company to attract, retain and motivate employees having the appropriate skills and qualities to ensure the proper management of the organisation.
### 3. REMUNERATION STATEMENT - CONTINUED

a) Remuneration Policy – Senior Management - continued

There have been no significant changes to the Company's Remuneration Policy for Senior Management during the financial year under review and the Company does not intend to affect any changes to its policy during the next financial year. The performance appraisal system implemented in 2013 and the performance bonus scheme implemented in 2014, as enhanced in 2015, remain in place. The said performance bonus scheme is still based on the achievement of Group, Company and Departmental objectives and was further enhanced in 2019 to give some weight to the adherence to Corporate Values. In Financial Year 2020 the performance appraisal system was upgraded to a new tool which allows for the generation of 360 degree feedback between peers and internal clients and continuous communication between employees and their direct managers throughout the year making the performance evaluation a lot more holistic.

The terms and conditions of employment for Senior Management are set out in their respective contracts of employment. In principle, these contracts do not contain provisions for termination payments or other amounts linked to early termination nor have there been any cases of early termination in practice. Share options, pension benefits and profit sharing are not part of the MMS Remuneration Policy for Senior Management which are not entitled to any other compensation of a variable nature.

The MMS President & CEO and the MMSV CEO are eligible for an annual bonus entitlement calculated with reference to the attainment of pre-established objectives and targets as recommended by the Remuneration Committee and approved by the Board of Directors.

Senior Management are eligible for a performance bonus calculated in accordance with the percentage achievement of the Group and Departmental objectives as per the performance bonus scheme aforementioned which is inter alia approved by the Remuneration Committee and determined in accordance with the performance appraisal process. No supplementary pension or other pension benefits are payable to Senior Management.

In the case of the MMS President & CEO and the MMSV CEO, the Remuneration Committee is of the view that the proportion of fixed remuneration to performance bonus is reasonable and appropriate.

Non-cash benefits to which Senior Management are entitled include the use of a company car and health insurance. The deathin-service benefit also forms part of the non-cash benefits and the same terms are applicable to all other Company employees.

Total emoluments received by Senior Management during Financial Year 2020 are deemed to be of a commercially sensitive nature and are thus not being disclosed in this Report at this point in time in line with Code Provision 8.A.6.

### b) Remuneration Policy – Directors

As at 31 December 2020, the Board of Directors of MAPFRE Middlesea p.l.c. was composed of ten non-Executive directors. Three Directors, namely Jaime Tamayo, Jose-Luis Jimenez and Nikos Antimissaris (who resigned with effect from 30 June 2020 and was replaced by Jose Maria del Pozo with effect from 15 July 2020), did not receive a fee in accordance with the established policy of the MAPFRE Group with which they are employed and which appointed them. Jaime Tamayo tendered his resignation as of 31 December 2020 in order to take up other responsibilities within the MAPFRE Group. David G. Curmi also did not receive a fee since during Financial Year 2020 he was the CEO of MAPFRE MSV Life p.l.c. (a subsidiary of MMS).

Based on the recommendations of the Committee, the current 'Directors' fees, for each Director as applicable, and as approved by the Board are as follows:

### 3. REMUNERATION STATEMENT - CONTINUED

b) Remuneration Policy - Directors - continued

Directors' Fees including Board Committees as applicable									
Chairman	€60,000 per annum (2019: €60,000)								
Other Directors (per Director)	€40,000 per annum (2019: €40,000)								
Audit Committee Fees									
Chairman	€5,000 per annum (2019: €5,000)								
Member (per member)	€3,000 per annum (2019: €3,000)								
Subsidiary Fees									
Chairman	€5,000 per annum (2019: €5,000)								
Member (per member)	€3,000 per annum (2019: €3,000)								

None of the Company's Directors had any service contracts with either the Company or any of its subsidiaries as at the end of the Financial Year.

Directors' emoluments are established to reflect the responsibility and time committed by Directors to the affairs of the Company, including the Board Committees of which a Director may be a member save for the Audit Committee that is additionally remunerated as detailed above. None of the Directors, in their capacity as Director of the Company and/or Committee members, are entitled to profit sharing, share options, pension benefits or any other remuneration.

### c) Code Provision 8.A.5

Directors' Emoluments 2020

<b>Fixed Remuneration</b>	Variable Remuneration	Share Options	Others
€279,000	None	None	None

Fees payable to directors in respect of 2020 amounted in total to €279,000 (2019: €279,000) including remuneration from the subsidiary as set out herein.

The emoluments of Senior Management are not being disclosed in line with Code Provision 8.A.6 since these are deemed to be of a commercially sensitive nature. This decision will be reviewed on an annual basis.

### d) Code Provision 12.26K

In addition to the information provided above and with reference to Appendix 12.1 of the Listing Rules it is noted that the maximum annual aggregate emoluments that may be paid to the Directors are approved by the shareholders in the General Meeting in terms of Article 81 of the Company's Articles of Association. This amount was established by the Board of Directors after consultation with the MAPFRE Group and based on the guidelines as set forth in the Compensation Policy relative to the fixing of compensation for the non-Executive members of the governance bodies having regard to the Company's financial situation, profitability and sustainability. The maximum annual aggregate amount was then confirmed in the total sum of €350,000 per annum at the thirty ninth Annual General Meeting held on the 27 October 2020, which has remained consistent since 2018.

The amount paid to each Director by the Company for attendance at meetings of the Board or of the Board Committees, when due as explained above, is not tied to the Company's performance or other performance criteria but is a pre-determined, fixed annual amount as indicated below. The remuneration below also includes remuneration received from the subsidiary of the Company, consisting of fixed amounts by virtue of their appointment to the Board and/or Committees:

### 3. REMUNERATION STATEMENT - CONTINUED

d) Code Provision 12.26K - continued

Nikos Antimissaris (NED until 30 June 2020) Alfred Attard (Independent NED & Chair of the Audit Committee)	nil €20,000*
Antoinette Caruana (Independent NED, Chair of the Risk & Compliance Committee and member of the Audit Committee)	€43,000
David G. Curmi (NED)	nil
Martin Galea (Independent NED, Chair of the Board & member of all the Board Committees)	€68,000***
Jose-Luis Jimenez (NED, member of the Investment Committee)	nil
Taddeo Scerri (Independent NED & member of the Remuneration Committee)	€32,500**
Jaime Tamayo (NED & Chair of the Remuneration Committee)	nil
Paul Testaferrata Moroni Viani (Independent NED)	€43,000***
Joseph F.X. Zahra (Independent NED)	€40,000
Jose Maria del Pozo (NED as of 15 July 2020 & member of the Audit Committee and Risk & Compliance Committee and Investment Committee)	nil

\* an additional €25,000 was paid to Bank of Valletta p.l.c as Mr Attard's employer based on a separate agreement for services rendered;

\*\* an additional €7,500 was paid to Bank of Valletta p.l.c 'pro rata' as Mr Scerri's employer until 15 May 2020 based on a separate agreement for services rendered;

\*\*\*amount includes €5,000 paid to Martin Galea for the position of Chairman of the subsidiary's Audit Committee & €3,000 paid to Paul Testaferrata Moroni Viani for being a Member of the subsidiary's Investment Committee;

None of the Directors and Members of the Board Committees held any service contracts with the Company or any of its subsidiary undertakings and no Director is entitled to share options, profit sharing, pension benefits or any other type of emoluments save for the provision of cover under a Group Life scheme. It is also confirmed that no other fees were payable or paid to any of the Directors or Committee Members during the financial year under review.

In accordance with Appendix 12.1 the total emoluments paid by the Company to the Chief Executive Officer during Financial Year 2020 amounted to &635,229 representing: &198,615 by way of Fixed Remuneration, & 224,231 by way of Variable Remuneration and &212,383 by way of other benefits. The Variable Remuneration amounts to 35.3% of the CEO's total emoluments and is calculated in accordance with the Company's performance bonus scheme as described above being essentially tied to the achievement of the Company, the Region and the Group's Strategic Plan. No additional remuneration is paid to the CEO for his position as Director of the subsidiary company.

In respect of Variable Remuneration, deferred or otherwise, paid or pending payment, a partial or total reduction is possible if particular circumstances arise including in the event of a restatement of annual accounts other than resulting from a change in legislation and in the event of fraud. No such occurrence took place in 2020.

The Fees paid out to Directors and members of the Board Committees as due for Financial Year 2020, in total, amounted to €279,000 (2019: €279,000).

### 3. REMUNERATION STATEMENT - CONTINUED

d) Code Provision 12.26K - continued

As required by provision 12.26N of the Listing Rules the Company's auditors have checked that the information that needs to be included in the Remuneration Report as per Chapter 12 and Appendix 12.1 of the Listing Rules, has been included.

Martin Galea Committee Member Remuneration Committee 25 March 2021

# INDEPENDENT AUDITORS' REPORT TO THE SHAREHOLDERS OF MAPFRE MIDDLESEA P.L.C.

## **1. REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS**

### **OPINION**

We have audited the financial statements of MAPFRE Middlesea p.l.c. (the "Company") and of the Group, of which the Company is the parent, which comprise the statements of financial position as at 31 December 2020, the statements of profit or loss, comprehensive income, changes in equity and cash flows for the year then ended, and notes, comprising significant accounting policies and other explanatory information.

In our opinion, the accompanying financial statements:

- (a) give a true and fair view of the financial position of the Company and of the Group as at 31 December 2020, and of their financial performance and their cash flows for the year then ended in accordance with International Financial Reporting Standards ("IFRS") as adopted by the EU; and
- (b) have been properly prepared in accordance with the provisions of the Companies Act, 1995 (Chapter 386, Laws of Malta) (the "Act") and the Insurance Business Act, 1998 (Chapter 403, Laws of Malta) (the "Insurance Business Act") and, additionally, specifically in relation to those of the Group, with the requirements of article 4 of the Regulation on the application of IFRS as adopted by the EU.

### **BASIS FOR OPINION**

We conducted our audit in accordance with International Standards on Auditing ("ISAs"). Our responsibilities under those standards are further described in the *Auditors' responsibilities for the audit of the financial statements* section of our report. We are independent of the Company and the Group in accordance with the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (including International Independence Standards) (IESBA Code), together with the ethical requirements that are relevant to our audit of the financial statements in accordance with the *Accountancy Profession (Code of Ethics for Warrant Holders)* Directive issued in terms of the Accountancy Profession Act (Chapter 281, Laws of Malta) ("APA"), and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### **KEY AUDIT MATTERS**

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial statements of the current period (selected from those communicated to the audit committee), and include a description of the most significant assessed risks of material misstatement (whether or not due to fraud) identified by us, including those which had the greatest effect on: the overall audit strategy; the allocation of resources in the audit; and directing the efforts of the engagement team. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

We summarise below the key audit matters, together with our response by way of the audit procedures we performed to address those matters in our audit, and key observations arising with respect to such risks of material misstatement.



## INDEPENDENT AUDITORS' REPORT TO THE SHAREHOLDERS OF MAPFRE MIDDLESEA P.L.C.

### 1. REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS - CONTINUED

### KEY AUDIT MATTERS - CONTINUED

### Estimates for insurance claim provisions in relation to general business

Accounting policy note 2.14 to the financial statements and notes 4.1 and 24 for further disclosures

'Outstanding claims – general business' ("OSC") (€50,803 thousand) included in 'Technical provisions'

The Company enters into insurance contracts which expose it to risks relating to the possibility of insured events occurring, and the uncertainty of the amount of the resulting claim. We have considered the estimate of OSC as a key audit matter in view of the subjectivity surrounding: (i) the judgement applied by the claims handling personnel in determining possible outcomes of an insured event, based on the information as it becomes available, also having regard to the nature of the claim; (ii) the ultimate settlement value of claims; and (iii) incurred but not reported claims ("IBNR") by the reporting date.

Due to the degree of such inherent estimation uncertainty underlying the calculation of OSC, the amounts recognised in the statement of financial position may result to be different from those settled. Those differences may be material.

#### Our response

As part of our procedures, we evaluated the appropriateness of the Company's reserving methodologies used in estimating the OSC and their quantum, by performing substantive procedures, which included:

- involving our actuarial specialist to develop our estimate of the motor OSC (excluding the motor business addressed in the other procedure outlined in this key audit matter) and, based on our evaluation of the data elements, assessing the reasonableness of the amount recorded; and,
- in relation to the remaining motor OSC and OSC arising from the other lines of general business, primarily, evaluating a sample of such claims to assess the basis of the estimates, and the appropriateness of the Company's assumptions underlying the IBNR assessment.

We have no key observations to report, specific to this matter.

# Actuarial assumptions underlying the calculations of the (a) 'long term business provision' ("LTBP") relating to term business; and (b) 'value of in force business' ("VIF") in relation to business carried out by the main subsidiary of the group MAPFRE MSV Life p.l.c. (MMSV)

Accounting policy note 2.4 and 2.14 to the financial statements and notes 16 and 24 for further disclosures

LTBP relating to the term business within 'Technical provisions' (€2,349,809 thousand for all business, inclusive of the term business); and VIF (€77,192 thousand) included in 'Intangible assets'.

MMSV enters into insurance contracts which comprise term, unit-linked and participating (with-profits) business. For term business, the obligation of MMSV is the payment of a death benefit, where such an event occurs during the period the policy is in force. Within the amounts reported under 'Technical provisions', we have considered the LTBP relating to the term business as a key audit matter in view of the judgement involved in estimating the ultimate total settlement value (therefore subject to significant actuarial assumptions). Due to inherent estimation uncertainty, the ultimate outflows related to such business may be different from the amounts provided by MMSV, and those differences may be material.

Also, as part of its intangible assets, MMSV recognises the discounted value of projected future transfers to shareholders from those insurance contracts and the investment contracts in force at the end of the reporting period, net of deferred tax. The determination of this VIF also involves judgement.

## INDEPENDENT AUDITORS' REPORT TO THE SHAREHOLDERS OF MAPFRE MIDDLESEA P.L.C.

## 1. REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS - CONTINUED

### **KEY AUDIT MATTERS** - CONTINUED

# Actuarial assumptions underlying the calculations of the (a) 'long term business provision' ("LTBP") relating to term business; and (b) 'value of in force business' ("VIF") in relation to business carried out by the main subsidiary of the group MAPFRE MSV Life p.l.c. (MMSV) -continued

The judgement relates, in the main, to actuarial assumptions which impact the LTBP relating to the term business and the VIF. Those assumptions comprise both economic assumptions (namely, valuation rate of interest ("VIR"), inflation, risk discount rate, the investment return and future tax), and non-economic (operating) assumptions (namely, mortality, lapse rates and expenses).

### Our response

As part of our procedures, we involved our actuarial specialist to assess the appropriateness of the following key assumptions underlying the calculations of the actuarial elements:

### Economic assumptions

- We assessed the VIR against the regulatory valuation rules as used for accounting purposes. We have also assessed whether the VIR derivation: (i) took into account the critical factors impacting the portfolio yield; and (ii) contains prudence consistent with the relevant regulations.
- We evaluated the application of the tax legislative enactments in force at the reporting date, as these relate to the LTBP and VIF.
- Specifically in relation to the LTBP calculations, we assessed the appropriateness of the inflation assumption, as to whether the expense inflation was set in accordance with the applicable valuation rules, by considering the movements in Malta's Consumer Price Index, published by the National Office of Statistics, and the economic forecasts prepared by the Central Bank of Malta.
- Specifically in relation to the VIF calculation, we assessed whether: (i) the assumptions underlying the risk discount rate, the investment return and inflation are set in line with MMSV's long-term expectations; and (ii) MMSV's approach in determining the assumptions in line with MMSV's long-term expectations, for the purpose of the VIF calculation, reflects industry practice.

#### Non-economic assumptions

- We assessed MMSV's best estimate mortality assumptions against observed data in light of its experience in recent years and compared such assumptions to those used in MMSV's computation of the actuarial results for accounting purposes.
- We assessed the appropriateness of the allocation of the maintenance expenses to the insurance and investment contracts.
- Specifically in relation to the VIF calculation, we assessed the appropriateness of MMSV's best estimate lapse assumptions, through the evaluation of observed data over recent years.

### Key observation

In the run-up to the full implementation of the revised financial reporting standard for insurance contracts yet to be effective, and a new solvency regime now in place, operators in the insurance sector are required to align their reserving methodology, based on a certain level of prudence, to a more balanced approach based on best estimates.



# INDEPENDENT AUDITORS' REPORT TO THE SHAREHOLDERS OF MAPFRE MIDDLESEA P.L.C.

## 1. REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS - CONTINUED

### KEY AUDIT MATTERS - CONTINUED

### Valuation of Investment property

Accounting policy note 2.6 to the financial statements and note 19 for further disclosures

#### 'Investment property' (Group: €111,518 thousand; and Company: €16,205 thousand)

As part of its investment strategy, the Group and Company hold freehold and leasehold properties as investment property. The valuation of such investment property at its fair value is subject to significant judgement. Such judgement revolves around assumptions underlying the determination of fair value as at the reporting date. We have considered the valuation of investment property as a key audit matter in view of the subjectivity surrounding the judgement applied and our audit focus on this area.

### Our response

We gained an understanding of the Group and Company's valuation methodology and assumptions used in estimating the fair value of the investment property as at the reporting date. As part of our procedures, we involved our valuation specialist to test and evaluate the valuation of the Company's significant property as at the reporting date by challenging the methodology, assumptions and data used by management's expert, based on our in-house specialist knowledge and publicly-available market data. In the case of the remaining Group's properties, our procedures included involving our valuation specialist to develop a possible range of values appropriate to such property, having regard to their earnings potential and values of properties in the same area and location.

We have no key observations to report, specific to this matter.

### **OTHER INFORMATION**

The directors are responsible for the other information which comprises:

- the 'Mission Statement';
- the 'Chairman's Statement';
- the 'President & Chief Executive Officer's Statement';
- informational matters relating to the 'Board of Directors & Company Secretary', 'Head Offices & Agencies' and 'Professional Services';
- the 'Directors' Report';
- the 'Corporate Governance Statement of Compliance'; and
- the 'Remuneration Committee's Statement to the Shareholders',

but does not include the financial statements and our auditors' report thereon.

Our opinion on the financial statements does not cover the other information and, other than in the case of the directors' report on which we report separately below in our 'Opinion on the Directors' Report', we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information, and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

# INDEPENDENT AUDITORS' REPORT TO THE SHAREHOLDERS OF MAPFRE MIDDLESEA P.L.C.

## 1. REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS - CONTINUED

### **RESPONSIBILITIES OF THE DIRECTORS FOR THE FINANCIAL STATEMENTS**

The directors are responsible for the preparation of financial statements that (a) give a true and fair view in accordance with IFRS as adopted by the EU, and (b) are properly prepared in accordance with the provisions of the Act and the Insurance Business Act, and, additionally, specifically in relation to those of the Group, with the requirements of article 4 of the Regulation on the application of IFRS as adopted by the EU. The directors are also responsible for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the Company's and the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Company and/or the Group or to cease operations, or have no realistic alternative but to do so.

The directors are also responsible for overseeing the financial reporting process.

### AUDITORS' RESPONSIBILITIES FOR THE AUDIT OF THE FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. 'Reasonable assurance' is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgement and maintain professional scepticism throughout the audit.

We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Consider the extent of compliance with those laws and regulations that directly affect the financial statements, as part of our procedures on the related financial statement items. For the remaining laws and regulations, we make enquiries of directors and other management, and inspect correspondence with the regulatory authority, as well as legal correspondence. As with fraud, there remains a higher risk of non-detection of other irregularities (whether or not these relate to an area of law directly related to the financial statements), as these may likewise involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's and the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.

## INDEPENDENT AUDITORS' REPORT TO THE SHAREHOLDERS OF MAPFRE MIDDLESEA P.L.C.

## 1. REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS - CONTINUED

### AUDITORS' RESPONSIBILITIES FOR THE AUDIT OF THE FINANCIAL STATEMENTS - CONTINUED

- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's and the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Company and/or the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the financial statements of the Group. We are responsible for the direction, supervision and performance of the Group audit. We remain solely responsible for our audit opinion.

We communicate with the audit committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the audit committee with a statement that we have complied with relevant ethical requirements regarding independence, and communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with the audit committee, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

### 2. OPINION ON THE DIRECTORS' REPORT

The directors are responsible for preparing a directors' report in accordance with the provisions of article 177 of the Act and other applicable legal requirements, and is to include a statement that the Company is a going concern with supporting assumptions or qualifications as necessary, as required by Listing Rule 5.62 issued by the Listing Authority in Malta.

We are required to consider whether the information given in the directors' report for the accounting period for which the financial statements are prepared is consistent with those financial statements; and, if we are of the opinion that it is not, we shall state that fact in our report. We have nothing to report in this regard.

Pursuant to article 179(3) of the Act, we are also required to:

- express an opinion on whether the directors' report has been prepared in accordance with the applicable legal requirements; and
- state whether, in the light of the knowledge and understanding of the entity and its environment obtained in the course of our audit of the financial statements, we have identified material misstatements in the directors' report, giving an indication of the nature of any such misstatements.

Pursuant to Listing Rule 5.62 of the Listing Rules issued by the Listing Authority in Malta, we are required to review the directors' statement in relation to going concern.

## INDEPENDENT AUDITORS' REPORT TO THE SHAREHOLDERS OF MAPFRE MIDDLESEA P.L.C.

## 2. OPINION ON THE DIRECTORS' REPORT - CONTINUED

In such regards:

- in our opinion, the directors' report has been prepared in accordance with the applicable legal requirements;
- we have not identified material misstatements in the directors' report; and
- we have nothing to report in relation to the statement on going concern.

### **3. REPORT ON OTHER LEGAL AND REGULATORY REQUIREMENTS**

### MATTERS ON WHICH WE ARE REQUIRED TO REPORT BY THE ACT, SPECIFIC TO PUBLIC-INTEREST ENTITIES

Pursuant to article 179B(1) of the Act, we report as under matters not already reported upon in our 'Report on the Audit of the Financial Statements':

- we were first appointed as auditors by the shareholders on 15 July 2015, and subsequently reappointed at the Company's general meetings for each financial year thereafter. The period of total uninterrupted engagement is six years;
- our opinion on our audit of the financial statements is consistent with the additional report to the audit committee required to be issued by the Audit Regulation (as referred to in the Act); and
- we have not provided any of the prohibited services as set out in the APA.

### MATTERS ON WHICH WE ARE REQUIRED TO REPORT BY EXCEPTION BY THE ACT

Pursuant to articles 179(10) and 179(11) of the Act, we have nothing to report to you with respect to the following matters:

- proper accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records; or
- we have not obtained all the information and explanations which, to the best of our knowledge and belief, we require for the purpose of our audit.

The Principal authorised to sign on behalf of KPMG on the audit resulting in this independent auditors' report is Hilary Galea-Lauri.

**KPMG** Registered Auditors

25 March 2021



# INDEPENDENT ASSURANCE REPORT TO THE SHAREHOLDERS OF MAPFRE MIDDLESEA P.L.C.

### REPORT REQUIRED BY LISTING RULE 5.98 AND 12.26N ISSUED BY THE LISTING AUTHORITY IN MALTA

We were engaged by the Directors to report on specific disclosures in the Corporate Governance Statement and the Remuneration Report (the "Disclosures") of Mapfre Middlesea p.l.c. (the "Company") as at 31 December 2020 as to whether these are in compliance with corporate governance regulations and information to be provided in the remuneration report set out in the Listing Rules issued by the Listing Authority, the Malta Financial Services Authority (the "Listing Rules"). We are required to report in the form of an independent reasonable assurance conclusion as to whether:

- (a) in light of our knowledge and understanding of the Company and its environment obtained during the course of the statutory audit, we have identified material misstatements with respect to the information requirements referred to in Listing Rule 5.97.4, and for issuers of securities that carry voting rights that are subject to the requirements of Directive 2004/25/EC of the European Parliament and of the Council of 21 April 2004 on takeover bids, the information referred to in Listing Rule 5.97.5. Where material misstatements are identified in relation to the requirements of Listing Rules 5.97.4 and 5.97.5, as applicable, we shall, in addition to our opinion, provide an indication of the nature of such misstatements;
- (b) the Disclosures include the other information required by Listing Rule 5.97, insofar as it is applicable to the Company; and
- (c) the Disclosures include the information required by Appendix 12.1 under Chapter 12 of the Listing Rules, insofar as it is applicable to the Company.

### **RESPONSIBILITIES OF THE DIRECTORS**

The Directors are responsible for the compliance of the Company, and of the Disclosures, with the Listing Rules.

The Directors are also responsible for preparing and presenting the Disclosures that are free from material misstatement and for the information contained therein.

This responsibility includes designing, implementing and maintaining internal control relevant to the preparation and presentation of the Disclosures that is free from material misstatement whether due to fraud or error. It also includes ensuring that the Company complies with the Listing Rules, selecting and applying policies and procedures in relation to both financial and non-financial information, making estimates and judgement that are reasonable in the circumstances and for maintaining adequate records in relation to the Disclosures.

The Directors are also responsible for preventing and detecting fraud and for identifying and ensuring that the Company complies with laws and regulations applicable to its activities.

The Directors are also responsible for ensuring that staff involved with the preparation and presentation of the Disclosures are properly trained, information systems are properly updated and that any changes in reporting encompass all significant reporting units relevant to the Disclosures encompass all significant business units. This responsibility also includes informing us of any changes in the Company's operations since the date of the Disclosures and since the date of our most recent assurance report on the Disclosures.

### **OUR RESPONSIBILITIES**

Our responsibility is to examine the Disclosures and to report thereon in the form of a reasonable assurance conclusion based on the evidence obtained. We conducted our engagement in accordance with International Standard on Assurance Engagements 3000, *Assurance Engagements Other Than Audits or Reviews of Historical Financial Information* issued by the International Auditing and Assurance Standards Board.

That standard requires that we plan and perform our procedures to obtain reasonable assurance about whether the Disclosures are properly prepared and presented, in all material respects, in accordance with the requirements set out in the relevant Listing Rules.

# **KPMG** INDEPENDENT ASSURANCE REPORT TO THE SHAREHOLDERS OF MAPFRE MIDDLESEA P.L.C.

## **OUR RESPONSIBILITIES** - CONTINUED

The firm applies International Standard on *Quality Control 1 Quality Control for Firms that Perform Audits and Reviews of Historical Financial Information, and Other Assurance and Related Services Engagements* and, accordingly, maintains a

comprehensive system of quality control including documented policies and procedures regarding compliance with ethical requirements, professional standards and applicable legal and regulatory requirements.

We have complied with the independence and other ethical requirements of the International Ethics Standards Board for Accountants' *International Code of Ethics for Professional Accountants (including International Independence Standards) (IESBA Code)*, together with the ethical requirements that are relevant to our assurance engagement in accordance with the *Accountancy Profession (Code of Ethics for Warrant Holders) Directive* issued in terms of the Accountancy Profession Act (Chapter 281, Laws of Malta), and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code.

The procedures selected depend on our judgment, including the assessment of the risks of material misstatement of the Disclosures whether due to fraud or error.

In making those risk assessments, we have considered internal control relevant to the preparation and presentation of the Disclosures in order to design assurance procedures that are appropriate in the circumstances, but not for the purposes of expressing a conclusion as to the effectiveness of Company's internal control over the preparation and presentation of the Disclosures. Our engagement also included assessing the appropriateness of the Disclosures, the suitability of the criteria, being the relevant Listing Rules, in preparing and presenting the Disclosures in the circumstances of the engagement and evaluating the appropriateness of the method used in the preparation and the overall presentation of the Disclosures. Reasonable assurance is less than absolute assurance.

We are not required to, and we do not, consider whether the directors' statements on internal control and risk management systems cover all the risks and controls in relation to the financial reporting process or form an opinion on the effectiveness of the Company's corporate governance procedures or its risks and control procedures, nor on the ability of the Company to continue in operational existence. Our opinion in relation to the disclosures pursuant to Listing Rules 5.97.4 and 5.97.5 is based solely on our knowledge and understanding of the Company and its environment obtained in forming our opinion on the audit of the financial statements. We have not performed any procedures by way of audit, verification or review on the underlying information from which the other disclosures required by Listing Rule 5.97 is derived.

We also read the other information included in the Annual Report in order to identify any material inconsistencies with the Disclosures.



# INDEPENDENT ASSURANCE REPORT TO THE SHAREHOLDERS OF MAPFRE MIDDLESEA P.L.C.

### CONCLUSION

Our conclusion has been formed on the basis of, and is subject to, the matters outlined in this report.

We believe that the evidence we have obtained is sufficient and appropriate to provide a basis for our conclusion.

In our opinion:

- (a) in light of the knowledge and understanding of the Company and its environment obtained during the course of our statutory audit, we have not identified material misstatements with respect to the information requirements referred to in Listing Rule 5.97.4, and for issuers of securities that carry voting rights that are subject to the requirements of Directive 2004/25/EC of the European Parliament and of the Council of 21 April 2004 on takeover bids, the information referred to in Listing Rule 5.97.5;
- (b) the Disclosures include the other information required by Listing Rule 5.97 insofar as it is applicable to the Company; and,
- (c) the Disclosures include the information required by Appendix 12.1 under Chapter 12 of the Listing Rules, insofar as it is applicable to the Company.

The Principal authorised to sign on behalf of KPMG on the work resulting in this assurance report is Hilary Galea-Lauri.

**KPMG** Registered Auditors

25 March 2021

# STATEMENT OF PROFIT OR LOSS TECHNICAL ACCOUNT GENERAL BUSINESS

Year ended 31 December

		Group and Co	ompany
	Notes	2020 €'000	2019 €'000
<b>Earned premiums, net of reinsurance</b> Gross premiums written Outward reinsurance premiums	6	72,611 (15,035)	72,218 (13,769)
Net premiums written		57,576	58,449
Change in the gross provision for unearned premiums		(464)	(2,891)
Change in the provision for unearned premiums, reinsurers' share		326	513
		(138)	(2,378)
Earned premiums, net of reinsurance Allocated investment return transferred		57,438	56,071
from the non-technical account	8	(58)	1,454
Total technical income		57,380	57,525
<b>Claims incurred, net of reinsurance</b> Claims paid - gross amount - reinsurers' share		38,247 (5,619)	38,104 (4,352)
		32,628	33,752
Change in the provision for claims - gross amount - reinsurers' share		(1,816) (967)	4,385 (6,396)
		(2,783)	(2,011)
Claims incurred, net of reinsurance		29,845	31,741
Net operating expenses	7	19,603	18,916
Total technical charges		49,448	50,657
Balance on the technical accounts for general business (page 52)		7,932	6,868

# STATEMENT OF PROFIT OR LOSS TECHNICAL ACCOUNT LONG TERM BUSINESS

		Year ended 31 December					
		Gro	oup	Com	bany		
	Notes	2020 €'000	2019 €'000	2020 €'000	2019 €'000		
Earned premiums, net of reinsurance							
Gross premiums written Outward reinsurance premiums	6	272,091 (4,010)	285,100 (4,092)	2,509 (355)	2,165 (191)		
Earned premiums, net of reinsurance		268,081	281,008	2,154	1,974		
Investment return Return from investments	8	62,497	234,585	(28)	39		
Other technical income, net of reinsurance	9	707	579	-	-		
Total technical income		331,285	516,172	2,126	2,013		
<b>Claims incurred, net of reinsurance</b> Claims paid - gross amount - reinsurers' share		251,462 (1,436)	203,591 (1,250)	1,207 (349)	722 (104)		
		250,026	202,341	858	618		
Change in the provision for claims - gross amount - reinsurers' share		12,401 (118)	8,582 (23)	316 (60)	262 (50)		
		12,283	8,559	256	212		
Claims incurred, net of reinsurance		262,309	210,900	1,114	830		
Change in other technical provisions, net of reinsurance Long term business provision – gross		(26,450)	44,558	142	(30)		
Investments contracts with DPF – gross		61,259	227,285	-	-		
		34,809	271,843	142	(30)		
Net operating expenses	7	18,814	18,316	375	329		
Total technical charges		315,932	501,059	1,631	1,129		
Balance on the technical accounts for long term business (page 52)		15,353	15,113	495	884		

# STATEMENT OF PROFIT OR LOSS NON-TECHNICAL ACCOUNT

		Year ended 31 December						
	_	Group		Com	pany			
	Notes	2020 €'000	2019 €'000	2020 €'000	2019 €'000			
<b>Balances on technical accounts</b> General business (page 50) Long term business (page 51)		7,932 15,353	6,868 15,113	7,932 495	6,868 884			
Total income from insurance activities		23,285	21,981	8,427	7,752			
Other investment income Investment expenses and charges	8 8	1,319 (1,143)	2,079 (433)	1,153 (1,075)	19,903 (424)			
Allocated investment return transferred to the general business technical account Other income Administrative expenses	8 9 7	58 1,296 (3,624)	(1,454) 1,211 (3,308)	58 - (2,175)	(1,454) - (1,958)			
Profit for the financial year before tax		21,191	20,076	6,388	23,819			
Tax expense	12	(6,905)	(4,571)	(2,271)	(2,137)			
Profit for the financial year before tax	_	14,286	15,505	4,117	21,682			
Attributable to: - owners of the Company - non-controlling interests		9,123 5,163	9,632 5,873	4,117	21,682			
Profit for the financial year	_	14,286	15,505	4,117	21,682			
Earnings per share attributable to owners of the Company	14	9.9c	10.5c					

The Notes on pages 60 to 151 are an integral part of these financial statements

# STATEMENT OF COMPREHENSIVE INCOME

		Year ended 31 December						
	_	<b>Group</b> <b>2020</b> 2019		Group		Com	Company	
	Notes	2020 €'000	2019 €'000	2020 €'000	2019 €'000			
Profit for the financial year		14,286	15,505	4,117	21,682			
Other comprehensive income Items that are or may be reclassified subsequently to profit or loss Change in fair value of available-for-sale								
investments Available-for-sale investments reclassified	29	(216)	51	(211)	101			
to profit or loss Items that will not be reclassified to profit or loss	29	333	(53)	333	(53)			
Re-measurement actuarial loss on provision for other liabilities and charges Increase in value of in-force business	16	(8) 3,698	(48) 10,870	(8) -	(48)			
Total other comprehensive income, net of tax		3,807	10,820	114	-			
Total comprehensive income for the year	_	18,093	26,325	4,231	21,682			
Attributable to: - owners of the Company - non-controlling interests		11,081 7,012	15,017 11,308					
Total comprehensive income for the year	_	18,093	26,325					
	_							

Items disclosed in the statement above are disclosed net of tax.

The Notes on pages 60 to 151 are an integral part of these financial statements.

# STATEMENT OF FINANCIAL POSITION

	-	At 31 December					
		G	roup	Con	npany		
ACCETC	Notes	2020 €'000	2019 €'000	2020 €'000	2019 €'000		
ASSETS Intangible assets Property, plant and equipment Right-of-use assets	16 18 17	94,836 17,913 931	87,733 17,711 694	7,762 2,252 766	6,934 2,303 570		
Investment property Investment in subsidiary undertakings	19 20	111,518 -	109,583	16,205 57,214	16,170 57,214		
Investment in associated undertakings Other investments	21 22	25,174 2,262,757	26,416 2,230,250	385 5,354	380 9,855		
Deferred income tax Reinsurers' share of technical provisions Deferred acquisition costs	23 24 25	2,350 31,807 8,080	2,193 30,396 7,775	1,332 31,306 8,080	1,218 29,953 7,775		
Insurance and other receivables Income tax receivable	26	33,828 1,174	30,314 2,073	19,584 -	17,353		
Cash and cash equivalents	27	97,060	70,987	31,432	27,045		
Total assets		2,687,428	2,616,125	181,672	176,770		
EQUITY Capital and reserves attributable to owners of the Company							
Share capital Share premium account	28	19,320 688	19,320 688	19,320 688	19,320 688		
Other reserves Retained earnings	29	38,829 41,766	36,863 32,634	34,986 22,058	34,864 17,932		
Non-controlling interests	-	100,603 80,696	89,505 73,684	77,052	72,804		
Total equity	-	181,299	163,189	77,052	72,804		
<b>LIABILITIES</b> Deferred income tax Provision for other liabilities and charges	- 23 30	37,467 1,057	33,220 1,101	2,230 1,057	2,075 1,101		
Technical provisions: - Insurance contracts and investment contracts with DPF	24	2,383,550	2,337,692	87,272	88,166		
- Investment contracts without DPF Derivative financial instruments	24	53,531 168	52,692 117	-	-		
Lease liabilities Insurance and other payables Income tax payable	31	1,021 27,491 1,844	845 26,440 829	849 11,975 1,237	717 11,774 133		
Total liabilities	-	2,506,129	2,452,936	104,620	103,966		
Total equity and liabilities	-	2,687,428	2,616,125	181,672	176,770		
	-						

The Notes on pages 60 to 151 are an integral part of these financial statements.

The financial statements on pages 50 to 151 were authorised for issue by the Board on 25 March 2021 and were signed on its behalf by:

Marti KGalea Chairman

Ha

Alfred Attard Director

tic

Felipe Navarro Lopez de Chicheri President & Chief Executive Officer

Group

### Attributable to owners of the Company

		Share capital	Share premium account	Other reserves	Retained earnings	Total	Non- controlling interests	Total equity
	Notes	€'000	€'000	€'000	€'000	€'000	€'000	€'000
Balance at 1 January 2019		19,320	688	31,430	40,038	91,476	80,021	171,497
<b>Comprehensive income</b> Profit for the financial year		-	-	-	9,632	9,632	5,873	15,505
Other comprehensive income: Change in available for-sale investments' fair value Available-for-sale	29	-	-	51	-	51	-	51
investments - reclassified to profit or loss Re-measurement actuarial	29	-	-	(53)	-	(53)	-	(53)
loss on provision for other liabilities and charges Increase in value of		-	-	-	(48)	(48)	-	(48)
in-force business	16		-	5,435	-	5,435	5,435	10,870
Total other comprehensive income, net of tax			_	5,433	(48)	5,385	5,435	10,820
Total comprehensive Income		_	-	5,433	9,584	15,017	11,308	26,325
<b>Transactions with owners</b> Dividends for 2018 Write-back of prior year		-	-	-	(17,000)	(17,000)	(17,645)	(34,645)
Dividends				_	12	12	_	12
Total transactions with owners	5	_	-	-	(16,988)	(16,988)	(17,645)	(34,633)
Balance at 31 December 2019		19,320	688	36,863	32,634	89,505	73,684	163,189

### Group - continued

Attributable to owners of the Company

			Share				Non-	
		Share capital	premium account	Other reserves	Retained earnings	Total	controlling interests	Total equity
	Notes	€'000	€'000	€'000	€'000	€'000	€'000	€'000
Balance at 1 January 2020		19,320	688	36,863	32,634	89,505	73,684	163,189
<b>Comprehensive income</b> Profit for the financial year		-	-	-	9,123	9,123	5,163	14,286
Other comprehensive income: Change in available for-sale investments' fair value Available-for-sale	29	-	_	(216)	-	(216)	-	(216)
investments - reclassified to profit or loss Re-measurement actuarial	29	-	-	333	-	333	-	333
loss on provision for other liabilities and charges Increase in value of		-	-	-	(8)	(8)	-	(8)
in-force business	16	-	_	1,849	_	1,849	1,849	3,698
Total other comprehensive income, net of tax		_	_	1,966	(8)	1,958	1,849	3,807
Total comprehensive Income		-	-	1,966	9,115	11,081	7,012	18,093
<b>Transactions with owners</b> Write-back of prior year dividends					17	17		17
Total transactions with owners	5	_	-	-	17	17	-	17
Balance at 31 December 2020		19,320	688	38,829	41,766	100,603	80,696	181,299

The Notes on pages 60 to 151 are an integral part of these financial statements.

Company

		Share capital	Share premium account	Other reserves	Retained earnings	Total
	Notes	€'000	€'000	€'000	€'000	€'000
Balance at 1 January 2019		19,320	688	34,816	13,286	68,110
<b>Comprehensive income</b> Profit for the financial year		-	-	-	21,682	21,682
Other comprehensive income: Change in available for-sale investments' fair value Available-for-sale investments	29	-	-	101	-	101
- reclassified to profit or loss Re-measurement actuarial loss on provision for other liabilities and charges	29	-	-	(53)	- (48)	(53) (48)
Total other comprehensive income, net of tax			-	48	(48)	_
Total comprehensive Income		-	-	48	21,634	21,682
<b>Transactions with owners</b> Dividends for 2018 Write-back of prior year Dividends		-	-	-	(17,000) 12	(17,000) 12
Total transactions with owners of the Company		-	-	-	(16,988)	(16,988)
Balance at 31 December 2019		19,320	688	34,864	17,932	72,804

Company - continued

		Share capital	Share premium account	Other reserves	Retained earnings	Total
	Notes	€'000	€'000	€'000	€'000	€'000
Balance at 1 January 2020		19,320	688	34,864	17,932	72,804
<b>Comprehensive income</b> Profit for the financial year		-	-	-	4,117	4,117
Other comprehensive income: Change in available for-sale investments' fair value Available-for-sale investments	29	-	-	(211)	-	(211)
- reclassified to profit or loss Re-measurement actuarial loss on provision	29	-	-	333	-	333
for other liabilities and charges		_	-	-	(8)	(8)
Total other comprehensive income, net of tax			-	122	(8)	114
Total comprehensive Income		_	-	122	4,109	4,231
<b>Transactions with owners</b> Write-back of prior year Dividends		-	-	-	17	17
Total transactions with owners of the Company		-	-	-	17	17
Balance at 31 December 2020		19,320	688	34,986	22,058	77,052

The Notes on pages 60 to 151 are an integral part of these financial statements.

# STATEMENT OF CASH FLOWS

	Year ended 31 December			
	Group		Company	
Notes	2020 €'000	2019 €'000	2020 €'000	2019 €'000
32	8,098 6,693 19,636 (135) (1,130)	71,413 13,592 25,567 (90) (1,952)	4,458 179 223 (135) (1,309)	6,425 18,086 437 (90) (2,019)
	33,162	108,530	3,416	22,839
19	(2,059) 93 (1,870,200) 1,873,696	(1,307) 11 (1,230,659) 1,168,582	(6) 93 - 3,778	(46) 11 - 5,788
	(8,731)	(10,424)	(3,006)	(3,497)
	95	500	95	500
	(7,106)	(73,297)	954	2,756
	17	(16,988) (17,645)	17 -	(16,988) -
	17	(34,633)	17	(16,988)
	26,073 70,987	600 70,387	4,387 27,045	8,607 18,438
27	97,060	70,987	31,432	27,045
	32	Notes         2020 €'000           32         8,098 6,693 19,636 (135) (1,130)           19,636 (135) (1,130)           33,162           19         (2,059) 93 (1,870,200) 1,873,696           (8,731)           95           (7,106)           17	GroupNotes $\begin{array}{c} 2020 \\ €'000 \\ €'000 \\ \hline \end{array} \end{array}$ $\begin{array}{c} 2019 \\ €'000 \\ \hline \end{array} \end{array}$ 32 $\begin{array}{c} 8,098 \\ 6,93 \\ 6,693 \\ 13,592 \\ 19,636 \\ 25,567 \\ (135) \\ (90) \\ (1,130) \\ (1,952) \\ \hline \end{array}$ $\begin{array}{c} 7,0357 \\ 7,337 \\ \hline \end{array}$ 33,162108,530 \\ 108,530 \\ \hline \end{array}108,530 \\ \hline \end{array}19 $\begin{array}{c} (2,059) \\ (1,37) \\ 93 \\ 11 \\ (1,870,200) \\ (1,230,659) \\ 1,873,696 \\ 1,168,582 \\ \hline \end{array}$ 19 $\begin{array}{c} (2,059) \\ (1,370,200) \\ (1,230,659) \\ 1,873,696 \\ 1,168,582 \\ \hline \end{array}$ (8,731) \\ (10,424) \\ 95 \\ 500 \\ \hline \end{array}95500 \\ \hline \end{array}17 $\begin{array}{c} (16,988) \\ (17,645) \\ - \\ \end{array}$ 17 $\begin{array}{c} (34,633) \\ 70,987 \\ 70,387 \\ \end{array}$	GroupComNotes $\stackrel{2020}{€'000}$ $\stackrel{2019}{€'000}$ $\stackrel{2020}{€'000}$ 328,09871,4134,4586,69313,59217919,63625,567223(135)(90)(135)(135)(90)(135)(1,130)(1,952)(1,307)(1,870,200)(1,230,659)-1,873,6961,168,5823,778(8,731)(10,424)(3,006)9550095(7,106)(73,297)95417(14,988)17-(17,645)-17(34,633)1726,0736004,38770,98770,38727,045

The Notes on pages 60 to 151 are an integral part of these financial statements.

### **1. BASIS OF PREPARATION**

The financial statements of MAPFRE Middlesea p.l.c. are prepared in accordance with International Financial Reporting Standards as adopted for use in the European Union and the Companies Act, 1995. The financial statements of the Group to which the Company is parent are prepared in accordance with article 4 of Regulation 1606/2002/EC (the "Regulation") which requires that, for each financial period starting on or after 1 January 2005, companies governed by the law of an EU Member State shall prepare their consolidated financial statements in conformity with IFRS as adopted by the EU if, at their reporting date, their securities are admitted to trading on a regulated market of any EU Member State. The Regulation prevails over the provisions of the Companies Act, 1995 to the extent that the said provisions of the Companies Act, 1995 are incompatible with the provisions of the Regulation. Both sets of financial statements as referred to in the Annual Report relate to both those of the Company and the Group and have also been prepared in accordance with the Insurance Business Act, 1998.

The financial statements are prepared under the historical cost convention as modified by the measurement at fair value of: investment property, financial assets and financial liabilities (including derivatives) at fair value through profit or loss, and available-for-sale investments.

As permitted by IFRS 4, the Group continues to apply existing accounting practices for value of in-force business, insurance and participating investment contracts, modified as appropriate to comply with the IFRS framework and applicable standards. Further details are given in the respective accounting policies.

The preparation of financial statements in conformity with the above reporting framework requires the use of certain accounting estimates. It also requires management to exercise its judgement in the process of applying the Group's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the consolidated financial statements, are disclosed in Note 3.

The statements of financial position are organised in increasing order of liquidity, with additional disclosures on the maturity analysis of the Group's assets and liabilities provided within the Notes to the financial statements. All amounts in the Notes are shown in thousands of euro, rounded to the nearest thousand, unless otherwise stated.

#### Standards, interpretations and amendments to published standards effective in 2020

In 2020, the Group adopted new standards, amendments and interpretations to existing standards that are mandatory for the Group's accounting period beginning on 1 January 2020. The adoption of these revisions to the requirements of IFRSs as adopted by the EU did not result in substantial changes to the Group's accounting policies.

# Standards, interpretations and amendments to published standards effective before 2020 for which the Group elected for the temporary exemption

### IFRS 9 - 'Financial instruments'

IFRS 9, 'Financial instruments', addresses the classification, measurement and recognition of financial assets and financial liabilities. It replaces the guidance in IAS 39 that relates to the classification and measurement of financial instruments. IFRS 9 retains but simplifies the mixed measurement model and establishes three primary measurement categories for financial assets: amortised cost, fair value through other comprehensive income and fair value through profit or loss. The basis of classification depends on the entity's business model and the contractual cash flow characteristics of the financial asset. Investments in equity instruments are required to be measured at fair value through profit or loss with the irrevocable option at inception to present changes in fair value in OCI not recycling.

The new expected credit losses model replaces the incurred loss impairment model used in IAS 39. For financial liabilities there were no changes to classification and measurement except for the recognition of changes in own credit risk in other comprehensive income, for liabilities designated at fair value through profit or loss.

IFRS 9 is generally effective for years beginning on or after 1 January 2018. However in September 2016, the International Accounting Standards Board issued amendments to IFRS 4 which provide optional relief to eligible insurers in respect of IFRS 9. The options permit entities whose predominant activity is issuing insurance contracts within the scope of IFRS 4, a temporary exemption to defer the implementation of IFRS 9.

### 1. BASIS OF PREPARATION - CONTINUED

Standards, interpretations and amendments to published standards effective before 2020 for which the Group elected for the temporary exemption – continued

Entities that apply the optional temporary relief were initially required to adopt IFRS 9 on annual periods beginning on or after 1 January 2021. However, on 14 November 2018 and subsequently on 17 March 2020, the IASB deferred both the effective date of IFRS 17, 'Insurance Contracts', and the expiry date for the optional relief in respect of IFRS 9 to 1 January 2022 and subsequently by another year. Therefore, entities that apply the optional temporary relief will be required to adopt IFRS 9 on 1 January 2023 which aligns with the new effective date of IFRS 17.

The Group evaluated its liabilities at 31 December 2015, the prescribed date of assessment under the optional temporary relief provisions and concluded that all of the liabilities are predominantly connected with insurance. More than 90% of the Group's liabilities at 31 December 2015 are liabilities arising from contracts within the scope of IFRS 4. As at the same date the Company's predominant activities were also established to be insurance related as evidenced through revenues reported in the Annual Report of that year.

Further to the above, the Group has not previously applied any version of IFRS 9. Therefore the Group is an eligible insurer that qualifies for optional relief from the application of IFRS 9.

As at 1 January 2018, the Group has elected to apply the optional temporary relief under IFRS 4 that permits the deferral of the adoption of IFRS 9 for eligible insurers. The Group will continue to apply IAS 39 until 1 January 2023.

However, the subsidiaries and associates of the Group, not having their activities predominantly in insurance, have initially applied IFRS 9 from 1 January 2018. The subsidiaries disclose references to any IFRS 9 information that is not provided in the consolidated financial statements, but is publicly available for the relevant period in the individual financial statements of the subsidiaries or associates.

### Standards, interpretations and amendments to published standards that are not yet effective

Certain new standards, amendments and interpretations to existing standards have been published by the date of authorisation for issue of these financial statements but are mandatory for the Group's accounting periods beginning after 1 January 2020. The Group has not early adopted these revisions to the requirements of IFRSs as adopted by the EU and the Group's directors are of the opinion that, with the exception of the standards discussed below, there are no requirements that are expected to have a significant impact on the Group's financial statements in the period of initial application.

### IFRS 17 - 'Insurance Contracts'

IFRS 17, 'Insurance Contracts', establishes principles for the recognition, measurement, presentation and disclosure of insurance contracts, reinsurance contracts and investment contracts with discretionary participation features. It introduces a model that measures groups of contracts based on the Group's estimates of the present value of future cash flows that are expected to arise as the Group fulfils the contracts, an explicit risk adjustment for non-financial risk and a Contractual Service Margin. In addition, a simplified measurement approach is permitted for short-duration contracts in which the coverage period is approximately one year or less. The standard is effective for annual periods beginning on or after January 1, 2023. This Standard has not yet been endorsed by the EU at the date of authorisation of these financial statements.

The Group is considering the implications of the standard and its impact on the Group's financial results and position.

### **2. ACCOUNTING POLICIES**

The principal accounting policies adopted in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

### 2. ACCOUNTING POLICIES - CONTINUED

### 2.1 CONSOLIDATION

### (a) Subsidiary undertakings

The consolidated financial statements incorporate the assets, liabilities and results of the Company and its subsidiary (or group) undertakings drawn up to 31 December each year. Subsidiary undertakings are those companies over which the Group has control, either by way of majority shareholding, through contractual agreements with the other vote holders of the investee or rights arising from other contractual agreements, giving it the power to govern the financial and operating policies of the investee. Specifically, the Group controls an investee if and only if the Group has:

- Power over the investee (i.e. existing rights that give it the current ability to direct the relevant activities of the investee);
- Exposure, or rights, to variable returns from its involvement with the investee; and
- The ability to use its power over the investee to affect its returns.

The Group re-assesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control. Consolidation of a subsidiary begins when the Group obtains control over the subsidiary and ceases when the Group loses control of the subsidiary. Assets, liabilities, income and expenses of a subsidiary acquired or disposed of during the year are included in the statement of financial position and the statement of comprehensive income from the date the Group gains control until the date the Group ceases to control the subsidiary.

The Group applies the acquisition method to account for business combinations. The consideration transferred for the acquisition of a subsidiary is the fair value of the assets transferred, the liabilities incurred to the former owners of the acquiree and the equity interests issued by the Group. The consideration transferred includes the fair value of any asset or liability resulting from a contingent consideration arrangement. Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are measured initially at their fair values at the acquisition date. The Group recognises any non-controlling interest in the acquiree on an acquisition-by-acquisition basis, either at fair value or at the non-controlling interest's proportionate share of the recognised amounts of acquiree's identifiable net assets.

### Acquisition-related costs are expensed as incurred.

If the business combination is achieved in stages, the acquisition date fair value of the acquirer's previously held equity interest in the acquiree is re-measured to fair value at the acquisition date through profit or loss.

Goodwill is initially measured as the excess of the aggregate of the consideration transferred and the fair value of noncontrolling interest over the net identifiable assets acquired and liabilities assumed. If this consideration is lower than the fair value of the net assets of the subsidiary acquired, the difference is recognised in profit or loss.

Profit or loss and each component of other comprehensive income are attributed to the equity holders of the parent of the Group and to the non-controlling interests, even if this results in the non-controlling interests having a deficit balance. When necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies into line with the Group's accounting policies. All intra-group assets and liabilities, equity, income, expenses and cash flows relating to transactions between members of the Group are eliminated in full on consolidation. A list of the Group's subsidiaries is set out in Note 20.

### 2. ACCOUNTING POLICIES - CONTINUED

### 2.1 CONSOLIDATION - CONTINUED

#### (b) Associated undertakings

An associate is an entity over which the Group has significant influence. Significant influence is the power to participate in the financial and operating policy decisions of the investee, but is not control or joint control over those policies. The considerations made in determining significant influence are similar to those necessary to determine control over subsidiaries. Except for investment-linked insurance funds, interests in associated undertakings are accounted for by the equity method of accounting and are initially recognised at cost and the carrying amount is increased or decreased to recognise the investor's share of profit or loss of the investee after the date of acquisition.

The Group's investment in associates includes goodwill (net of any accumulated impairment loss) identified on acquisition. Equity accounting involves recognising in the profit or loss the share of the associated undertaking's post-acquisition profits or losses. The interest in the associated undertaking is carried in the statements of financial position at an amount that reflects the share of the net assets of the associated undertaking. When the Group's share of losses in an associate equals or exceeds its interest in the associate, including any other unsecured receivables, the Group does not recognise further losses, unless it has incurred obligations or made payments on behalf of the associate.

Intra-group gains on transactions between the Group and its associates are eliminated to the extent of the Group's interest in the associates. Intra-group losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred. Accounting policies for associated undertakings are changed where necessary to ensure consistency with the policies adopted by the Group. A list of the Group's associated undertakings is set out in Note 21.

Interests in associated undertakings that are allocated to the insurance fund are designated as financial assets at fair value through profit or loss. They are accounted for in accordance with the recognition and measurement principles described in Note 2.9.

### 2.2 SEGMENT REPORTING

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decisionmaker. The chief operating decision-maker, responsible for allocating resources and assessing performance of the operating segments, has been identified as the executive management which implements the strategic decisions taken by the Board. In identifying the Group's business segments, the chief operating decision-maker is also guided by the Regulations under the Insurance Business Act, 1998 ("Insurance Regulations") on the disclosure requirements relevant to specified insurance classes of business.

### 2.3 FOREIGN CURRENCY TRANSLATION

#### Functional and presentation currency

Items included in the financial statements of each of the Group's entities are measured using the currency of the primary economic environment in which the entity operates (the 'functional currency'). The euro is the Group's and Company's functional and presentation currency.

#### Transactions and balances

Transactions in foreign currencies have been converted into the functional currency at the rates of exchange ruling on the date of the transaction or valuation where items are re-measured. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at year-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in the profit or loss account.

All foreign exchange gains and losses that relate to net claims incurred are presented in the technical profit or loss account within 'claims incurred'. All other foreign exchange gains and losses are presented in the profit or loss account within 'investment income' or 'investment expense'.

### 2. ACCOUNTING POLICIES - CONTINUED

### 2.3 FOREIGN CURRENCY TRANSLATION - CONTINUED

#### Transactions and balances- continued

Translation differences on non-monetary items held at fair value through profit or loss, are reported as part of the fair value gain or loss in the profit or loss. Translation differences on non-monetary financial assets, such as equities classified as other available-for-sale financial assets, are included in the fair value reserve in other comprehensive income.

### 2.4 INTANGIBLE ASSETS

#### Value of in-force business

The value of in-force business is determined by the directors after considering the advice of the Group's Approved Actuary. The valuation represents the discounted value of projected future transfers to shareholders from contracts in force at the year end, after making a provision for taxation. In determining this valuation, assumptions relating to future mortality, persistence and levels of expenses are based on experience of the type of business concerned.

Gross investment returns and asset allocations assumed vary depending upon the mix of investments held by the Group and expected market conditions. Annual movements in the value of the in-force business are credited or debited to other comprehensive income. Note 16 contains further information in relation to this asset.

#### Value of business acquired

The value of business acquired is amortised using the straight-line method over a period not exceeding five years. The carrying value is assessed yearly for impairment by projecting the profitability of the portfolio acquired over the life of the asset having considered projected combined ratios and retention patterns.

### Computer software

Acquired computer software licences are measured at cost less any accumulated amortization and any accumulated impairment losses. Acquired computer software licenses are capitalised on the basis of the costs incurred to acquire and bring to use the specific software. These costs are amortised using the straight-line method over their useful lives, not exceeding a period of ten years. All costs associated with maintaining computer software programmes are recognised as an expense as incurred.

#### Deferred policy acquisition costs – long term contracts

Incremental costs that are incurred in acquiring new investment contracts without DPF are capitalised as deferred acquisition costs ('DAC'). The DAC is subsequently amortised over the life of the contracts as follows:

- For long term investment contracts with a fixed maturity date, DAC is amortised over the life of the contract.
- For long term investment contracts with no fixed date of maturity, DAC is amortised over the estimated useful life of the contract. This basis is reviewed periodically with reference to the historical experience of surrenders for these contracts.

### 2.5 PROPERTY, PLANT AND EQUIPMENT

All property, plant and equipment is initially recorded at historical cost. Freehold land and buildings are subsequently shown at fair value based on periodic valuations by external independent valuers, less subsequent depreciation for buildings. Valuations are carried out on a regular basis such that the carrying amount of property does not differ materially from that which would be determined using fair values at the end of the reporting period. Any accumulated depreciation at the date of revaluation is eliminated against the gross carrying amount of the asset, and the net amount is restated to the re-valued amount of the asset. All other property, plant and equipment is stated at historical cost less depreciation and impairment losses. Historical cost includes expenditure that is directly attributable to the acquisition of the items. Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. The carrying amount of the replaced part is derecognised. All other repairs and maintenance costs are charged to the profit or loss account during the financial period in which they are incurred.

### 2. ACCOUNTING POLICIES - CONTINUED

### 2.5 PROPERTY, PLANT AND EQUIPMENT - CONTINUED

Increases in the carrying amount arising on revaluation of land and buildings are credited to other reserves in shareholders' equity. Decreases that offset previous increases of the same asset are charged against other reserves directly in equity; all other decreases are charged to the profit or loss account. Each year the difference between depreciation based on the revalued carrying amount of the asset charged to the profit or loss account and depreciation based on the asset's original cost is transferred from 'other reserves' to 'retained earnings'.

Freehold land is not depreciated as it is deemed to have an indefinite life. Depreciation on other assets is calculated using the straight-line method to allocate their cost or revalued amounts to their residual values over their estimated useful lives as follows:

Buildings	100 years
Leasehold improvements	10-40 years
Motor Vehicles	5 years
Furniture, fittings and equipment	3-10 years

The assets' residual values and useful lives are reviewed at the end of each reporting period and adjusted if appropriate.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount (accounting policy 2.10).

Gains and losses on disposals are determined by comparing proceeds with carrying amounts and are included in the profit or loss account. When revalued assets are sold, the amounts included in other reserves relating to the assets are transferred to retained earnings.

### 2.6 INVESTMENT PROPERTY

Freehold and leasehold properties treated as investment property principally comprise office and other commercial buildings that are held for long term rental yields and that are not occupied by the Group. Investment property is initially measured at cost and subsequently carried at fair value. Fair value is based on active market prices, adjusted, if necessary for any difference in the nature, location or condition of the specific asset. If this information is not available, the Group uses alternative valuation methods such as discounted cash flow projections or recent prices in less active markets. These valuations are prepared annually by a qualified valuation expert. Investment property that is being redeveloped for continuing use as investment property, or for which the market has become less active, continues to be measured at fair value. Changes in fair values are reported in the profit or loss account.

If an investment property becomes owner-occupied, it is reclassified as property, plant and equipment, and its fair value at the date of reclassification becomes its cost for subsequent accounting purposes.

### 2. ACCOUNTING POLICIES - CONTINUED

### 2.7 INVESTMENTS IN SUBSIDIARY UNDERTAKINGS

In the Company's financial statements, investments in subsidiary undertakings are accounted for by the cost method of accounting less impairment.

Provisions are recorded where, in the opinion of the directors, there is an impairment in value. Where there has been an impairment in the value of an investment, it is recognised as an expense in the period in which the impairment is identified. If in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised, the previously recognised impairment loss is reversed by adjusting the allowance account. The amount of the reversal is recognised in the profit or loss account.

The dividend income from such investments is included in the profit or loss account in the accounting year in which the Company's rights to receive payment of any dividend is established.

On disposal of an investment, the difference between the net disposal proceeds and the carrying amount is charged or credited to the profit or loss account and included within investment expense or income.

### 2.8 INVESTMENTS IN ASSOCIATED UNDERTAKINGS

In the Company's financial statements, investments in associated undertakings are accounted using the equity method. They are initially recognised at cost which includes transaction costs. Subsequent to initial recognition the carrying amount is increased or decreased to recognise the investor's share of profit or loss. Distributions received from an investee reduce the carrying amount of the investment. The changes in the investee's proportionate interest arising from changes in the investee's other comprehensive income, such as those arising from revaluation of property, plant and equipment and from exchange translation differences are recognised in the other comprehensive income.

### **2.9 FINANCIAL ASSETS**

The Group classifies its financial assets (other than its investment in subsidiaries) into the following categories: financial assets at fair value through profit or loss, other available-for-sale investments and loans and receivables. The directors determine the appropriate classification of financial assets at the time of purchase and re-evaluate such designation at every reporting date.

#### Classification

- Financial assets at fair value through profit or loss are part of a group of investments that is managed on a portfolio basis and whose performance is evaluated and reported internally on a fair value basis to the Board and relevant key management personnel in accordance with a documented investment strategy. Assets that are part of these portfolios are designated upon initial recognition at fair value through profit or loss. Financial assets that are held to match insurance and investment contracts liabilities are also designated at inception as fair value through profit or loss to eliminate or significantly reduce the accounting mismatch that would otherwise arise from measuring insurance assets or liabilities, or recognising the gains and losses on them on different basis. Derivatives are also classified at fair value through profit or loss.
- Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market, other than those that the Group has designated at fair value through profit or loss. They include, inter alia, reinsurers' share of technical provisions, insurance and other receivables, cash and cash equivalents in the statements of financial positions as well as other financial investments (comprising deposits with credit institutions, and loans) classified as loans and receivables within Note 22.
- Available-for-sale investments are those non-derivative financial assets that are designated as available-for-sale or are not classified as (a) loans and receivables, (b) held-to-maturity or (c) financial assets at fair value through profit or loss.

### 2. ACCOUNTING POLICIES - CONTINUED

### 2.9 FINANCIAL ASSETS - CONTINUED

#### Recognition and measurement

All purchases and sales of investments are recognised on the trade date, which is the date that the Group commits to purchase or sell the assets. All investments are initially recognised at fair value plus, in the case of all financial assets not carried at fair value through profit or loss, transaction costs that are directly attributable to their acquisition. Financial assets are derecognised when the rights to receive cash flows from them have expired or where they have been transferred and the Group has also transferred substantially all risks and rewards of ownership.

Financial assets at fair value through profit or loss and other available-for-sale investments are subsequently re-measured at fair value. Loans and receivables are carried at amortised cost using the effective interest method, less any provision for impairment.

Realised and unrealised gains and losses arising from changes in the value of the 'financial assets at fair value through profit or loss' category are presented in the profit or loss account in the period in which they arise.

Changes in the fair value of monetary and non-monetary securities classified as available-for-sale are recognised in other comprehensive income. When securities classified as available-for-sale are sold or impaired, the accumulated fair value adjustments recognised in other comprehensive income are included in the profit or loss account within investment income.

For financial instruments traded in active markets, the determination of fair values of financial assets and financial liabilities is based on quoted market prices or dealer price quotations. This includes listed equity securities and quoted debt instruments on major exchanges. The quoted market price used for financial assets held by the Group is the current bid price. A financial instrument is regarded as quoted in an active market if quoted prices are readily and regularly available from an exchange, dealer, broker, industry group, pricing service or regulatory agency, and those prices represent actual and regularly occurring market transactions on an arm's length basis. If the market for a financial asset is not active, the Group establishes fair value by using valuation techniques. These include the use of recent arm's length transactions, reference to other instruments that are substantially the same and discounted cash flow analysis.

Derivatives are recognised at fair value on the date on which a derivative contract is entered into and are subsequently re-measured at their fair value. Fair values are obtained from quoted market prices in active markets and other valuation techniques, as appropriate. Subsequent changes in the fair value of any derivative instruments are recognised immediately in the profit or loss account. All derivatives are carried as assets when fair value is positive, and as liabilities when fair value is negative.

The Group enters into currency forward contracts to hedge the foreign exchange risk arising on its investments denominated in a foreign currency. These transactions provide effective economic hedges under the Group's risk management policies. However hedge accounting under the specific rules in IAS 39 is not required because the change in the value of the hedged financial instrument is recognised in the profit or loss account.

### **2.10 IMPAIRMENT OF ASSETS**

### (a) Impairment of financial assets at amortised cost

The Group assesses at the end of each reporting period whether there is objective evidence that a financial asset or group of financial assets is impaired. A financial asset or group of financial assets is impaired and impairment losses are incurred only if there is objective evidence of impairment as a result of one or more events that have occurred after the initial recognition of the asset ("a loss event") and that loss event (or events) has an impact on the estimated future cash flows of the financial asset or group of financial assets that can be reliably estimated.

### 2. ACCOUNTING POLICIES - CONTINUED

### 2.10 IMPAIRMENT OF ASSETS - CONTINUED

#### (a) Impairment of financial assets at amortised cost - continued

Objective evidence that a financial asset or group of assets is impaired includes observable data that comes to the attention of the Group about the following events:

- (i) significant financial difficulty of the issuer or debtor;
- (ii) a breach of contract, such as a default or delinquency in payments;
- (iii) it becoming probable that the issuer or debtor will enter bankruptcy or other financial reorganisation;
- (iv) the disappearance of an active market for that financial asset because of financial difficulties; or
- (v) observable data indicating that there is a measurable decrease in the estimated future cash flow from a group of financial assets since the initial recognition of those assets, although the decrease cannot yet be identified with the individual financial assets in the Group.

The Group first assesses whether objective evidence of impairment exists individually for financial assets that are individually significant. If the Group determines that no objective evidence of impairment exists for an individually assessed financial asset, whether significant or not, it includes the asset in a group of financial assets with similar credit risk characteristics and collectively assesses them for impairment. Assets that are individually assessed for impairment and for which an impairment loss is or continues to be recognised are not included in a collective assessment of impairment.

If there is objective evidence that an impairment loss has been incurred on loans and receivables carried at amortised cost, the amount of the loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows discounted at the financial asset's original effective interest rate. The carrying amount of the asset is reduced through the use of an allowance account and the amount of the loss is recognised in the profit or loss account.

If in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised (such as improved credit rating), the previously recognised impairment loss is reversed by adjusting the allowance account. The amount of the reversal is recognised in the profit or loss account.

#### (b) Assets classified as investments in associated undertakings/other available-for-sale investments

The Group assesses at end of the reporting period whether there is objective evidence that an available-for-sale financial asset is impaired, including in the case of equity investments classified as available-for-sale, a significant or prolonged decline in the fair value of the security below its cost. 'Significant' is evaluated against the original cost of the investment and 'prolonged' against the period in which the fair value has been below its original cost. If any such evidence exists for available-for-sale financial assets, the cumulative loss – measured as the difference between the acquisition cost and current fair value, less any impairment loss on the financial asset previously recognised in the profit or loss account. Impairment losses recognised in the profit or loss account on equity instruments are not subsequently reversed through the profit or loss account.

#### (c) Impairment of non-financial assets

Assets that have an indefinite useful life and are not subject to amortisation and/or assets not yet available for use are tested annually for impairment. Assets that are subject to amortisation or depreciation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable and independent cash flows (cash-generating units).

### 2. ACCOUNTING POLICIES - CONTINUED

### 2.11 OFFSETTING FINANCIAL INSTRUMENTS

Financial assets and liabilities are offset and the net amount reported in the statements of financial position only when there is a current legally enforceable right to offset the recognised amounts and there is an intention to settle on a net basis, or to realise the asset and settle the liability simultaneously.

### 2.12 CASH AND CASH EQUIVALENTS

Cash and cash equivalents are carried in the statements of financial position at face value. In the cash flow statement, cash and cash equivalents include cash in hand and deposits held at call with banks, which are held for operational purposes.

### 2.13 SHARE CAPITAL

Shares are classified as equity when there is no obligation to transfer cash or other assets.

Incremental costs directly attributable to the issue of new shares are shown in equity as a deduction from the proceeds net of tax.

### 2.14 INSURANCE AND INVESTMENT CONTRACTS

The Group issues contracts that transfer insurance risk or financial risk or both.

### (a) Classification

Insurance contracts are those contracts that transfer significant insurance risk. Such contracts may also transfer financial risk. As a general guideline, the Group defines as significant insurance risk the probability of having to pay benefits on the occurrence of an insured event that are at least 10% more than the benefits payable if the insured event did not occur

Investment contracts are those contracts that transfer financial risk with no significant insurance risk.

A number of insurance and investment contracts contain a discretionary participation feature ('DPF'). This feature entitles the holder to receive, as a supplement to guaranteed benefits, additional benefits or bonuses:

- That are likely to be a significant portion of the total contractual benefits;
- Whose amount or timing is contractually at the discretion of the Group; and
- That are based on realised and/or unrealised investment returns on underlying assets held by the Group.

Local statutory regulations and the terms and conditions of these contracts set out the basis for the determination of the amounts on which the additional discretionary benefits are based (the DPF eligible surplus), and within which the Group may exercise its discretion as to the quantum and timing of their payment to contract holders, also considering the advice of the Approved Actuary.

### (b) Recognition and measurement

Insurance contracts and investment contracts with DPF are classified into five main categories depending on the duration of risk and whether or not the terms and conditions are fixed.

### 2. ACCOUNTING POLICIES - CONTINUED

## 2.14 INSURANCE AND INVESTMENT CONTRACTS - CONTINUED

(b) Recognition and measurement - continued

(i) Short-term insurance contracts - General business

The results for general business are determined on an annual basis whereby the incurred cost of claims, commission and related expenses are charged against the earned proportion of premiums, net of reinsurance as follows:

- Premiums written comprise all amounts due during the financial year in respect of contracts of insurance entered into regardless of the fact that such amounts may relate in whole or in part to a later financial year and includes any differences between the booked premiums for prior years and those previously accrued, less cancellations.
- Unearned premiums represent the proportion of premiums written in the year that relate to unexpired terms of policies in force at the statements of financial position date, calculated on a time apportionment basis.
- Commissions and other acquisition costs that vary with, and are related to, securing new contracts and renewing existing contracts are deferred over the period in which the related premiums are earned. These are capitalised and shown as deferred acquisition costs ('DAC') in the statements of financial position. DAC is amortised over the term of the policies as the premium is earned. All other costs are recognised as expenses when incurred.
- Claims incurred comprise claims and related expenses paid in the year and changes in the provisions for outstanding claims and related expenses, together with any other adjustments to claims from previous years. Where applicable, deductions are made for salvage and other recoveries.
- Provision is made at the year-end for the estimated cost of claims incurred but not settled at the statements of financial position date, including the cost of claims incurred but not yet reported to the Group. The estimated cost of claims includes expenses to be incurred in settling claims. The Group takes all reasonable steps to ensure that it has appropriate information regarding its claims exposures. The Group does not discount its liabilities for unpaid claims. Liabilities for unpaid claims are estimated using the input of assessments for individual cases reported to the Group including those that may be affected by external factors (such as court decisions). Statistical analysis by the in-house actuary are carried out on certain portfolios as to determine claims incurred but not reported and for projecting ultimate costs of claims.
- Provision in the form of an unexpired risk provision, is made on the basis of claims and administrative expenses likely to arise after the end of the financial year from contracts concluded before the reporting date, in so far as their estimated value exceeds the provision for unearned premiums and any premiums receivable under those contracts.

### (ii) Group Life insurance contracts

Group life business (classified as long-term insurance business under the Insurance Business Act, 1998) consists of annual policies that cover the lives of a group of customers' employees for the year under cover. Premiums, including reinsurance premiums, and claims are accounted for when due for payment. Reinsurance recoveries are accounted for in the same period as the related claim. The long-term business provision is based on the net "unearned premiums" method as adjusted to take into account the premium written. The valuation is carried out in conjunction with the Company's appointed actuary. Profits, which accrue as a result of actuarial valuations, are released to the non-technical profit or loss account. Any shortfall between actuarial valuations and the balance on the long-term business provision is appropriated from the non-technical profit or loss account.

#### (iii) Long term insurance contracts - individual life

These contracts insure events associated with human life (for example death or survival) over a long and fixed duration. The guaranteed and fixed element for these contracts relates to the sum assured, i.e. the benefit payable on death or maturity.

### 2. ACCOUNTING POLICIES - CONTINUED

### 2.14 INSURANCE AND INVESTMENT CONTRACTS - CONTINUED

(b) Recognition and measurement - continued

(iii) Long term insurance contracts – individual life - continued

Premiums are recognised as revenue when they become payable by the contract holder. Premiums are shown before deduction of commission, and are inclusive of policy fees receivable. A liability for contractual benefits that are expected to be incurred in the future is recorded when the premiums are recognised.

Maturity claims are charged to profit or loss as incurred when due for payment, at which date they cease to be included within the calculation of the liability. Surrenders are accounted for as incurred when paid or, if earlier, on the date when the policy ceases to be included within the calculation of the liability. Death claims are accounted for when notified. Claims payable include related claims handling costs.

(iv) Long term insurance contracts with DPF – individual life

For traditional life insurance contracts, the liability is calculated on the basis of a prudent prospective actuarial method, using assumptions regarding mortality, maintenance expenses and investment income, and includes a margin for adverse deviations. Additionally, liabilities under unit-linked life insurance contracts reflect the value of assets held within unitised investment pools. The liability is recalculated at each reporting date. It is determined by the Group's Approved Actuary following his annual investigation of the financial condition of the Group's long term business as required under the Insurance Business Act, 1998. The above method of calculation satisfies the minimum liability adequacy test required by IFRS 4.

These contracts further combine a DPF that entitles the holder to receive a bonus as declared by the Group from the DPF eligible surplus.

Premiums are recognised as revenue when they become payable by the contract holder. Premiums are shown before deduction of commission, and are inclusive of policy fees receivable.

Maturity claims are charged to profit or loss as incurred when due for payment, at which date they cease to be included within the calculation of the liability. Surrenders are accounted for as incurred when paid or, if earlier, on the date when the policy ceases to be included within the calculation of the liability. Death claims are accounted for when notified. Claims payable include related claims handling costs.

Bonuses charged to the long term business technical account in a given year comprise:

- (i) new reversionary bonuses declared in respect of that year, which are provided within the calculation of the respective liability;
- (ii) terminal bonuses paid out to policyholders on maturity and included within claims paid; and
- (iii) terminal bonuses declared at the Group's discretion and included within the respective liability.

A liability for contractual benefits that are expected to be incurred in the future is recorded when the premiums are recognised. The liability is determined as the sum of the expected discounted value of the future cash flows based on bonuses consistent with the bonus policy and prudent rates of future investment return, expenses and mortality, and includes margins for adverse deviations. The liability is recalculated at each reporting date. The liability is determined by the Group's Approved Actuary following his annual investigation of the financial condition of the Group's long term business as required under the Insurance Business Act, 1998. The above method of calculation satisfies the liability adequacy test required by IFRS 4.
## 2. ACCOUNTING POLICIES - CONTINUED

## 2.14 INSURANCE AND INVESTMENT CONTRACTS - CONTINUED

(b) Recognition and measurement - continued

(v) Investment contracts with DPF

These contracts do not expose the Group to significant insurance risk. They contain a DPF that entitles the holder to receive a bonus as declared by the Group from the DPF eligible surplus.

Recognition and measurement principles are the same as for insurance contracts with DPF as described above. Additionally, liabilities under unit-linked investment contracts reflect the value of assets held within unitised investment pools.

#### (c) Reinsurance contracts held

Contracts entered into by the Group with reinsurers under which the Group is compensated for losses on one or more contracts issued by the Group and that meet the classification requirements for insurance contracts are classified as reinsurance contracts held. Insurance contracts entered into by the Group under which the contract holder is another insurer (inwards reinsurance) are included with insurance contracts.

The benefits to which the Group is entitled under its reinsurance contracts held are recognised as reinsurance assets. These assets consist of short-term balances due from reinsurers (classified within receivables), unless netted off against amounts payable to reinsurers, as well as longer term receivables (classified within reinsurers' share of technical provisions) that are dependent on the expected claims and benefits arising under the related reinsured insurance contracts. Amounts recoverable from or due to reinsurers are measured consistently with the amounts associated with the reinsured insurance contracts and in accordance with the terms of each reinsurance contract. Reinsurance liabilities are primarily premiums payable for reinsurance contracts and are recognised as an expense when due.

The Group assesses its reinsurance assets for impairment on a regular basis. If there is objective evidence that the reinsurance asset is impaired, the Group reduces the carrying amount of the reinsurance asset to its recoverable amount and recognises that impairment loss in the profit or loss account. The Group gathers the objective evidence that a reinsurance asset is impaired using the same process adopted for financial assets held at amortised cost. The impairment loss is also calculated following the same method used for these financial assets. These processes are described in accounting policy 2.10.

#### (d) Receivables and payables related to insurance contracts

Receivables and payables are recognised when due. These include amounts due to and from agents, brokers, tied insurance intermediaries, third party insurers by way of recoveries on claims and insurance contract holders.

If there is objective evidence that an insurance receivable is impaired, the Group reduces the carrying amount of the insurance receivable accordingly and recognises that impairment loss in the profit or loss account. The Group gathers objective evidence that an insurance receivable is impaired using the same process adopted for financial assets held at amortised cost.

The impairment loss is calculated following the same method used for these financial assets. These processes are described in accounting policy 2.10.

#### (e) Liability adequacy test

The Company reserves for unexpired risks for those lines of general business where the expected loss ratio exceeds 100%. Additional reserves for unexpired risks are calculated as a product of unearned premiums and the difference between the value of the loss ratio and 100%.

Additional tests are performed to check the adequacy of the unearned premiums and unexpired risk reserves. The amounts of future gross claims and gross claim handling costs are applied in these tests and compared with the amount of established provisions for unearned premiums reduced by deferred insurance acquisition costs

## 2. ACCOUNTING POLICIES - CONTINUED

## 2.14 INSURANCE AND INVESTMENT CONTRACTS - CONTINUED

(f) Investment contracts without DPF

The Group issues investment contracts without DPF.

Premium arising on these contracts is classified as a financial liability – investment contracts without DPF. The fair value of these contracts is dependent on the fair value of underlying financial assets. These are designated at inception as fair value through profit or loss. The fair value of a unit linked financial liability is determined using the current unit values that reflect the fair values of the financial assets linked to the financial liability. This is multiplied by the number of units attributed to the contract holder at the reporting date.

If the investment contract is subject to a surrender option, the fair value of the financial liability is never less than the amount payable on surrender, where applicable. Other benefits payable are also accrued as appropriate.

## **2.15 FINANCIAL LIABILITIES**

Financial liabilities are initially recognised on the trade date, which is the date the Company becomes a party to the contractual provisions of the instruments and derecognises a financial liability when its contractual obligations are discharged, cancelled or expire.

Borrowings are recognised initially at their fair value, net of incremental direct transaction costs incurred. Borrowings are subsequently stated at amortised cost; any difference between the proceeds (net of incremental direct transaction costs) and the redemption value is recognised in the profit or loss account over the period of the borrowings using the effective interest method. Borrowings are classified as current liabilities unless the Group has an unconditional right to defer settlement of the liability for at least 12 months after the end of the reporting year.

Fees paid on the establishment of loan facilities are recognised as transaction cost of the loan to the extent that it is probable that some or all of the facility will be drawn down. In this case, the fee is deferred until the draw-down occurs. To the extent there is no evidence that it is probable that some or all of the facility will be drawn down, the fee is capitalised as a pre-payment for liquidity services and amortised over the period of the facility to which it relates.

### 2.16 CURRENT AND DEFERRED INCOME TAX

The tax expense for the period comprises current and deferred tax. Tax is recognised in the profit or loss account, except to the extent that it relates to items recognised in other comprehensive income or directly in equity. The amount of current tax payable or receivable is the best estimate of the tax amount expected to be paid or received that reflects uncertainty related to income taxes, if any.

The current income tax charge is calculated on the basis of the tax laws enacted or substantively enacted at the statements of financial position date in the countries where the Company's subsidiaries and associates operate and generate taxable income. Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulation is subject to interpretation and establishes provision where appropriate.

Deferred income tax is recognised in respect of temporary differences arising between the tax bases of assets and liabilities and their carrying values for financial reporting purposes. However, if the deferred income tax arises from initial recognition of an asset or liability in a transaction other than a business combination that at the time of the transaction affects neither accounting nor taxable profit or loss, it is not accounted for. Deferred income tax is measured at the tax rates that are expected to be applied to temporary differences when they reverse, using tax rates (and laws) that have been enacted or substantively enacted at the reporting date and reflect uncertainty relating to income taxes, if any. Deferred tax is expected to apply when the related deferred tax asset is realised or the deferred tax liability is settled.

Deferred tax assets are recognised only to the extent that future taxable profit or taxable capital gains will be available such that realisation of the related tax benefit is probable.

## 2. ACCOUNTING POLICIES - CONTINUED

## 2.16 CURRENT AND DEFERRED INCOME TAX - CONTINUED

Deferred income tax is provided on temporary differences arising on investments in subsidiaries and associates, except where the Group controls the timing of the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future.

Deferred income tax assets and liabilities are offset when there is a legally enforceable right to offset current tax assets against current tax liabilities and when the deferred income tax assets and liabilities relate to income taxes levied by the same taxation authority on either the same taxable entity or different taxable entities where there is an intention to settle the balance on a net basis.

Deferred tax related to fair value re-measurements charged or credited directly in other comprehensive income or to equity, is also credited or charged directly to equity and subsequently recognised in the profit or loss account together with the deferred gain or loss.

## 2.17 PROVISIONS FOR PENSION OBLIGATIONS

Provisions are recognised when the Group has a present legal or constructive obligation as a result of past events, it is probable that an outflow of resources will be required to settle the obligation, and a reliable estimate of the amount can be made.

A defined benefit plan defines an amount of pension that an employee will receive on retirement. In the Group's case, this amount is dependent upon an employee's final compensation upon retirement.

The liability recognised in the statement of financial position is the present value of the defined benefit obligation at the end of the reporting period. The present value of a defined benefit obligation is determined by discounting the estimated future cash outflows using interest rate yields of government or high-quality corporate bonds that are denominated in the currency in which the benefits will be paid, and that have terms to maturity approximating to the terms of the related pension liability.

Actuarial gains and losses arising from experience adjustments and changes in assumptions are charged or credited to other comprehensive income in the period in which they arise.

### 2.18 REVENUE RECOGNITION

Revenue comprises the fair value of the consideration received or receivable for the sale of services in the ordinary course of the Group's activities. The Group recognises revenue when the amount of revenue can be reliably measured, it is probable that future economic benefits will flow to the entity and when specific criteria have been met as described below.

#### (a) Rendering of services

Premium recognition is described in Note 2.14 dealing with insurance contracts and investment contracts with DPF.

Revenue arising from the issue of investment contracts without DPF and other related services offered by the Group, is recognised in the accounting period in which the services are rendered.

Fees include investment management fees arising from services rendered in conjunction with the issue and management of investment contracts where the Group actively manages the consideration received from its customers to fund a return that is based on the investment profile that the customer selected on origination of the instrument. The Group recognises these fees on a straight-line basis over the estimated life of the contract.

## 2. ACCOUNTING POLICIES - CONTINUED

## 2.18 REVENUE RECOGNITION - CONTINUED

#### (a) Rendering of services - continued

The Group charges its customers for management and other related services using the following different approaches:

- Front-end fees are charged to the client on inception. The consideration received is deferred as a liability and recognised over the life of the contract on a straight-line basis.
- Regular fees are charged to the customer periodically (monthly, quarterly, half yearly or annually) either directly or by making a deduction from invested funds. Regular charges billed in advance are recognised on a straight-line basis over the billing period.

Other revenue receivable by the Group mainly comprises commission or trailer fees receivable on account of investment or other services provided in an intermediary capacity which is accounted for on an accruals basis.

## 2.19 INVESTMENT RETURN

Investment return includes dividend income, gains on financial assets at fair value through profit or loss (including interest income from financial assets classified as fair value through profit or loss), other net fair value movements, interest income from financial assets not classified as fair value through profit or loss, rental income receivable, share of associated undertaking's result, and is net of investment expenses, charges and interest payable.

### (a) Dividend income

Dividend income is recognised in the profit or loss account as part of investment income when the right to receive payment is established.

### (b) Other net fair value gains/(losses) from financial assets at fair value through profit or loss

Other gains or losses arising from changes in the fair value of the 'Financial assets at fair value through profit or loss' category are presented in the profit or loss account within 'other investment income' or 'investment expenses and charges' in the period in which they arise.

### (c) Interest income

Interest income from financial assets not classified as fair value through profit or loss is recognised using the effective interest method.

### (d) Rental income

Rental income from investment property is accounted for on an accruals basis in accordance with the substance of the relevant lease agreements.

## 2. ACCOUNTING POLICIES - CONTINUED

## 2.19 INVESTMENT RETURN - CONTINUED

Investment return is initially recorded in the non-technical account, except for income attributed to long term business which is recognised immediately in the long term business technical account. A transfer is made from the non-technical account to the general business technical account of the actual investment return on investments supporting the insurance technical provisions. With respect to its group long-term business the investment return is apportioned between the technical and non-technical profit or loss accounts on a basis which takes into account that technical provisions are fully backed by investments and that intangible assets, property, plant and equipment, and working capital are financed in their entirety from shareholders' funds.

## 2.20 LEASES

At inception of a contract, the Group assess whether a contract is, or contains a lease. A contract is or contains a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. To assess whether a contract conveys the right to control the use of an identified asset, the Group uses the definition of a lease in IFRS 16.

At commencement or on modification of a contract that contains a lease component, the Group allocates the consideration in the contract to each lease component on the basis of its relative stand-alone price.

### (a) As a lessor

When the Group acts as a lessor, it determines at lease inception whether each lease is a finance lease or an operating lease.

To classify each lease, the Group makes an overall assessment of whether the lease transfers substantially all of the risks and rewards incidental to ownership of the underlying asset. If this is the case, then the lease is a finance lease; if not, then it is an operating lease. As part of this assessment, the Group considers certain indicators such as whether the lease is for the major part of the economic life of the asset.

The Group recognises lease payments received under operating leases as income on a straight line basis over the lease term as part of 'other income' – Note 9.

#### (b) As a lessee

A lessee recognises a right-of-use asset representing its right to use the underlying asset and a lease liability representing its obligation to make lease payments. As described later in this note there are recognition exemptions for short-term leases and leases of low-value items.

The Group recognises a right-of-use asset and a lease liability at the lease commencement date. The right-of-use asset is initially measured at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or before the commencement date, plus any initial direct costs incurred and an estimate of costs to dismantle and remove the underlying asset or to restore the underlying asset or the site on which it is located, less any lease incentives received.

## 2. ACCOUNTING POLICIES - CONTINUED

## 2.20 LEASES - CONTINUED

### (b) As a lessee - continued

The right-of-use asset is subsequently depreciated using the straight-line method from the commencement date to the end of the lease term, unless the lease transfers ownership of the underlying asset of the Group by the end of the lease term or the cost of the right-of-use asset reflects that the Group will exercise a purchase option. In that case the right-of-use asset will be depreciated over the useful life of the underlying asset, which is determined on the same basis as those of property and equipment. In addition, the right-of-use asset is periodically reduced by impairment losses, if any, and adjusted for certain remeasurements of the lease liability.

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, the Group's incremental borrowing rate. Generally, the Group uses its incremental borrowing rate as the discount rate.

The Group determines its incremental borrowing rate by using interest rate curves by country and termination dates, coordinated in a centralized manner, in which the interest rate calculation is obtained by adding the differential related to the asset's nature. Interest rate curves are reviewed twice a year.

Lease payments included in the measurement of the lease liability comprise the following:

- Fixed payments (including payments which are essentially fixed), minus any incentive to lease to be paid;
- The price for exercising a purchase option which the lessee is reasonably certain to exercise; and
- Payments for early cancellation.

The lease liability is measured at amortised cost using the effective interest method. It is remeasured when there is a change in future lease payments arising from a change in rate, if there is a change in the Group's estimate of the amount expected to be payable under a residual value guarantee, if the Group changes its assessment of whether it will exercise a purchase, extension or termination option or if there is a revised in-substance fixed lease payment.

When the lease liability is remeasured in this way, a corresponding adjustment is made to the carrying amount of the right-ofuse asset, or is recorded in profit or loss if the carrying amount of the right-of-use asset has been reduced to zero.

The Group presents right-of-use asset that do not meet the definition of investment property in 'Right-of-use assets'.

The Group has elected not to recognise right-of-use assets and lease liabilities for leases of low-value assets and short-term leases. The Group recognises the lease payments associated with these leases as an expense on a straight-line basis over the lease term.

A lease modification is defined as a change in the scope of a lease, or the consideration for a lease, that was not part of the original terms and conditions of the lease. A lease modification includes adding or terminating the right to use one or more underlying assets, or extending or shortening the contractual lease term.

A lease modification is accounted for in one of two ways;

- It is treated as a separate lease; or
- It is not treated as a separate lease.

A modification will only be treated as a separate lease if it involves the addition of one or more underlying assets at a price that is commensurate with the standalone price of the increase in scope. All other modifications are not treated as a separate lease.

Modifications, taken place during 2020 include changes in lease consideration and extension of lease term all of which do not constitute a separate lease.

## 2. ACCOUNTING POLICIES - CONTINUED

## **2.21 DIVIDEND DISTRIBUTION**

Dividend distribution to the Company's shareholders is recognised as a liability in the period in which an obligation to pay a dividend is established.

## 3. USE OF ACCOUNTING ESTIMATES AND JUDGMENTS IN APPLYING ACCOUNTING POLICIES

The Group makes estimates and assumptions concerning the future. Estimates and judgments are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Information about judgements made in applying accounting policies that have the most significant effects on the amounts recognised in the financial statements is included in the following notes, which also include information about assumptions and uncertainties at 31 December 2020 that have a significant risk of resulting in a material adjustment in the carrying amounts of assets and liabilities in the next financial year.

### • Value of in-force business

The Group's value of in-force business is a projection of future shareholders' cash flows expected from contracts in force at the year end, appropriately adjusted for taxation and discounted by a risk adjusted discount rate. In assessing the projected cash flows, the directors assume a long term view of a maintainable level of investment return and fund size. This valuation requires the use of a number of assumptions relating to future mortality, persistency, levels of expenses, investment returns and asset allocations over the longer term. This valuation is inherently uncertain and assumptions are reviewed on an annual basis as experience and the reliability of the estimation process develop.

Details of key assumptions, and sensitivity of this intangible asset are provided in Note 16. The impact of a change to key assumptions supporting the value of in-force business as at 31 December 2020 is disclosed in Note 16 to the accounts.

- Insurance and investment contracts liabilities
- (a) General business insurance contract liabilities

For general business insurance contracts, estimates have to be made both for the expected ultimate cost of claims reported at the reporting date and for the expected ultimate cost of claims incurred, but not yet reported, at the reporting date. The ultimate cost of outstanding claims is derived by using a standard actuarial claims projection technique, the Chain Ladder method. The main assumption underlying this technique is that past claims development experience can be used to project future claims development and hence ultimate claims costs. Historical claims development is mainly analyzed by accident years, as well as by significant business lines. Large claims are separately addressed by being reserved at the face value of loss estimates.

### (b) Insurance and participating investment contract liabilities

The technical provisions in respect of long term contracts and linked long term contracts are subject to an annual statutory valuation overseen by the Approved Actuary based on data and information provided by the Group.

Different principles and valuation methodologies are adopted depending on the type and generation of products. The key assumptions used in determining the technical provisions in respect of insurance contracts and investment contracts with DPF are described in Note 24 to the financial statements.

### Investment property

The fair value of investment properties which involves judgement and estimation uncertainty, is determined by qualified valuers. The assumptions used are reviewed on an annual basis.

The key assumptions used in determining the value of investment property is described in Note 19 to the financial statements.

## **3. USE OF ACCOUNTING ESTIMATES AND JUDGMENTS IN APPLYING ACCOUNTING**

## **POLICIES** - CONTINUED

• Consolidation of entities in which the Group holds less than majority of voting rights

The Group considers that it controls MAPFRE MSV Life p.l.c. ('MMSV') even though it does not own more than 50% of the voting rights. This is because strategic, operating and financing policies of MMSV are directed by means of shareholders' agreement which provides MAPFRE Middlesea p.l.c. with the right to select, appoint and remove the key management personnel of MMSV and approve its business plan and capital expenditure.

For all the financial years up to 31 December 2010, MMSV was considered to be an associate and was accounted for using the equity method. Following the shareholders' agreement, on 29 July 2011, MAPFRE Middlesea p.l.c. acquired control over MMSV based on the factors explained in this note and started consolidating MMSV as from that date.

## **4. MANAGEMENT OF RISK**

The Group is a party to contracts that transfer insurance risk and/or financial risk. This section summarises these risks and the way that the Group manages them.

## **4.1 INSURANCE RISK**

The risk under any one insurance contract is the possibility that the insured event occurs and the uncertainty of the amount of the resulting claim. By the very nature of an insurance contract, this risk is fortuitous.

For a portfolio of insurance contracts where the theory of probability is applied to pricing and provisioning, the principal risk that the Group faces under its insurance contracts is that the actual claims and benefit payments are significantly different to the amounts included within technical provisions. This could occur because the frequency or severity of claims and benefits are greater or lower than estimated. Insurance events are fortuitous and the actual number and amount of claims and benefits may vary from year to year from the estimate established using statistical techniques.

Experience shows that the larger the portfolio of similar insurance contracts, the smaller the relative variability about the expected outcome will be. In addition, a more diversified portfolio is less likely to be affected across the board by a change in any subset of the portfolio. The Group has developed its insurance underwriting strategy to diversify the type of insurance risk accepted and within each of these categories to achieve a sufficiently large population of risks to reduce the potential variability of the expected outcome.

Factors that aggravate insurance risk include lack of risk diversification in terms of type and amount of risk and geographical location. The Group is largely exposed to insurance risk in one geographical area, Malta.

### (a) Short term business insurance contracts – general insurance

### Frequency and severity of claims

The terms and conditions of the contracts set out the bases for the determination of the Group's liability should the insured event occur. The risks underwritten include accident and health, motor (including third party liability), marine and transport, fire and other damage to property, liability and group life. Details of gross premiums written as well as the insurance liabilities analysed by class are provided in the "Segment information" (Note 6).

The frequency and severity of claims can be affected by several factors. The following are considered by the Group to be the most significant:

## 4. MANAGEMENT OF RISK - CONTINUED

## 4.1 INSURANCE RISK - CONTINUED

(a) Short term business insurance contracts – general insurance - continued

Frequency and severity of claims - continued

- The increasing levels of court awards in cases where damages are suffered as a result of injuries, the divergence of awards that is dependent on the territory of the claim and the jurisdiction of the court, the effect of inflation due to the prolonged period typically required to settle such cases; and
- The risk of a single event that can extensively affect a multiple of individual risks to which the Group is exposed.

The Group manages these risks through its underwriting strategy, adequate reinsurance arrangements and proactive claims handling.

The underwriting strategy ensures that the risks underwritten are well diversified in terms of type and amount of risk. The Group follows strict underwriting guidelines and sets limits on the overall retention of risk that it carries. Any risk in excess of this limit is either reinsured under a facultative cover note or is declined. Underwriting limits are in place to enforce appropriate risk selection criteria. In certain circumstances, certain exclusions to risks are included within these guidelines. For example, the Group does not insure US risks unless they are incidental. The Group can impose deductibles to help manage its costs. It also uses its experience and expertise to mitigate the risk of fraudulent claims. Insurance contracts also entitle the Group to pursue third parties for payment of some or all of the costs (i.e. subrogation). A significant portion of the Group's business is underwritten through an agency distribution network. Underwriting authority limits are set for individual agencies or branches, and any contracts through which the Group is committed to cover risks in excess of these authority limits require head office approval.

The Group has reinsurance protection in place for all classes of business. The type of reinsurance cover, and the level of retention, is based on the Group's internal risk management assessment which takes into account the risk being covered, the sums assured and the geographical location of the risk. The Board approves each reinsurance programme on an annual basis. The reinsurance arrangements include a mix of proportional, facultative and non-proportional covers, which limit the liability of the Group to any one individual claim or event. Generally the Group's policy is to place reinsurance with listed multinational reinsurance companies whose credit rating is not less than BBB. No rating limitation shall apply to treaty placements with MAPFRE Re or any MAPFRE Group company designated to write any or all of the MAPFRE Group Reinsurance treaties. At 31 December 2020, MAPFRE Re's rating stood at A. The Board will monitor the security rating of MAPFRE on a periodic basis.

The Group has specialised claims units dealing with the mitigation of risks surrounding known claims. These units investigate and adjust claims as appropriate. Claims are individually reviewed regularly, and are adjusted to reflect the latest information on the underlying facts, current law, jurisdiction, contractual terms and conditions and other factors. The Group actively manages and pursues early settlement of claims to reduce its exposure to unpredictable developments. Authority limits are set for the settlement of claims through the individual agents. Any claims incurred above these limits are referred to head office for handling. In addition, all claims involving bodily injury are referred to head office irrespective of their amount.

### Concentration of insurance risk

Up until 31 December 2020, 100% of the Group's business was written in Malta (2019: 100%). The portfolio is diversified in terms of type of business written, with motor comprehensive business comprising 24% (2019: 27%) and accident and health comprising 20% (2019: 20%) of the total portfolio (including Group Life business). Other significant insurance business classes include motor liability business at 25% (2019: 24%) and fire and other damage to property at 17% (2019: 16%). The remaining 14% (2019: 13%) of premium written is generated across a spread of classes including marine, other non-motor liability business and long term business. Further information on premiums written, and claims incurred by insurance business class is provided in Note 6 to these financial statements.

## 4. MANAGEMENT OF RISK - CONTINUED

## 4.1 INSURANCE RISK - CONTINUED

(a) Short term business insurance contracts – general insurance - continued

### Sources of uncertainty in the estimation of future claim developments and payments

Claims on contracts are accounted for on a claims-occurrence basis. The Group is liable for all insured events that occurred during the term of the contract, even if the loss is discovered after the end of the contract term. Certain classes of business, most notably those exposed to liability, can take several years to develop and are therefore subject to a greater degree of uncertainty than other classes of business which are typically settled in a shorter period of time.

The estimated cost of claims includes direct expenses to be incurred in settling claims, net of the expected subrogation value and recoveries. The Group takes all reasonable steps to ensure that it has appropriate information regarding its claims exposures. However, given the uncertainty in establishing claims provisions, it is possible that the final outcome will prove to be different from the original liability established.

In calculating the estimated cost of unpaid claims, the Group considers the results of estimation techniques that are based partly on known information at year-end and partly on statistical analysis of historical experience. In the case of the main classes of business, motor and health, the Company makes use of Development Factor Models (DFM) through Chains Ladder techniques to project the number of claims incurred but not yet reported (IBNR). Ultimate cost averages applied are based on claim averages acquired from historical data. In other classes of business validation techniques are used to ensure the sufficiency of case reserves which could lead to an IBNR provision being made. Allowance is made, however, for changes or uncertainties which may create distortions in the underlying statistics or which might cause the cost of unsettled claims to increase or reduce when compared with the cost of previously settled claims.

Note 24 presents the development of the estimate of ultimate claim cost for claims notified in a given year.

### (b) Long term business insurance contracts

### Frequency and severity of claims

For contracts where death is the insured risk, the most significant factor that could increase the overall frequency of claims are epidemics or wide spread changes in lifestyle resulting in earlier or more claims than expected.

At present these risks do not vary significantly in relation to the location of the risk insured by the Group. However, undue concentration by amounts could have an impact on the severity of benefit payments on a portfolio basis.

For contracts with fixed and guaranteed benefits and fixed future premiums, there are no mitigating terms and conditions that reduce the insurance risk accepted. For contracts with DPF, the participating nature of the contracts results in a portion of the insurance risk being reduced over the term of policy. Investment contracts with DPF carry negligible insurance risk.

The Group manages these risks through its underwriting strategy and reinsurance arrangements. The underwriting strategy is intended to ensure that the risks underwritten are well diversified in terms of type of risk and level of insured benefits. Medical selection is also included in the Group's underwriting procedures with premiums varied to reflect the health condition and life expectancy of the applicants.

The Group has reinsurance protection in place to cover death claims. The type of reinsurance cover and the level of retention for each risk are based on the Group's internal risk management assessment, which takes account of the nature of the risk covered and the sum assured. The reinsurance programme is approved by the Board annually. The reinsurance arrangements in place include a mix of quota share, facultative, excess of loss and catastrophe protection, which limits the liability of the Group to any one individual life or event. The Group's reinsurance is placed with listed multinational reinsurance companies whose rating is not less than A.

## 4. MANAGEMENT OF RISK - CONTINUED

## 4.1 INSURANCE RISK - CONTINUED

(b) Long term business insurance contracts- general insurance - continued

#### Sources of uncertainty in the estimation of future benefit payments and premium receipts

Uncertainty in the estimation of future benefit payments and premium receipts for long term insurance contracts arises from the unpredictability of long term changes in overall levels of mortality, and the variability in contract holder behaviour. The Group uses appropriate base tables of standard mortality according to the type of contract being written. The Group does not take credit for future lapses in determining the liability for long term contracts.

Further detail on the process of estimation is provided in Note 24 to these financial statements.

### **4.2 FINANCIAL RISK**

The Group is exposed to financial risks through its financial assets, financial liabilities and insurance and reinsurance assets and liabilities. In particular, the key risk is that in the long term, the proceeds from its financial assets are not sufficient to fund the obligations arising from its insurance and investment contracts. The components of financial risks for the Group are market risk (including cash flow and fair value interest rate risk, equity price risk and currency risk), credit risk and liquidity risk. These risks arise from open positions in interest rate, currency and equity products, all of which are exposed to general and specific market movements. The risks that the Group primarily faces due to the nature of its assets and liabilities are interest rate risk and equity price risk.

The Group has developed its Asset/Liability management framework to further support the manner in which these risk positions are managed. It actively manages its assets to achieve a competitive rate of return within risk objectives delineated by asset liquidity measures, duration targets and credit quality parameters. The respective Investment Committees review and approve investment strategies on a periodic basis ensuring that assets are managed efficiently and within approved risk mandates.

### (a) Market risk

#### i) Cash flow and fair value interest rate risk

In general, the Group is exposed to risk associated with the effects of fluctuations in the prevailing levels of market interest rates. Several line items on the statements of financial position are based on fixed interest rates, and are therefore subject to changes in fair value resulting from changes in market rates. Group investment parameters exist to limit exposure to any one particular issuer and any one particular security (with the exception of investment in government securities). The Group also has assets as well as loan facilities issued at variable rates which expose it to cash flow interest rate risk. Periodic reports are prepared at portfolio, legal entity and asset and liability class level that are circulated to the Group's relevant key management personnel.

Short term insurance and other liabilities are not directly sensitive to the level of market interest rates, as they are not discounted. In those instances where interest is payable (e.g. in the case of damages awarded by the Courts), interest is included in the claims cost whilst the investment income earned until the claim is settled is credited to the profit or loss account as it accrues.

Insurance and investment contracts with DPF at Group level have benefit payments that are fixed and guaranteed at the inception of the contract (for example, sum assured), or as annual discretionary bonuses are declared. The Group's primary financial risk on these contracts is the risk that interest income and capital redemptions from the financial assets backing the liabilities are insufficient to fund the guaranteed benefits payable.

## 4. MANAGEMENT OF RISK - CONTINUED

### 4.2 FINANCIAL RISK - CONTINUED

(a) Market risk - continued

i) Cash flow and fair value interest rate risk - continued

The Group does not guarantee a positive fixed rate of return to its long-term contract policyholders at the inception of a contract. The declaration of discretionary bonuses is guided by the bonus philosophy of the Board of Directors. Once a reversionary bonus is declared, it is guaranteed to be paid in full at maturity or on the prior death of the life assured. Also policyholders have the option to withdraw their current year's bonus without any charges following the date the bonus is declared. The bonus philosophy considers historic and current rates of return generated by the Group's investment portfolio as well as the Group's expectations for future investment returns. The impact of interest rate risk is mitigated by the presence of the DPF. These guaranteed benefits increase as discretionary benefits are declared and allocated to contract holders.

All insurance and investment contracts with a DPF feature can be surrendered before maturity for a cash surrender value that is always less than the actual contract liability. Cash surrender values are determined at the discretion of the Group, and can be varied from time to time. The primary factor affecting the level of cash surrender value is the investment return earned on the assets of the Group. In addition, the cash surrender value is affected by the expenses, tax and the cost of risk benefits (such as life cover) borne by the Group, deductions to provide a return to shareholders, as well as profits and losses arising on other contracts. The expenses include payment of commission, medical report expenses, office administration costs and other expenses incurred in the setting up and maintenance of the contract. At most, the cash surrender value will be the amount of the actual liability reduced by the surrender charge (where applicable).

Furthermore, in respect of all contracts with DPF (with the exception of some contracts that have been in force more than a certain number of years), the Group reserves the right to increase the level of the surrender charge and, if necessary, to apply a Market Value Reduction ('MVR'). A MVR is a deduction which the Group may make on surrender of a contract with DPF. For example, if the underlying investment return, after allowing for expenses, tax, risk benefits, shareholder returns and adjustment for profits or losses on other contracts is less than the return already provided for in the form of reversionary bonuses, the Group may decide to apply a MVR.

The MVR serves to protect the interests of remaining investors and the Group, who would otherwise have to subsidise the amount paid on surrendering contracts. The Group does not apply a standard percentage deduction on all contracts but determines the deduction to apply to each individual surrender at the time the surrender is made. The amount depends on a number of factors including the length of time the contract has been in force and the underlying investment return over the same time period. There will be no MVR at maturity or on death. This means that at maturity or on death the payment of the actual contract liability is guaranteed. The cash surrender value may also be less than the total amount of premiums paid up to the date of surrender. The Group is not required to, and does not, measure the effect of the above embedded derivative at fair value.

The Group matches its insurance liabilities with a diversified portfolio of assets which includes equity, debt securities and property. The return from debt and cash based securities is subject to interest rate risk.

In general, the Group is exposed to risk associated with the effects of fluctuations in the prevailing levels of market interest rates. Assets/liabilities issued at variable rates generally expose the Group to cash flow interest risk. Assets/liabilities issued at fixed rates generally expose the Group to fair value interest rate risk. Group investment parameters exist to limit exposure to any one particular issuer and any one particular security. Periodic reports are prepared at portfolio, legal entity and asset class level that are circulated to the Group's key management personnel.

## 4. MANAGEMENT OF RISK -CONTINUED

## 4.2 FINANCIAL RISK -CONTINUED

(a) Market risk -continued

i) Cash flow and fair value interest rate risk -continued

Assets and liabilities exposed to interest rate risk and their maturities are analysed below:

		2020				
Company	Notes	Within 1 year €'000	Between 1-2 years €'000	Between 2-5 years €'000	<b>Over</b> 5 years €'000	<b>Total</b> €'000
Assets Debt securities Collective investment schemes Loans and receivables: - Deposits with banks	22	89,832 48,501	51,653 -	276,412	645,723 -	1,063,620 48,501
and credit institutions - Loans secured on policies - Cash and cash equivalents	22 22 27	115,504 8,214 97,060	60,003 - -	44,859 - -	- -	220,366 8,214 97,060
Total interest bearing assets	_	359,111	111,656	321,271	645,723	1,437,761
Liabilities Long-term insurance contracts	_	_	-	_	2,203,606	2,203,606
Total interest bearing liabilities		-	-	-	2,203,606	2,203,606

		2019				
Group	Notes	Within 1 year €'000	Between 1-2 years €'000	Between 2-5 years €'000	<b>Over</b> 5 years €'000	<b>Total</b> €'000
Assets Debt securities Collective investment schemes Loans and receivables: - Deposits with banks	22	33,260 46,428	106,563 -	235,664 -	565,855 -	941,342 46,428
and credit institutions - Loans secured on policies - Cash and cash equivalents	22 22 27	146,312 8,358 70,987	50,722 - -	52,034 - -	- -	249,068 8,358 70,987
Total interest bearing assets	_	305,345	157,285	287,698	565,855	1,316,183
Liabilities Long-term insurance contracts	_	_	_	_	2,169,282	2,169,282
Total interest bearing liabilities		-	-	-	2,169,282	2,169,282

## 4. MANAGEMENT OF RISK -CONTINUED

## 4.2 FINANCIAL RISK -CONTINUED

(a) Market risk -continued

i) Cash flow and fair value interest rate risk -continued

Assets and liabilities exposed to interest rate risk and their maturities are analysed below:

		2020				
Company	Notes	Within 1 year €'000	Between 1-2 years €'000	Between 2-5 years €'000	<b>Over</b> 5 years €'000	<b>Total</b> €'000
Assets Debt securities Loans and receivables:	22	946	-	845	1,245	3,036
- Cash and cash equivalents	27	31,432	-	-	-	31,432
Total interest bearing assets	_	32,378	-	845	1,245	34,468
				2019		
Company	Notes	Within 1 year €'000	Between 1-2 years €'000	Between 2-5 years €'000	<b>Over</b> <b>5 years</b> €'000	<b>Total</b> €'000
<b>Assets</b> Debt securities Loans and receivables:	22	3,859	993	-	2,100	6,952

27,045

30,904

993

27,045

33,997

2,100

27

Total interest bearing assets

- Cash and cash equivalents

The Company had no interest bearing liabilities as at 31 December 2020 and 2019.

## 4. MANAGEMENT OF RISK -CONTINUED

## 4.2 FINANCIAL RISK -CONTINUED

(a) Market risk -continued

i) Cash flow and fair value interest rate risk -continued

Assets and liabilities issued at variable rates expose the Group to cash flow interest rate risk whilst assets and liabilities issued at fixed rates expose the Group to fair value interest rate risk. The overall exposure to these two risks is as follows:

	G 2020 €'000	aroup 2019 €'000	Com 2020 €'000	1 <b>pany</b> 2019 €'000
Assets held at variable rates				
Collective investment schemes Debt securities Cash and cash equivalents	48,501 60,835 97,060	46,428 48,316 70,987	- - 31,432	400 27,045
	206,396	165,731	31,432	27,445
Liabilities issued at variable rates				
Net long term insurance contracts	2,203,606	2,169,282	-	-
	2,203,606	2,169,282	-	-

Interest rate risk in relation to linked liabilities for contracts that also combine a discretionary feature amounting to €49.08 million (2019: €48.74 million) has been excluded as the directors consider the exposure to be insignificant.

	Group		Company	
	2020 €'000	2019 €'000	2020 €'000	2019 €'000
Assets held at fixed rates				
Loans secured on polices Deposits with banks or credit institutions Debt securities	8,214 220,366 1,002,785	8,358 249,068 893,026	- 3,036	6,552
	1,231,365	1,150,452	3,036	6,552

## 4. MANAGEMENT OF RISK -CONTINUED

## 4.2 FINANCIAL RISK -CONTINUED

(a) Market risk -continued

i) Cash flow and fair value interest rate risk -continued

In managing its portfolio, during the year ended 31 December 2020, the Group entered into fixed income security futures contracts. Accordingly, it is exposed to movements in interest rates in the respective markets of the underlying, which comprise short, medium and long-term sovereign debt. The notional amount of futures contracts outstanding at 31 December is shown below:

	Gr	oup
	2020 €'000	2019 €'000
Long positions - Federal Republic of Germany - United States Government	102,900 746	48,203
	103,646	48,203
Short positions - Federal Republic of Germany - United States Government - United Kingdom Government	104,653 3,109 -	48,986 5,304 310
	107,762	54,600

Up to the statements of financial position date the Group did not have any hedging policy with respect to interest rate risk other than as described in note 2.9.

#### Sensitivity Analysis – interest rate risk

The sensitivity analysis for interest rate risk illustrates how changes in the fair value of future cash flows of a financial instrument will fluctuate because of changes in market interest rates at the reporting date.

At 31 December 2020, had interest rates been 100 basis points (2019: 100 basis points) lower with all other variables held constant, the Group and Company pre-tax results for the year would have been higher by  $\notin 0.20$  million (2019: lower by  $\notin 2.37$  million) and higher by  $\notin 0.01$  million (2019: higher by  $\notin 0.03$  million) respectively. An increase of 100 basis points (2019: 100 basis points), with all other variables held constant, would have resulted in the Group's and Company's pre-tax results for the year being lower by  $\notin 0.13$  million (2019: higher by  $\notin 0.76$  million) and higher by  $\notin 0.15$  million (2019: # 0.13 million) respectively.

#### Managing interest rate benchmark reform

A fundamental reform of major interest rate benchmarks is being undertaken globally, including the replacement of some interbank offered rates (IBORs) with alternative nearly risk- free rates (referred to as 'IBOR reform'). The Group has exposures to IBORs on its financial instruments that will be replaced or reformed as part of these market-wide initiatives. The Group anticipates that IBOR reform will not impact its risk management significantly.

## 4. MANAGEMENT OF RISK -CONTINUED

## 4.2 FINANCIAL RISK -CONTINUED

(a) Market risk -continued

#### ii) Equity price risks

The Group's financial assets are susceptible to the risk of decreases in value due to changes in the prices of equities. The directors manage this risk of price volatility by entering into a diverse range of investments including equities and collective investment schemes. In addition, the Group's investments are spread geographically in a diverse number of different countries. The Group has active Investment Committees that have established a set of investment guidelines that are also approved by the Board of Directors. Investments over prescribed limits are directly approved by the respective Boards. These guidelines provide parameters for investment management, including contracts with external portfolio managers. They include, inter alia, reference to an optimal spread of the investment portfolio, assessment of equity issuers and maximum exposures by the Group to any one issuer and its connected parties (with the exception of investments in Government paper). These parameters also consider solvency restrictions imposed by the Regulator.

Management structures are in place to monitor all the Group's overall market positions on a frequent basis. Reports are prepared at portfolio, legal entity and asset and liability class level that are circulated to the Group's relevant key management personnel. These are also reviewed by the respective Investment Committees and Boards.

The total assets subject to equity price risk are the following:

	Group		Company	
	2020 €'000	2019 €'000	2020 €'000	2019 €'000
Assets subject to equity price risk	844,773	910,571	2,318	2,903
The above includes: Component of investments in associated undertakings (Note 21)*	24,849	26,089	-	_
Component of equity securities and units in unit trusts (Note 22)	819,924	884,482	2,318	2,903
	844,773	910,571	2,318	2,903

\*Investments in associates (Note 21) amounting to €0.39 million (2019: €0.38 million) for the Group and €0.39 million (2019: €0.38 million) for the Company have been excluded from equity price risk since they are accounted for under the equity method.

In the case of assets held to cover unit-linked liabilities the exposure is carried by the contract holder. In the case of capital guaranteed products any shortfalls guaranteed upon maturity are mitigated by a back to back guarantee with international financial service providers as further referred in 4.2 (a) (i).

The sensitivity for equity price risk illustrates how changes in the fair value of equity securities (excluding investments in associated undertakings) will fluctuate because of changes in market prices, whether those changes are caused by factors specific to the individual equity issuer, or factors affecting all similar equity traded in the market.

Given the investment strategy of the Group and Company, a 10% positive or negative movement in equity prices is considered to be an appropriate benchmark for sensitivity purposes. An increase and a decrease of 10% in equity prices, with all other variables held constant, would result in a positive impact of  $\in$ 0.38 million (2019:  $\in$ 0.42 million) and a negative impact of  $\in$ 0.38 million (2019:  $\in$ 0.42 million) on the Group's pre-tax profit and a positive or negative impact of  $\notin$ 0.14 million on the Company's pre-tax results (2019:  $\notin$ 0.17 million).

## 4. MANAGEMENT OF RISK -CONTINUED

## 4.2 FINANCIAL RISK -CONTINUED

(a) Market risk -continued

### iii) Currency risk

The Group and Company have assets and liabilities denominated in major foreign currencies other than euro. The Group and Company are therefore exposed to currency risk, as the value of assets and liabilities denominated in other currencies will fluctuate due to changes in exchange rates. The Group hedges its foreign currency denominated debt securities using forward exchange contracts in order to mitigate the risk that principal cash flows for these investments fluctuate as a result of changes in foreign exchange rates. The Group is also exposed to foreign currency risk arising from its equity securities denominated in major foreign currencies. At 31 December 2020 foreign currency exposure amounted to €303.12 million (2019: €292.95 million).

The Group's and Company's exposure to exchange risk is limited through the establishment of guidelines for investing in foreign currency and hedging currency risk through forward exchange contracts were considered necessary. These guidelines are approved by the respective Boards and a manageable exposure to currency risk is thereby permitted.

The table below summarises the Group's exposure to foreign currencies other than euro.

#### Group

### 31 December 2020

	Net exposure before hedging €'000	Notional amount of currency derivatives €'000	Net exposure after hedging €'000
Currency of exposure:			
USD	274,871	65,108	209,763
CHF	26,891	-	26,891
GBP	19,516	9,435	10,081
SEK	5,505	-	5,505
DKK	14,202	49	14,153
Others	47,054	10,325	36,729
	388,039	84,917	303,122

## 4. MANAGEMENT OF RISK -CONTINUED

## 4.2 FINANCIAL RISK -CONTINUED

(a) Market risk -continued

iii) Currency risk -continued

Group

31 December 2020

	Net exposure before hedging €'000	Notional amount of currency derivatives €'000	Net exposure after hedging €'000
Currency of exposure:			
USD	188,099	10,620	177,479
CHF	27,786	-	27,786
GBP	34,038	10,547	23,491
SEK	2,666	-	2,666
DKK	13,014	-	13,014
Others	48,848	334	48,514
	314,451	21,501	292,950

Within the table above, €291.21 million of the unhedged exposure relates to equity investments (2019: €256.31 million). Due to an increasingly globalised economy, the Group's equity investments are diversified across various currencies. The directors consider that the exposure to currency risk is appropriately captured in the equity price risk sensitivity (Note 4.2(a)(ii)). Any residual currency exposure relating to non-equity investments is not considered to be significant.

The table below summarises the Company's exposure to foreign currencies other than euro.

### Company

### 31 December 2020

ST December 2020	Net exposure before hedging €'000	Notional amount of currency derivatives €'000	Net exposure after hedging €'000
Currency of exposure:			
USD	(83)	-	(83)
GBP	98	-	98
Others	2	-	2
	17	-	17

## 4. MANAGEMENT OF RISK -CONTINUED

## 4.2 FINANCIAL RISK -CONTINUED

(a) Market risk -continued

iii) Currency risk -continued

#### Company

### 31 December 2019

	Net exposure before hedging €'000	Notional amount of currency derivatives €'000	Net exposure after hedging €"000
Currency of exposure:	(107)		(107)
USD GBP	(107) 107	-	(107) 107
Others	2	-	2
	2	-	2

The Company's foreign exposure relates to foreign operations now in run-off.

### (b) Credit risk

Credit risk is the risk of decreases in value when counterparties are not capable of fulfilling their obligations or when a change in their credit status takes place. Key areas where the Group is exposed to credit risk are:

- Investments and cash and cash equivalents
- Reinsurers' share of technical provisions
- Amounts due from reinsurers in respect of claims already paid
- Amounts due from insurance contract holders
- Amounts due from insurance intermediaries
- Counterparty risk with respect to forward foreign exchange contracts

The Group places limits on the level of credit risk undertaken from the main categories of financial instruments. These limits also take due consideration of the solvency restrictions imposed by the relevant Insurance Regulations. The investment strategy of the Group considers the credit standing of the counterparty and control structures are in place to assess and monitor these risk thresholds.

The Group structures the levels of credit risk it accepts by limiting as far as possible its exposure to a single counterparty or groups of counterparties. The Group has in place internal control structures to assess and monitor credit exposures and risk thresholds.

The Group's cash is placed with a number of core domestic credit institutions and investment grade international banks, thereby reducing the concentration of counterparty credit risk to an acceptable level.

## 4. MANAGEMENT OF RISK -CONTINUED

## 4.2 FINANCIAL RISK -CONTINUED

(b) Credit risk - continued

Reinsurance is used to manage insurance risk. This does not, however, discharge the Group's liability as primary insurer. If a reinsurer fails to pay a claim for any reason, the Group remains liable for the payment to the policyholder. The creditworthiness of reinsurers is monitored on a quarterly basis by reviewing credit grades provided by rating agencies and other publicly available financial information, thereby ensuring the continuous financial strength of the reinsurer. At the same time as the Board approves the overall reinsurance protection of the Group, it ensures that the reinsurers' credit rating (either Standard & Poor's or equivalent) is within the parameters set by it.

The Group is exposed to contract holders and intermediaries for insurance premium. Credit agreements are in place in all cases where credit is granted, and in the case of certain larger risks, premium payment warranties are in place. This limits the liability of the Group towards the insured or any third party if the premium remains unsettled after the credit period granted and allows the Group to cancel the policy ab initio, if considered necessary. Records are kept of the payment history for significant contract holders and intermediaries with whom regular business is conducted. Credit is not granted to contract holders or intermediaries whose payment history is not satisfactory. Credit risk with respect to debtors is further limited due to the large number of customers comprising the Group's debtor base.

The exposure to individual counterparties is also managed by other mechanisms, such as the right to offset where counterparties are both debtors and creditors of the Group. Management information reported to the Group includes details of provisions for impairment on loans and receivables and subsequent write-offs. The Company performs risk-based reviews to assess the degree of compliance with the Group's procedures on credit and take action accordingly.

The Group does not trade in derivative contracts, with the exception of forward contracts and exchange traded futures. All derivative contracts are placed with quality financial institutions within the parameters of a hedging policy approved by the Board.

The total assets bearing credit risk are the following:

	Group		Company	
	2020 €'000	2019 €'000	2020 €'000	2019 €'000
Debt securities Other financial assets (including deposits	1,063,620	941,342	3,036	6,952
with banks and credit institutions)	220,366	249,068	-	-
Forward foreign exchange contracts	1,313	352	-	-
Reinsurers share of technical provisions	25,817	24,733	25,316	24,290
Insurance and other receivables	31,087	28,157	17,605	16,215
Cash and cash equivalents	97,060	70,987	31,432	27,045
Total	1,439,263	1,314,639	77,389	74,502

The carrying amounts disclosed above represent the maximum exposure to credit risk.

## 4. MANAGEMENT OF RISK -CONTINUED

## 4.2 FINANCIAL RISK -CONTINUED

(b) Credit risk - continued

These assets are analysed in the table below using Standard & Poor's rating (or equivalent).

0	Group	Company		
2020	2019	2020	2019	
€'000	€'000	€'000	€'000	
128 753	95 264	_	_	
199,123	152,538	3,129	3,018	
417,272	491,842	25,845	28,439	
570,900	388,519	22,118	21,509	
123,215	186,476	26,297	21,536	
1,439,263	1,314,639	77,389	74,502	
	2020 €'000 128,753 199,123 417,272 570,900 123,215	€'000€'000128,75395,264199,123152,538417,272491,842570,900388,519123,215186,476	2020 €'0002019 €'0002020 €'000128,75395,264 199,123-199,123152,538 152,5383,129 3,129417,272491,842 491,84225,845 25,845570,900388,519 123,21522,118 186,476123,215186,47626,297	

Debt securities, loans and receivables and cash and cash equivalents that are not rated are primarily held with highly reputable financial institutions.

The Company does not hold any collateral as security to its credit risk.

Financial assets that are past due but not impaired

The following insurance and other receivables are classified as past due but not impaired:

	2020	<b>1 Company</b> 2019
	€'000	€'000
Within credit terms	6,550	6,598
Not more than three months	2,466	3,160
Within three to twelve months	2,117	1,621
Over twelve months	769	771
	11,902	12,150

## 4. MANAGEMENT OF RISK -CONTINUED

## 4.2 FINANCIAL RISK-CONTINUED

#### (b) Credit risk - continued

IFRS 7 defines a financial asset as being past due when the counterparty has failed to make a payment when contractually due. It goes further to stipulate that full disclosure must be made of all balances due from this particular counterparty, including those, which are still within credit terms and therefore not contractually due.

The overall exposure of the Group and Company in terms of IFRS 7 is  $\in$ 11.90 million (2019:  $\in$ 12.15 million), of which  $\in$ 6.55 million (2019:  $\in$ 6.60 million) is not contractually due. It is the view of the directors that no impairment charge is necessary, due to the following reasons:

- 1. Settlements after year-end.
- 2. In cases where the amount has not been settled, agreement for settlement has been reached or is being negotiated.

Trade receivables at 31 December 2020 did not comprise any amounts (2019: nil) whose terms had been renegotiated from the original terms and which were classified as fully performing.

### Financial assets that are impaired

Within insurance and other receivables are the following receivables that are classified as impaired against which a provision for impairment has been provided as per Note 26:

	Groupa	and Company
	2020	2019
	€'000	€'000
Over twelve months	333	191

A decision to impair an asset is based on the following information that comes to the attention of the Group:

- Significant financial difficulty of the debtor.
- It becoming probable that the debtor will enter bankruptcy or other financial reorganisation.
- A breach of contract, such as protracted default in payments
- The debtor has been referred to the in-house legal office.

#### (c) Liquidity risk

The Group is exposed to daily calls on its available cash resources mainly from claims and benefits arising from insurance contracts. Liquidity risk is the risk that cash may not be available to pay obligations when due at a reasonable cost. The Group manages its funds in such a manner as to ensure an adequate portion of available funds to meet such calls. With respect to life insurance contracts this is principally managed through limits set by the Board of MMSV on the minimum proportion of maturing funds available to meet such calls. Furthermore, the Group invests a majority of its assets in listed investments that can be readily disposed of.

## 4. MANAGEMENT OF RISK -CONTINUED

## 4.2 FINANCIAL RISK -CONTINUED

(c) Liquidity risk - continued

The following table indicates the expected timing of cash flows arising from the maturity or settlement of Group's liabilities. The expected cash flows do not consider the impact of early surrenders on life insurance contracts.

	Group expected cash flows (€ millions) 2020						
	0-1 yr	1-2 yrs	2-3 yrs	3-4 yrs	4-5 yrs	>5yrs	Total
Technical provisions – Life insurance contracts and investment contracts							
with DPF	351.7	253.2	251.6	203.4	171.7	1,064.8	2,296.4
Technical provisions – claims outstanding	13.4	5.7	3.4	2.3	2.0	24.0	50.8
Lease liabilities	0.3	0.2	0.2	0.2	0.1	0.1	1.1
Insurance and other payables (contractual)	27.5	-	-	-	-	-	27.5
	Group expected cash flows (€ millions) 2019						
	0-1 yr	1-2 yrs	2-3 yrs	3-4 yrs	4-5 yrs	>5yrs	Total
Technical provisions – Life insurance contracts and investment contracts		,	,	,	,	,	
with DPF	290.0	269.0	235.0	222.0	171.0	1,063.0	2,250.0
Technical provisions – claims outstanding	13.3	6.5	4.3	3.4	3.2	21.9	52.6

Technical provisions – claims outstanding	13.3	6.5	4.3	3.4	3.Z	Z 1.9	5Z.6
Lease Liabilities	0.3	0.2	0.1	0.1	0.1	-	0.8
Insurance and other payables (contractual)	26.4	-	-	-	-	-	26.4

Expected cash flows on unit linked liabilities have not been included as the directors consider that there is limited exposure to liquidity risk given that these are principally backed by unit linked assets.

	Group expected cash flows (€ millions) 2020						
	0-1 yr	1-2 yrs	2-3 yrs	3-4 yrs	4-5 yrs	>5yrs	Total
Technical provisions – claims outstanding	13.4	5.7	3.4	2.3	2.0	24.0	50.8
Lease liabilities	0.2	0.2	0.1	0.1	0.1	-	0.7
Insurance and other payables (contractual)	12.0	-	-	-	-	-	12.0
	Group expected cash flows (€ millions) 2019						
	0-1 yr	1-2 yrs	2-3 yrs	3-4 yrs	4-5 yrs	>5yrs	Total
Technical provisions – claims outstanding	13.3	6.5	4.3	3.4	3.2	21.9	52.6
Lease Liabilities	0.2	0.2	0.1	0.1	0.1	-	0.7
Insurance and other payables (contractual)	11.8	-	-	-	-	-	11.8

The above cash flows are undiscounted other than those for Technical provisions – Life insurance contracts and investment contracts with DPF, which liability is determined as the sum of the expected discounted value of future cash flows.

## 4. MANAGEMENT OF RISK -CONTINUED

### 4.2 FINANCIAL RISK -CONTINUED

(c) Liquidity risk - continued

The table below analyses the Group's derivative financial instruments that will be settled on a gross basis. The amounts disclosed in the table are the contractual undiscounted cash flows. Balances due within 12 months equal their carrying balances, as the impact of discounting is not significant.

	2020 €'000	2019 €'000
At 31 December		
Foreign exchange contracts		
- outflow	(108,214)	(46,671)
- inflow	109,814	46,354

At 31 December 2020 and 2019, the above derivatives were due to be settled within three months after year end.

## **4.3 FAIR VALUES**

The following table presents the assets measured in the statements of financial position at fair value by level of the following fair value measurement hierarchy at 31 December 2020:

- Quoted prices (unadjusted) in active markets for identical assets or liabilities (Level 1);
- Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (that is, as prices) or indirectly (that is, derived from prices) (Level 2); and
- Inputs for the asset or liability that are not based on observable market data (that is, unobservable inputs) (Level 3).

The Group recognises transfers between levels of the fair value hierarchy at the end of the reporting period during which the change has occurred.

## 4. MANAGEMENT OF RISK -CONTINUED

## 4.3 FAIR VALUES -CONTINUED

The following tables present the assets measured at fair value at 31 December 2020.

Group	<b>Level 1</b> €'000	<b>Level 2</b> €'000	<b>Total</b> €'000
Assets	€ 000	€ 000	€ 000
Financial assets at fair value through profit or loss - Equity securities, units in unit trusts and			
collective investment schemes - Debt securities	918,292 755,862	50,060 306,230	968,352 1,062,092
Other available-for-sale investments	2,410	10	2,420
Derivative financial instruments	-	1,313	1,313
Investment in associated undertakings	-	24,849	24,849
Total assets	1,676,564	382,462	2,059,026
Liabilities			
Unit linked financial liabilities	-	100,818	100,818
Derivative financial instuments	-	168	168
Total liabilities	-	100,986	100,986
Company			
	Level 1	Level 2	Total
Assets	€'000	€'000	€'000
Financial assets at fair value through profit or loss - Equity securities, units in unit trusts and collective			
investment schemes	-	1,426	1,426
- Debt securities	1,508	-	1,508
Other available-for-sale investments	2,410	10	2,420
Total assets	3,918	1,436	5,354

## 4. MANAGEMENT OF RISK -CONTINUED

## 4.3 FAIR VALUES -CONTINUED

The following tables present the assets measured at fair value at 31 December 2019.

Group	<b>Level 1</b> €'000	<b>Level 2</b> €'000	<b>Total</b> €'000
Assets Financial assets at fair value through profit or loss - Equity securities, units in unit trusts and			
collective investment schemes - Debt securities	1,029,875 751,059	47 185,502	1,029,922 936,561
Other available-for-sale investments Derivative financial instruments	5,236	753 352	5,989 352
Investment in associated undertakings	26,089	-	26,089
Total assets	1,812,259	186,654	1,998,913
<b>Liabilities</b> Unit linked financial liabilities Derivative financial instuments	-	100,220 117	100,220 117
Total liabilities	-	100,337	100,337
Company			
<b>Assets</b> Financial assets at fair value through profit or loss	<b>Level 1</b> €'000	<b>Level 2</b> €'000	<b>Total</b> €'000
<ul> <li>Equity securities, units in unit trusts and collective investment schemes</li> </ul>	1,695	-	1,695
- Debt securities Other available-for-sale investments	2,113 5,236	58 753	2,171 5,989
Total assets	9,044	811	9,855

Fair value measurements classified as Level 1 include government debt securities, units in unit trusts and collective investments schemes and foreign listed equities.

Corporate debt securities are classified as Level 2 in view of their trading characteristics. The financial liabilities for unit linked contracts were classified as Level 2. The fair value of these contracts is determined using the current unit values that reflect the fair values of the financial assets (classified as Level 1) linked to the financial liability. Derivative foreign exchange forward contracts have been classified as Level 2. The fair value of these instruments is determined by reference to market observable forward currency rates and interest rates. At the reporting date local listed equities were transferred from Level 1 to Level 2 in view of their trading characteristics.

No Level 3 financial assets were held during 2020 (2019: nil).

The analysis of investment property is included within Note 19.

## 4. MANAGEMENT OF RISK -CONTINUED

## 4.3 FAIR VALUES -CONTINUED

At 31 December 2020 and 2019, the carrying amount of the Group's and Company's other financial assets and liabilities approximated their fair values with the exception of the subsidiary's financial liabilities emanating from investment contracts with DPF. It is impractical to determine the fair value of these contracts due to the lack of a reliable basis to measure the future discretionary return that is a material feature of these contracts.

### **5. CAPITAL MANAGEMENT**

The Group's policy is to maintain a strong capital base to support its business growth plans and comply with all regulatory requirements on an ongoing basis whilst assessing the impact of shareholder returns on its capital employed. The Group defines capital as shareholders' equity.

The volatility experienced in financial markets during 2020 as a result of the coronavirus pandemic had also an impact on the Group's capital position and capital considerations. In terms of capital position, the impact was more pronounced in the first part of the year which coincided with the outbreak of COVID-19, whereby financial assets value fell sharply until the monetary and fiscal stimulus initiatives introduced by Central Banks and governments led to a gradual market recovery which was subsequently re-inforced on increasing vaccine optimism. On the other hand, these developments also led to important capital considerations in relation to dividend distributions and share capital. Note 36 provides further details to this effect.

The Group's objectives when managing capital are to:

- Comply with the obligations to hold Eligible Own Funds to cover the Solvency Capital Requirement and Minimum Capital Requirement in terms of the Insurance Business Act, 1998, (Chapter 403, Laws of Malta) and the applicable Insurance Rules issued under the Insurance Business Act ('Insurance Rules') by the Malta Financial Services Authority ('MFSA');
- Provide for the capital requirements of the companies within the Group;
- Safeguard the Group's and individual component companies' ability to continue as a going concern and provide returns for shareholders and benefits for other stakeholders; and
- To provide an adequate return to shareholders by pricing insurance contracts commensurate with the level of risk.

The individual insurance Group companies are required to hold regulatory capital for their non-life and life assurance business in compliance with the Insurance Rules issued by the MFSA. The minimum capital requirements must be maintained at all times throughout the period. The individual Group companies monitor the level of their own funds on a regular basis. Any transactions that may potentially affect the individual company's own funds and solvency position are immediately reported to their respective directors and shareholders for resolution.

The Company's Minimum Capital Requirement Absolute Floor stands at €7,400,000 as per paragraph 5.6.4 of Chapter 5 ('Valuation of assets and liabilities, technical provisions, own funds, Solvency Capital Requirement, Minimum Capital Requirement and investment rules') of Part B of the Insurance Rules.

Based on management calculations to date, the Company is sufficiently capitalised and was compliant at all times with the regulatory capital requirements as stipulated by the MFSA which are in line with the Solvency II requirements. All other companies within the Group were also compliant with the respective minimum regulatory requirements throughout the financial period as per management calculations to date.

### **6. SEGMENT INFORMATION**

Management has determined the operating segments based on the reports reviewed by the Executive Management team that are used to make strategic decisions. In identifying the Group's business segments, the chief operating decision-maker is also guided by the Regulations under the Insurance Business Act, 1998 on the disclosure requirements relevant to specified insurance classes of business.

The Group operates in two main business segments, general business, that is further sub-divided into various insurance business classes, and long-term business. The segment results for the years ended 31 December 2020 and 2019 are indicated below.

### General business

#### Gross premiums written and gross premiums earned by class of business

	Group and Company					
	Gross premium	Gross premiums earne				
	2020	2019	2020	2019		
	€'000	€'000	€'000	€'000		
Direct insurance						
Motor (third party liability)	18,390	16,650	18,680	16,995		
Motor (other classes)	18,149	20,904	18,436	19,386		
Fire and other damage to property	13,120	12,126	12,613	11,450		
Accident and health	14,907	15,106	14,663	14,319		
Other classes	8,045	7,432	7,755	7,177		
	72,611	72,218	72,147	69,327		

100% (2019: 100%) of consolidated gross premiums written for direct general insurance business emanate from contracts concluded in or from Malta. All premiums emanate from external customers and there is no business transacted between segments other than as disclosed in Note 35.

### Gross claims incurred, gross operating expenses and reinsurance balance by class of business

	Group and Company					
	Gross claims incurred		Gross operating	J expenses	Reinsurance balance	
	2020	2019	2020	2017	2018	2017
	€'000	€'000	€'000	€'000	€'000	€'000
Direct insurance						
Motor (third party liability)	15,880	18,519	6,048	5,198	(1,053)	(2,616)
Motor (other classes)	6,783	7,886	5,443	5,929	272	54
Fire and other						
damage to property	4,387	5,345	4,173	3,615	3,795	2,771
Accident and health	7,239	6,413	4,714	4,635	260	533
Other classes	2,142	4,326	3,162	2,695	912	(1,390)
	36,431	42,489	23,540	22,072	4,186	(648)

The reinsurance balance represents the charge/(credit) to the technical account arising from the aggregate of all items relating to reinsurance outwards.

## 6. SEGMENT INFORMATION -CONTINUED

Long term business

(i) Gross premium written

	Gr	Group		pany
	2020	2019		2019
	€'000	€'000	€'000	€'000
Gross premiums written				
Direct insurance	272,091	285,100	2,509	2,165

The long-term business is mainly written through its subsidiary undertaking MAPFRE MSV Life p.l.c. ('MSV').

Group direct insurance is further analysed between:

Periodic premiums		Single premiums	
2020	2019	2020	2019
€'000	€'000	€'000	€'000
45 (50			
	- ,	-	-
39,771	37,384	213,343	229,887
2,021	2,136	1,278	553
57,470	54,660	214,621	230,440
	2020 €'000 15,678 39,771 2,021	20202019€'000€'00015,67815,14039,77137,3842,0212,136	2020       2019       2020         €'000       €'000       €'000         15,678       15,140       -         39,771       37,384       213,343         2,021       2,136       1,278

In addition to the above, premium credited to liabilities in Note 24 in relation to linked products classified as investment contracts without DPF was as follows:

	Periodic premiums		Single premiums	
	2020 €'000	2019 €'000	2020 €'000	2019 €'000
Investment contracts	2,030	1,622	1,547	1,176

Gross premiums written by way of direct business of insurance relate to individual business and group contracts. All long term contracts of insurance are concluded in or from Malta.

### (ii) Reinsurance balance

The reinsurance balance, which represents the aggregate of all items relating to reinsurance outwards mainly attributable to insurance contracts included in the long-term business technical account are as follows:

	Group		Company	
	2020 €'000	2019 €'000	2020 €'000	2019 €'000
Charge/recovery for reinsurance outwards	2,284	2,579	(54)	36

## 6. SEGMENT INFORMATION - CONTINUED

Long term business - continued

### (iii) Analysis between insurance and investment contracts

	Group		Company	
	2020 €'000	2019 €'000	2020 €'000	2019 €'000
Gross premiums written Insurance contracts	33,354	34,080	2,509	2,165
Investment contracts with DPF	238,737	251,020	-	_
	272,091	285,100	2,509	2,165
Claims incurred, net of reinsurance Insurance contracts Investment contracts with DPF	55,329 206,980	42,477 168,423	1,114 -	830
	262,309	210,900	1,114	830

Reconciliation of reportable segment profit to profit or loss for the financial year before tax

	Group	
	2020	2019
	€'000	€'000
Profit on general business	7,932	6,868
Profit on long term business	15,353	15,113
Net investment income not allocated to the technical accounts	234	192
Other income	1,296	1,211
Administrative expenses not allocated to the technical accounts	(3,624)	(3,308)
Profit for the financial year before tax	21,191	20,076
	Gro	oup
	2020	2019
	€'000	€'000
Profit on general business	7,932	6,868
Profit on long term business	495	884
Net investment income not allocated to the technical accounts	136	18,025
Administrative expenses not allocated to the technical accounts	(2,175)	(1,958)
Profit for the financial year before tax	6,388	23,819

## 6. SEGMENT INFORMATION - CONTINUED

### Geographical information

The segment results for the years ended 31 December 2020 and 2019 by geographical area are indicated below:

	Gross premiu		Company Gross premiums earned	
	2020 €'000	2019 €'000	2020 €'000	2019 €'000
Malta	344,702	357,318	75,120	74,385

### Group segment assets and liabilities

The Group operates a business model which does not allocate either assets or liabilities of the operating segments in its internal reporting. Segment assets below consist principally of investments backing up the net technical provisions.

	Motor third party €'000	Motor other €'000	Fire and other damage to property €'000	Accident and health €'000		Long-term business €'000	<b>Unallocated</b> €'000	<b>Total</b> €'000
At 31 December 2020 Assets allocated to business segments Assets allocated to shareholders	38,450	14,371	15,231	9,750	16,055	2,351,303	16,998 225,270	2,462,158 225,270
Total assets	38,450	14,371	15,231	9,750	16,055	2,351,303	242,268	2,687,428
At 31 December 2019 Assets allocated to business segments Assets allocated to shareholders	39,547	15,068	15,617	8,973	15,555	2,303,255	15,843 202,267	2,413,858 202,267
Total assets	39,547	15,068	15,617	8,973	15,555	2,303,255	218,110	2,616,125

The total of non-current assets, other than financial instruments, deferred tax assets and risks arising under insurance contracts of €225.40 million (2019: €215.72 million) are all located in Malta.

## **7. NET OPERATING EXPENSES**

	Group		Con	Company	
	2020 €'000	2019 €'000	2020 €'000	2019 €'000	
Acquisition costs Change in deferred acquisition costs, net	33,085	31,588	20,269	19,576	
of reinsurance Administrative expenses Reinsurance commissions and profit	(161) 13,369	(730) 12,982	(161) 6,126	(730) 5,416	
participation	(4,252)	(3,300)	(4,081)	(3,059)	
	42,041	40,540	22,153	21,203	
Allocated to:					
General business technical account	19,603	18,916	19,603	18,916	
Long term business technical account Non-technical account (administrative expenses)	18,814 3,624	18,316 3,308	375 2,175	329 1,958	
	42,041	40,540	22,153	21,203	

Total commissions for direct business accounted for in the financial year amounted to &21.64 million (2019: &21.10 million) in the Group's technical result and &13.88 million (2019: &13.17 million) in the Company's technical result. &6.96 million (2019: &6.91 million) of the Group charge arose on investment contracts. Administrative expenses mainly comprise employee benefit expenses which are analysed in Note 11. Further detail relating to administrative expenses is included in Note 10.

### Non-technical account

Administrative expenses in the non-technical profit or loss account represent expenditure after appropriate apportionments are made to the general and long term business technical accounts. They include staff costs, premises costs, depreciation charge, directors' fees, auditors' remuneration, professional fees, marketing and promotional costs, and other general office expenditure.

## **8. INVESTMENT RETURN**

	Group		Company		
	2020	2019	2020	2019	
	€'000	€'000	€'000	€'000	
Investment income					
Dividend income from group undertakings	-	-	136	18,025	
Share of profit of other associated undertaking, net of tax	93	81	_	_	
Rent receivable from investment property	5,431	5,985	784	809	
Interest receivable from loans and receivables					
<ul> <li>other financial assets not at fair value through profit or loss</li> </ul>	2,204	2,321	1	6	
Income from financial assets at	<b>,</b> -				
fair value through profit or loss		10 / / 0	2	0 (	
<ul> <li>dividend income</li> <li>net fair value gains and interest on bonds</li> </ul>	6,544 56,052	13,460 214,616	3	94	
Income from available-for-sale assets	00,001	2.1,010			
- dividend income	55	53	55	53	
- net fair value gains and interest on bonds Net fair value gains on investment property	47	109 5,454	47 122	109 771	
Other investment income	435	539	5	30	
Exchange differences	-	6	-	6	
	70,861	242,624	1,153	19,903	
Investment expenses and charges Direct operating expenses arising from investment property that generated rental income Interest expenses on loans and receivables Interest expense for financial liabilities that are not at fair value through profit or loss Expense on financial assets at fair value through profit or loss - net fair value losses and interest on bonds Impairment charge on available for sale financial assets Net fair value losses on investment property Other investment expenses Interest on lease liabilities Exchange differences	445 135 5 249 658 507 6,142 33 14 8,188	232 90 13 245 - 5,782 31 - 6,393	9 135 5 249 658 - 33 14 1,103	90 13 245 - 6 31 - 385	
Net investment return	62,673	236,231	50	19,518	
Analysed between: Allocated investment return transferred to the general business technical account Investment return included in the long term business technical account Other investment income included in the non-technical account	(58) 62,497 234	1,454 234,585 192	(58) (28) 136	1,454 39 18,025	
	62,673	236,231	50	19,518	
	. ,	-,		,	

## 9. OTHER INCOME

	Group		Company	
	2020 €'000	2019 €'000	2020 €'000	2019 €'000
Other technical income, net of reinsurance				
Investment management fees	640	494	-	-
Other income	67	85	-	-
	707	579	-	_
Other income – non technical				
Management fees	530	646	-	-
Other income	766	565	-	_
	1,296	1,211	-	_

## **10. PROFIT BEFORE TAX**

Gro	Company		
2020	2019	2020	2019
€'000	€'000	€'000	€'000
11,976	11,349	7,500	6,887
3,614	2,792	1,657	1,572
939	767	476	378
(32)	(78)	(32)	(78)
3	16	3	16
174	34	174	34
-	1	-	-
	2020 €'000 11,976 3,614 939 (32) 3	€'000       €'000         11,976       11,349         3,614       2,792         939       767         (32)       (78)         3       16	2020 €'0002019 €'0002020 €'00011,97611,3497,5003,614 9392,792 7671,657 476(32) 3(78) 16(32) 317434 4174

The financial statements include fees, exclusive of VAT, charged by the parent company auditor for services rendered during the financial years ended 31 December 2020 and 2019, relating to entities that are included in the consolidation amounting to:

	Group		Company	
	2020	2019	2020	2019
	€'000	€'000	€'000	€'000
Annual statutory audit	249	247	116	115
Solvency II audit	102	101	44	44
-				
Paid during the year:				
For financial year 2020	58	-	-	_
For financial year 2019	255	57	170	-
For financial year 2018	-	230	-	98

## **11. EMPLOYEE COMPENSATION**

	G	Group		Company	
	2020	2019	2020	2019	
	€'000	€'000	€'000	€'000	
Salaries	11,356	10,773	7,091	6,517	
Social security costs	620	576	409	370	
	11,976	11,349	7,500	6,887	

The average number of persons employed during the year was:

	Gro	Group		Company	
	2020	2019	2020	2019	
	€'000	€'000	€'000	€'000	
Key management personnel	26	25	14	13	
Managerial	34	32	19	16	
Technical	210	198	147	135	
Administrative	9	10	5	6	
	279	265	185	170	

## **12. TAX EXPENSE**

	Group		Company	
	2020	2019	2020	2019
	€'000	€'000	€'000	€'000
Current tax expense	2,998	2,293	2,413	2,046
Deferred tax expense (Note 23)	3,907	2,278	(142)	91
Income tax expense	6,905	4,571	2,271	2,137

The tax on the Group's and Company's profit before tax differs from the theoretical amount that would arise using the basic tax rate as follows:

	Gro 2020 €'000	2019 €'000	Cor 2020 €'000	<b>npany</b> 2019 €'000
Profit before tax	21,191	20,076	6,388	23,819
Tax at 35% Adjusted for tax effect of:	7,417	7,027	2,236	8,337
Net exempt income and disallowed expenses Property withholding tax at 8% or 10% Other	90 (439) (163)	(190) (2,166) (100)	230 (29) (166)	(5,424) (189) (587)
Income tax expense	6,905	4,571	2,271	2,137
### **13. DIRECTORS' EMOLUMENTS**

	Gr	Group		Company	
	2020 €'000	<b>2019</b> €'000	2020 €'000	2019 €'000	
Directors' fees	279	279	271	271	

Group Directors' fees include fees payable to the Company's directors both from the Company and from other Group Companies where applicable.

### **14. EARNINGS PER SHARE**

Earnings per share are based on the net profit for the year divided by the weighted average number of ordinary shares in issue during the year.

	0	Froup
	2020 €'000	2019 €'000
Profit attributable to owners of the Company	9,123	9,632
Number of ordinary shares in issue (Note 28)	92,000,000	92,000,000
Basic and diluted earnings per share attributable to owners of the Company $({\mathfrak E})$	9.9c	10.5c

#### **15. DIVIDENDS**

A final gross dividend in respect of year ended 31 December 2020 of €0.052434 (2019: nil) per share amounting to a total dividend of €4,823,996 (2019: nil) is to be proposed by the directors at the forthcoming annual general meeting. This is equivalent to a net dividend of €0.03478 (2019: nil) per share amounting to a total net dividend of €3,200,000 (2019: nil). As a result of the COVID-19 pandemic and upon recommendation of the Malta Financial Services Authority (MFSA) upon guidance of the European Systemic Risk Board, the Directors recommended that the proposed dividend carried out in the 2019 Annual Report amounting to a net dividend per share of €0.14130 and a total net dividend of €13,000,000 to be cancelled, which resolutions was approved by the Annual General Meeting held on the 27 October 2020.

### **16. INTANGIBLE ASSETS**

Group	Value of in-force business (ii) €'000	Value of business acquired €'000	Computer software €'000	Deferred policy acquisition costs (i) €'000	<b>Total</b> €'000
At 1 January 2019	6 000	6 000	6 000	6 000	£ 000
Cost or valuation	62,624	1,651	22,519	3,503	90,297
Accumulated amortisation and impairment	-	(1,156)	(13,693)	(3,128)	(17,977)
Net book amount	62,624	495	8,826	375	72,320
<b>Year ended 31 December 2019</b> Opening net book amount Increase in value of in-force	62,624	495	8,826	375	72,320
business credited to reserves	10,870	_	_	_	10,870
Additions	-	-	7,677	80	7,757
Disposals Amortisation charge	-	(330)	(462) (2,337)	(125)	(462) (2,792)
Amortisation released on disposal	_	(330)	40	-	40
Closing net book amount	73,494	165	13,744	330	87,733
<b>At 31 December 2019</b> Cost or valuation Accumulated amortisation and impairment	73,494	1,651 (1,486)	29,734 (15,990)	3,583 (3,253)	108,462 (20,729)
Net book amount	73,494	165	13,744	330	87,733
Year ended 31 December 2020 Opening net book amount	73,494	165	13,744	330	87,733
Increase in value of in-force					
business credited to reserves Additions	3,698	-	- 6,960	- 59	3,698 7,019
Amortisation charge	-	(165)	(3,321)	(128)	(3,614)
Closing net book amount	77,192	_	17,383	261	94,836
<b>At 31 December 2020</b> Cost or valuation Accumulated amortisation and impairment	77,192	1,651 (1,651)	36,694 (19,311)	3,642 (3,381)	119,179 (24,343)
Net book amount	77,192	-	17,383	261	94,836

Amortisation of €0.84 million (2019: €0.78 million) is included in acquisition costs and €2.77 million (2019: €2.01 million) is included in administrative expenses.

Fully amortised assets that were still in use for the Group as at the financial year amounted to €11.00 million (2019: €8.77 million).

### 16. INTANGIBLE ASSETS -CONTINUED

(i) This intangible asset relates to investment contracts without DPF only.

(ii) Value of in-force business - assumptions, changes in assumptions and sensitivity

The after tax value of in-force business is determined by the directors on an annual basis. The embedded value and expected future profits of each line of business is assessed.

The value of in-force business is calculated using a large number of assumptions about future experience. These assumptions concern both future economic and demographic experience. Forecasting future experience is inherently difficult.

The Group seeks to set assumptions that are at least consistent with the actual experience of the business. As a result, the assumptions used in the assessment are revised, at least annually, to be up to date. The process by which assumptions are changed is described in more detail below.

The value of with-profits business is most sensitive to the size of the with-profits fund. A 1% increase in the size of the fund value will increase the embedded value reported by €0.59 million. A 1% fall in the size of the fund value will reduce the embedded value reported by €0.59 million.

Similarly, the value of unit-linked business is most sensitive to the size of the unit-linked fund. A 1% increase in the size of the fund value will increase the embedded value by €0.05 million. A 1% fall in the size of the fund value will reduce the embedded value by €0.05 million.

Term assurance business is particularly sensitive to the rates assumed for future mortality. A 1 percentage point increase in the rates will reduce the embedded value by  $\notin 0.31$  million, while a 1 percentage point decrease in the rate will increase the embedded value by  $\notin 0.31$  million.

The economic assumptions used in the calculation have been set to be internally consistent as well as reflecting the directors' view of economic conditions in the longer term. The valuation assumed a real return of 1% pa (2019: 2% pa) for with-profits business with a risk discount rate of 4.0% pa (2019: 6.5% pa). For term assurance business the valuation assumed a real return of -0.5% (2019: 2% pa) with a risk discount rate of 4.5% pa (2019: 7.5% pa). For unit-linked business the valuation assumed a real return of -1% (2019: 2% pa) with a risk discount rate of 4.5% pa (2019: 7.5% pa). For unit-linked business the valuation assumed a real return of -1% (2019: 2% pa) with a risk discount rate of 4.5% pa (2019: 7.5% pa). Expenses are assumed to inflate at 2.0% pa (2019: 3.5% pa).

As noted, economic assumptions are set to be internally consistent and reflect the real long-term returns anticipated and the risk appetite of the Directors. To maintain this internal consistency, any changes to the economic assumptions are considered as a whole. We consider that any changes to the assumptions that do not change the internal consistency will not significantly change the value of the in-force business.

Demographic assumptions are reviewed on an annual basis to reflect the development of experience and to improve on the reliability of the estimation process. This year the best estimate and prudent rates of expected future mortality have been revised across all product lines. Future mortality assumptions continue to be set with reference to standard mortality tables and vary with the age of the policyholder.

Future lapse/surrender assumptions continue to be set as a function of the product type, the premium frequency, and the duration a policy has been in force. Assumptions about the servicing costs of in-force policies are also made in line with the current, aggregate renewal costs reflected in profit or loss.

### 16. INTANGIBLE ASSETS -CONTINUED

Company	Computer software €'000	Value of business acquired €'000	<b>Total</b> €'000
<b>At 1 January 2019</b> Cost Accumulated amortisation	10,550 (4,876)	1,651 (1,155)	12,201 (6,031)
Net book amount	5,674	496	6,170
Year ended 31 December 2019 Opening net book amount Additions Disposals Amortisation charge Amortisation released on disposal	5,674 2,758 (462) (1,242) 40	496 - (330) -	6,170 2,758 (462) (1,572) 40
Closing net book amount	6,768	166	6,934
At 31 December 2019 Cost Accumulated amortisation	12,846 (6,078)	1,651 (1,485)	14,497 (7,563)
Net book amount	6,768	166	6,934
Year ended 31 December 2020 Opening net book amount Additions Disposals Amortisation charge	6,768 2,485 - (1,491)	166 - (166)	6,934 2,485 - (1,657)
Amortisation released on disposal	_	_	
Closing net book amount	7,762	-	7,762
At 31 December 2020 Cost Accumulated amortisation	15,331 (7,569)	1,651 (1,651)	16,982 (9,220)
Net book amount	7,762	-	7,762

Amortisation of €0.17 million (2019: €0.33 million) is included in acquisition costs and €1.49 million (2019: €1.24 million) is included in administrative expenses.

Fully amortised assets that were still in use for the Company as at the financial year end amounted to €3.20 million (2019: €2.94 million).

Computer software mainly represents amounts capitalised relating to the development of the Group and Company's IT system by related companies forming part of the MAPFRE S.A. Group.

### 17. LEASES

#### (a) Leases as the lessee

The Group leases property and motor vehicles. Property leases generally run for a period of five to seven years without the option to renew, whilst motor vehicle leases typically run for a period of seven years. Lease payments are subsequently renegotiated to reflect market rates.

#### (i) Right-of-use assets

Right-of-use assets related to leased motor vehicles and properties that do not meet the definition of investment property are presented as a separate line item on the face of the Statement of Financial Position.

2019		Group	
	Property	Motor vehicles	Total
	€'000	€'000	€'000
Balance on 1 January Depreciation charge for the year	609 (134)	357 (138)	966 (272)
Balance on 31 December	475	219	694

2020	Group	
	Property Motor Tota vehicles	зl
	€'000 €'000 €'00	0
Balance on 1 January Additions	475 219 69 - 531 53	
Depreciation charge for the year	(134) (160) (29	
Balance on 31 December	341 590 93	1

### 17. LEASES -CONTINUED

(a) Leases as the lessee -continued

# (i) Right-of-use assets -continued 2019

2019	Company			
	Property	Motor vehicles	Total	
	€'000	€'000	€'000	
Balance on 1 January Depreciation charge for the year	609 (134)	155 (59)	764 (193)	
Balance on 31 December	475	96	571	

2020	Company			
	Property	Motor vehicles	Total	
	€'000	€'000	€'000	
Balance on 1 January Additions	475	96 410	571 410	
Depreciation charge for the year	(134)	(81)	(215)	
Balance on 31 December	341	425	766	

#### (ii) Amounts recognised in profit or loss

2019		Group	
	Property	Motor vehicles	Total
	€'000	€'000	€'000
Depreciation of right-of-use assets Interest expense on lease liabilities	134	138 24	272 43
interest expense on tease traditites	17	27	40

2020		Group		
	Property	Motor vehicles	Total	
	€'000	€'000	€'000	
Depreciation of right-of-use assets Interest expense on lease liabilities	134 14	160 30	294 44	

### **17. LEASES** -CONTINUED

(a) Leases as the lessee -continued

(ii) Amounts recognised in profit or loss -continued

2019	Company			
	Property	Motor vehicles	Total	
	€'000	€'000	€'000	
Depreciation of right-of-use assets	134	59	193	
Interest expense on lease liabilities	19	12	31	

2020		Company	
	Property	Motor vehicles	Total
	€'000	€'000	€'000
Depreciation of right-of-use assets	134	81	215
Interest expense on lease liabilities	14	19	33

In 2020, the Company recognised €50,141 (2019: €66,456), relating to short term leases, as lease expense in the statement of profit or loss and other comprehensive income.

#### (b) Leases as the lessor

The Group and the Company lease out certain property. Note 19 sets out information about investment property. The Group has classified these leases as operating leases because they do not transfer substantially all the risks and rewards incidental to the ownership of the assets.

The following table sets out a maturity analysis of lease payments receivable, showing the undiscounted lease payments to be received after the reporting date.

#### **Operating leases**

	Group		Company	
	2020	2019	2020	2019
	€'000	€'000	€'000	€'000
Less than one year	5,219	4,706	629	664
One to two years	3,844	2,988	312	369
Two to three years	2,508	2,301	92	64
Three to four years	2,153	1,777	18	-
Four to five years	1,910	1,530	-	-
More than five years	2,478	3,174	-	-
Total	18,112	16,476	1,051	1,097

## **18. PROPERTY, PLANT AND EQUIPMENT**

Group	Freehold land and buildings €'000	Leasehold improvements €'000	Motor vehicles €'000	Furniture, fittings and equipment €'000	<b>Total</b> €'000
At 1 January 2019 Cost	13,105	2,723	13	6,162	22,003
Accumulated depreciation	(141)	(1,443)	(13)	(4,565)	(6,162)
Net book amount	12,964	1,280	-	1,597	15,841
Year ended 31 December 2019 Opening net book amount	12,964	1,280	-	1,597	15,841
Additions	1,152	441	-	1,074	2,667
Disposal	-	-	(13)	(30)	(43)
Depreciation charge Depreciation released on disposal	(26)	(232)	- 13	(509)	(767) 13
Closing net book amount	14,090	1,489	-	2,132	17,711
At 31 December 2019					
Cost	14,257	3,164	-	7,206	24,627
Accumulated depreciation	(167)	(1,675)	_	(5,074)	(6,916)
Net book amount	14,090	1,489	-	2,132	17,711
Year ended 31 December 2020					
Opening net book amount	14,090	1,489	-	2,132	17,711
Additions Amount transferred from	764	225	-	724	1,713
investment property (Note 19)	(500)	_	_	_	(500)
Disposals	(98)	(16)	_	(93)	(207)
Depreciation charge	(21)	(259)	-	(659)	(939)
Depreciation released on transfer	0.4				0.4
to investment property (Note 19) Depreciation released on disposal	24 17	- 1	_	- 93	24 111
Closing net book amount	14,276	1,440	_	2,197	17,913
At 31 December 2018					
Cost	14,423	3,373	-	7,837	25,633
Accumulated depreciation	(147)	(1,933)	-	(5,640)	(7,720)
Net book amount	14,276	1,440	-	2,197	17,913

Freehold land and buildings transferred from investment property are transferred at the fair value at the point of transfer and subsequently depreciated. No revaluations are carried out on such properties following such transfer. The fair value of the freehold land and buildings is not significantly different as compared to its carrying amount.

Depreciation charge has been included in administrative expenses. Fully depreciated assets that were still in use by the Group as at the financial year end amounted to €2.60 million (2019: €2.37 million).

### 18. PROPERTY, PLANT AND EQUIPMENT -CONTINUED

Company	Freehold land and buildings €'000	Leasehold improvements €'000	Motor vehicles €'000	Furniture, fittings and equipment €'000	<b>Total</b> €'000
At 1 January 2019	0000	0000	0 0 0 0	0 0 0 0	0 0 0 0
Cost	98	2.137	13	2.528	4,776
Accumulated depreciation	(13)	(1,030)	(13)	(1,748)	(2,804)
Net book amount	85	1,107	-	780	1,972
Year ended 31 December 2019					
Opening net book amount	85	1.107	_	780	1.972
Additions	-	441	-	298	739
Disposal	-	-	(13)	(30)	(43)
Depreciation charge	(2)	(178)	-	(198)	(378)
Depreciation released on disposal	-	-	13	-	13
Closing net book amount	83	1,370	-	850	2,303
At 31 December 2019					
Cost	98	2,578	_	2,796	5,472
Accumulated depreciation	(15)	(1,208)	-	(1,946)	(3,169)
Net book amount	83	1,370	-	850	2,303
Year ended 31 December 2020					
Opening net book amount	83	1,370	-	850	2,303
Additions	-	225	-	296	521
Disposals	(98)	(16)	-	(93)	(207)
Depreciation charge	(2)	(203)	-	(271)	(476)
Depreciation released on disposal	17	1	_	93	111
Closing net book amount	-	1,377	-	875	2,252
At 31 December 2018					
Cost	-	2,787	-	2,999	5,786
Accumulated depreciation	-	(1,410)	-	(2,124)	(3,534)
Net book amount	-	1,377	-	875	2,252

Freehold land and buildings transferred from investment property are transferred at the fair value at the point of transfer and are subsequently depreciated. No revaluations are carried out on such properties following such transfer. The fair value of the freehold land and buildings is not significantly different as compared to its carrying amount.

Depreciation charge has been included in administrative expenses.

Fully depreciated assets that were still in use by the Company as at the financial year end amounted to €1.43 million (2019: €1.20 million).

### **19. INVESTMENT PROPERTY**

	<b>Group</b> €'000	<b>Company</b> €'000
<b>At 1 January 2019</b> Cost Accumulated fair value gains	59,480 43,352	8,036 7,328
Net book amount	102,832	15,364
<b>Year ended 31 December 2019</b> Opening net book amount Additions Disposals Net fair value gains	102,832 1,307 (10) 5,454	15,364 46 (10) 770
Net book amount	109,583	16,170
<b>At 31 December 2019</b> Cost Accumulated fair value gains	60,783 48,800	8,078 8,092
Net book amount	109,583	16,170
<b>Year ended 31 December 2020</b> Opening net book amount Transfer to property, plant & equipment (Note 18) Additions Disposals Net fair value gains	109,583 476 2,059 (90) (510)	16,170 - 6 (90) 119
Net book amount	111,518	16,205
<b>At 31 December 2020</b> Cost Accumulated fair value gains	63,301 48,217	8,047 8,158
Net book amount	111,518	16,205

Transfers to or from property, plant & equipment and disposals are inclusive of accumulated fair value gains at the point of transfer.

#### Fair value of land and buildings

Valuation of the Group's and Company's land and buildings was performed by external qualified valuers to determine the fair value of the land and buildings as at 31 December 2020 and 2019. The fair value movements were credited to profit or loss and are presented within 'investment return' (Note 8).

The Group's and the Company's investment property, comprising mainly office buildings, have been determined to fall within level 3 of the fair valuation hierarchy. The different levels in the fair value hierarchy have been defined in Note 4.3.

The Group's and the Company's policy is to recognise transfers into and out of fair value hierarchy levels as of the date of the event or change in circumstances that caused the transfer. There were no transfers between levels during the year.

### 19. INVESTMENT PROPERTY -CONTINUED

#### Valuation processes

On an annual basis, the Group and Company engage external and qualified valuers to determine the fair value of the land and buildings. As at 31 December 2020, the fair values of the land and buildings have been determined by DHI Periti and PwC Malta.

At each financial year end the investments department:

- verifies all major inputs to the valuation report prepared by the qualified valuer;
- assesses property valuation movements when compared to the prior year valuation report; and
- holds discussions with the qualified valuer.

In 2020 the Company adopted the use of the discounted cash flow valuation technique for one of its principal investment properties. The objective was to provide additional accuracy and consistency in arriving at a fair value that reflects a price that would be reasonably expected to be received in an orderly transaction between market participants at the measurement date.

#### Valuation technique – Discounted cash flow

The following table shows the valuation technique used in measuring the fair value of investment property using the discounted cash flow technique, as well as the significant unobservable inputs used. These inputs include:

Valuation technique	Significant unobservable inputs	Inter-relationship between key unobservable inputs and fair value measurement
<i>Discounted cash flows:</i> The valuation model considers the present value of net	• Risk-adjusted discount rate of 7.5%.	The estimated fair value would increase/(decrease) if:
cash flows generated from the property,	<ul> <li>The valuation provides for a void</li> </ul>	
taking into account the expected rental growth rate, void periods and costs not	factor of 2.5% on rental income.	<ul> <li>The risk-adjusted discount rate were lower (higher);</li> </ul>
paid for by the tenants. The expected net	• A benchmark lease market rate was	
cash flows are discounted using the risk- adjusted discount rates. Among other	applied once current lease terms expired.	<ul> <li>Void factor were lower/(higher);</li> </ul>
factors, the discount rate estimation		<ul> <li>The market rate were higher (lower);</li> </ul>
considers the quality of a building and	<ul> <li>Expected market rental growth</li> </ul>	
its location (prime vs secondary), lease terms, property risk premium and inflation.	rate of 2.1% in line with the implied inflation rate IRR (Internal Rate of Return).	• Expected market rental growth were higher/(lower).

The fair value of investment property determined by external, qualified property valuers on the basis of the discounted cash flow method amounted to €15.20 million for the Company and €12.11 million for the Group.

### 19. INVESTMENT PROPERTY -CONTINUED

#### Valuation technique – Income Capitaliastion Method

All other investment property with a total carrying amount of €99.4 million (2019: €109.58 million) for the Group and €1.00 million (2019: €1.02 million) for the Company, the valuation was determined by capitalising future net income streams based on significant unobservable inputs. These inputs include:

Future rental cash inflows	based on the actual location, type and quality of the properties and supported by the terms of any existing lease, other contracts or external evidence such as current market rents for similar properties;
Capitalisation rates	based on actual location, size and quality of the properties and taking into account market data at the valuation date.

Information about fair value measurements using significant unobservable inputs (level 3)

Group			Significant unobse	rvable Inputs
Description	Fair value at 31 December 2020 €	– Valuation technique	Rental value €	Capitalisation rate %
Office buildings	99.4m	Capitalisation of future net income streams	4.34m	3.00 - 7.50
Group			Significant unobse	rvable Inputs
Description	Fair value at 31 December 2019 €	– Valuation technique	Rental value €	Capitalisation rate %
Office buildings	109.58m	Capitalisation of future net income streams	5.7	3.50 - 8.00

### 19. INVESTMENT PROPERTY -CONTINUED

Information about fair value measurements using significant unobservable inputs (level 3) - continued

Company			Significant unobse	rvable Inputs
Description	Fair value at 31 December 2020 €	– Valuation technique	Rental value €	Capitalisation rate %
Office buildings	1.00m	Capitalisation of future net income streams	0.04m	3.00 - 5.00
Company			Significant unobse	rvable Inputs
Description	Fair value at 31 December 2019 €	– Valuation technique	Rental value €	Capitalisation rate %
Office buildings	16.17m	Capitalisation of future net income streams	0.82m	4.40 - 6.00

For each valuation for which rental value and capitalisation rate have been determined to be the significant unobservable inputs, the higher the rental value and the lower the capitalisation rate, the higher the fair value. Conversely, the lower the rental value and the higher the capitalisation rate, the lower the fair value.

In the absence of future rental cash inflows, fair value is based on active market prices, adjusted, if necessary for any difference in the nature, location or condition of the specific asset.

#### Sensitivity analysis

The impact of a 0.5 percentage point increase in the weighted average capitalisation rates would be a decrease of &8.6m in the fair value of the investment property, whilst a 0.5 percentage point decrease would result in an increase of &10.4m. The impact on profit or loss would be negligible.

### **20. INVESTMENT IN SUBSIDIARY UNDERTAKINGS**

	<b>Company</b> €'000
Year ended 31 December 2020 Opening and closing net book amount and deemed cost	57,214
Year ended 31 December 2019 Opening and closing net book amount and deemed cost	57,214

The subsidiary undertakings at 31 December are shown below:

Subsidiary undertakings	Registered office	Class of shares held	Percentage of s 2020	hares held 2019
Euro Globe Holdings Limited	Middle Sea House Floriana	Ordinary shares	100%	100%
Euromed Risk Solutions Limited	Development House Floriana	Ordinary shares	100%	100%
Bee Insurance Management Limited	Development House Floriana	Ordinary shares	100%	100%
MAPFRE MSV Life p.l.c.	Level 7 The Mall Floriana	Ordinary shares	50%	50%
Church Wharf Properties Limited	Middle Sea House Floriana	Ordinary shares	75%	75%

The Group's aggregated assets and liabilities and the results of its subsidiary undertakings that have non-controlling interest, before elimination entries, are as follows:

2020	% Held by non-controlling interests	Assets	Liabilities	Revenues	Profit before tax	Net cash flows
	interests	€'000	€'000	€'000	€'000	€'000
MAPFRE MSV Life p.l.c. (consolidated results)	50%	2,563,705	2,402,311	273,159	15,044	21,794
Church Wharf Properties Limited	25%	3,026	314	_	15	-

### 20. INVESTMENT IN SUBSIDIARY UNDERTAKINGS - CONTINUED

2019	% Held by non-controlling	Assets	Liabilities	Revenues	Profit before tax	Net cash flows
	interests	€'000	€'000	€'000	€'000	€'000
MAPFRE MSV Life p.l.c. (consolidated results)	50%	2,497,135	2,349,765	285,733	14,532	(8066)
Church Wharf Properties Limited	25%	3,003	302	-	119	(6)

The amount of dividends that can be distributed in cash by MAPFRE MSV Life p.l.c. is restricted by the solvency requirements imposed by the MFSA Regulations.

In addition to the subsidiary undertakings above, MAPFRE MSV Life p.l.c. also held the following investments in subsidiary undertakings:

Subsidiary undertakings	Registered	Class of	Percentage of sh	ares held
	office	shares held	2020	2019
Growth Investment Limited (held indirectly by MAPFE MSV Life p.l.c.)	Pjazza Papa Giovanni XXIII Floriana	Ordinary shares	50%	50%

Note 36 explains the Transfer of Business Agreement entered into after year end with respect to Growth Investments Limited.

During 2011, the Company acquired control of MAPFRE MSV Life p.l.c. following a shareholders' agreement. MAPFRE MSV Life p.l.c. had previously been accounted for as an associated undertaking.

As a result of this business combination, Church Wharf Properties Limited, which was previously classified as an associated undertaking, also became a subsidiary in view of the fact that the remaining interest in this company is held by MAPFRE MSV Life p.l.c..

As disclosed in prior years' financial statements, the Company's 100% holding in Progress Assicurazioni S.p.A. ('Progress') was derecognised in 2009. This was due to Progress being put into compulsory administrative liquidation. Subsequent bankruptcy procedures were also initiated and accordingly, the investment was fully written off in previous years. A subordinated loan receivable from Progress by a Group company amounting to €8.50 million has also been fully provided for in previous years. The Directors are not aware of any developments that could have an impact on the Company's obligations attached to this investment.

## 21. INVESTMENT IN ASSOCIATED UNDERTAKINGS

	<b>Group</b> €'000	<b>Company</b> €'000
<b>At 1 January 2019</b> Cost Accumulated share of associated undertaking's equity Accumulated fair value movements	14,480 36 13,283	294 36
Net book amount	27,799	330
<b>Year ended 31 December 2019</b> Opening net book amount Share of associated undertaking's movement in equity Fair value movements	27,799 50 (1,433)	330 50 -
Closing net book amount	26,416	380
<b>At 31 December 2019</b> Cost Accumulated share of associated undertaking's equity Accumulated fair value movements	14,480 86 11,850	294 86 -
Net book amount	26,416	380
<b>Year ended 31 December 2020</b> Opening net book amount Share of associated undertaking's movement in equity Fair value movements	26,416 5 (1,247)	380 5 -
Closing net book amount	25,174	385
<b>At 31 December 2020</b> Cost Accumulated share of associated undertaking's equity Accumulated fair value movements	14,480 91 10,603	294 91 -
Net book amount	25,174	385

### 21. INVESTMENT IN ASSOCIATED UNDERTAKINGS -CONTINUED

The Group's aggregated assets and liabilities and the share of the results of its associated undertaking, which is unlisted is as follows:

2020	Registered office	Assets €'000	Liabilities €'000	Revenues €'000	Profit €'000	Percentage of shares held
Middlesea Assist Limited	Development House Floriana	1,677	890	2,472	187	49%
2019	Registered office	Assets €'000	Liabilities €'000	Revenues €'000	Profit €'000	Percentage of shares held

Middlesea Assist has adopted IFRS 9 during 2019. The Company has considered that no adjustment was needed to the above figures while applying the equity method of accounting in view of the temporary exemption availed of by the Company from adopting IFRS 9 as described in Note 1.

In addition to the associated undertakings above, MAPFRE MSV Life p.l.c. also held the following investments in associated undertakings:

Associated undertakings	Registered office	Class of shares held		rcentage of s		roup
			2020	2019	2020	2019
Plaza Centres p.l.c.	The Plaza Commercial Centre Bisazza Street Sliema	Ordinary shares	28.36%	28.36%	28.36%	28.36%
Tigne Mall p.l.c.	The Point Shopping Mall Tigne Point Sliema	Ordinary shares	35.46%	35.46%	35.46%	35.46%

Plaza Centres p.l.c. and Tigne Mall p.l.c. are listed on the Malta Stock Exchange and their share price as at 31 December 2020 was €0.98 and €0.85 respectively (31 December 2019: €1.01 and €0.90 respectively).

### **22. OTHER INVESTMENTS**

The investments are summarised by measurement category in the table below.

	G	Group		npany
	2020	2019	2020	2019
	€'000	€'000	€'000	€'000
Fair value through profit or loss	2,031,757	1,966,835	2,934	3,866
Other available-for-sale	2,420	5,989	2,420	5,989
Loans and receivables	228,580	257,426	-	-
	2,262,757	2,230,250	5,354	9,855

#### (a) Investments at fair value through profit or loss

Analysed by type of investment as follows:

	G	Company		
	2020 €'000	2019 €'000	2020 €'000	2019 €'000
Equity securities and units in unit trusts Debt securities Assets held to cover linked liabilities –	867,534 1,062,092	929,702 936,561	1,426 1,508	1,695 2,171
collective investment schemes Forward foreign exchange contracts	100,818 1,313	100,220 352	-	-
Total investments at fair value through profit or loss	2,031,757	1,966,835	2,934	3,866

Technical provisions for linked liabilities amounted to €101.3 million as at 31 December 2020 (2019: €100.5 million). Linked liabilities are included in technical provisions for insurance contracts, investments contracts with DPF and investment contracts without DPF.

At 31 December 2020 and 2019, the Group and Company had no financial commitments in respect to uncalled capital.

Equity securities and collective investment schemes other than those at Company level are substantially non-current assets in nature.

### 22. OTHER INVESTMENTS -CONTINUED

#### (a) Investments at fair value through profit or loss - continued

The movements for the year are summarised as follows:

	Group	Company
	€'000	€'000
Year ended 31 December 2019		
Opening net book amount	1,714,267	4,257
Additions	1,210,696	51
Disposals	(1,116,516)	(88)
Net fair value gains/(losses)	158,271	(354)
Closing net book amount	1,966,718	3,866
Year ended 31 December 2020		
Opening net book amount	1,966,718	3,866
Additions	1,869,192	-
Disposals	(1,851,809)	(620)
Net fair value gains/(losses)	47,489	(312)
Closing net book amount	2,031,590	2,934

Derivative financial liabilities amounting to €0.17 million (2019: €0.12 million), included in the table above, are classified within liabilities in the statement of financial position.

#### (b) Other available-for-sale financial assets

	Gro	up	Cor	npany
	2020	2019	2020	2019
	€'000	€'000	€'000	€'000
Listed debt securities	1,528	4,781	1,528	4,781
Listed shares	892	1,208	892	1,208
	2,420	5,989	2,420	5,989

Listed debt securities have contractual terms that give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding. Their credit rating, using Standard & Poors rating is as below:

	Group		Company	
	2020 €'000	2019 €'000	2020 €'000	2019 €'000
A	1,528	4,781	1,528	4,781
	1,528	4,781	1,528	4,781

### 22. OTHER INVESTMENTS -CONTINUED

#### (b) Other available-for-sale financial assets - continued

The movements for the year are summarised as follows:

Listed debt securities

	Group		Company	
	2020	2019	2020	2019
	€'000	€'000	€'000	€'000
Year ended 31 December				
Opening net book amount	4,781	10,620	4,781	10,620
Disposals	(3,178)	(5,700)	(3,178)	(5,700)
Net fair value losses	(75)	(139)	(75)	(139)
Closing net book amount	1,528	4,781	1,528	4,781

Listed shares

	Group		Company	
	2020	2019	2020	2019
	€'000	€'000	€'000	€'000
Year ended 31 December				
Opening net book amount	1,208	1,191	1,208	1,191
Additions	15	7	15	7
Net fair value (losses)/gains	(331)	10	(331)	10
Closing net book amount	892	1,208	892	1,208

#### (c) Loans and receivables

Analysed by type of investment as follows:

	Gr	roup
	2020 €'000	2019 €'000
Deposits with banks or credit institutions Loans secured on policies	220,366 8,214	249,068 8,358
	228,580	257,426

Maturity of deposits with bank or credit institutions:

	Gr	oup
	2020 €'000	2019 €'000
Within 3 months Within 1 year but exceeding 3 months	23,064 92,440	52,452 93,861
Between 1 and 5 years	104,862	102,755
	220,366	249,068

### 22. OTHER INVESTMENTS -CONTINUED

(c) Loans and receivables -continued

The above deposits earn interest as follows:

	Gr	oup
	2020 €'000	2019 €'000
At fixed rates	220,366	249,068
	220,366	249,068

As at 31 December 2020 an amount of €1.92 million (2019: €1.12 million) within deposits with banks or credit institutions, was held in a margin account as collateral against exchange traded futures.

The movements for the year (excluding deposits) are summarised as follows:

Group	Loans secured on policies €'000
<b>Year ended 31 December 2019</b> Opening net book amount Additions Disposals (sales and redemptions)	8,858 1,401 (1,901)
Closing net book amount	8,358
Group	Loans secured on policies €'000
<b>Year ended 31 December 2020</b> Opening net book amount Additions Disposals (sales and redemptions)	8,358 1,008 (1,152)
Closing net book amount	8,214

The above loans earn interest at fixed rates.

### **23. DEFERRED INCOME TAX**

	Group		Company		
	2020 €'000	2019 €'000	2020 €'000	2019 €'000	
Balance at 1 January Movements during the year:	31,027	28,778	857	795	
Profit or loss account (Note 12) Other comprehensive income	3,907 183	2,278 (29)	(142) 183	91 (29)	
Balance at 31 December – net	35,117	31,027	898	857	

Deferred income taxes are calculated on all temporary differences using a principal tax rate of 35% (2019: 35%) with the exception of investment property and freehold and other property, for which deferred income taxes may be calculated using a principal tax rate of 8% or 10% of the carrying amount (2019: 8% or 10%), if appropriate. The analysis of deferred tax (assets)/ liabilities is as follows:

	Group		Company	
	2020 €'000	2019 €'000	2020 €'000	2019 €'000
Temporary differences on property, plant and equipment Temporary differences attributable to investment property, unrealised capital losses and fair value	1,788	1,281	803	633
adjustments on financial assets Temporary differences attributable to unabsorbed	72,849	83,674	982	1,078
tax losses and allowances carried forward Temporary differences attributable to other provisions	(39,345) (175)	(53,786) (142)	(712) (175)	(712) (142)
Balance at 31 December – net	35,117	31,027	898	857

Deferred income tax assets and liabilities are offset when there is a legally enforceable right to set off a current tax asset against a current tax liability. The following amounts determined after appropriate offsetting are shown in the statements of financial position:

	Gro	up	Con	npany
	2020	2019	2020	2019
	€'000	€'000	€'000	€'000
Deferred tax asset	(2,350)	(2,193)	(1,332)	(1,218)
Deferred tax liability	37,467	33,220	2,230	2,075
	35,117	31,027	898	857

The tax effect of temporary differences attributable to the value of in-force business amounts to €1.99 million (2019: €5.85 million).

### 23. DEFERRED INCOME TAX -CONTINUED

The deferred income tax assets and liabilities are, principally, recoverable after more than 12 months.

Deferred income tax assets are recognised for tax loss carry-forwards to the extent that the realisation of the related tax benefit through future taxable profits is probable.

The Group and Company have unutilised capital losses of  $\pounds$ 5.36 million (2019:  $\pounds$ 1.77 million), which give rise to a deferred tax asset of  $\pounds$ 1.88 million (2019:  $\pounds$ 4.12 million) that has not been recognised in these financial statements. The Group also has unutilised trading losses of  $\pounds$ 2.40 million (2019:  $\pounds$ 2.40 million) giving rise to a further deferred tax asset of  $\pounds$ 0.84 million (2019:  $\pounds$ 0.84 million) which has not been recognised in these financial statements.

The Group's and Company's deferred tax liability was established on the basis of tax rates that were substantively enacted as at the financial year end.

## 24. INSURANCE LIABILITIES AND REINSURANCE ASSETS

Technical provisions – insurance contracts and investment contracts with DPF, including reinsurers' share of technical provisions

	G 2020 €'000	<b>roup</b> 2019 €'000	Co 2020 €'000	<b>mpany</b> 2019 €'000
<b>Gross</b> Short term insurance contracts – general business - claims outstanding - provision for unearned premiums Group life insurance contracts	50,803 34,974	52,619 34,510	50,803 34,974	52,619 34,510
<ul> <li>claims outstanding</li> <li>long term business provision</li> <li>Long term contracts</li> </ul>	702 793	386 651	702 793	386 651
<ul> <li>individual life insurance contracts</li> <li>investment contracts with DPF</li> </ul>	529,554 1,766,724	553,769 1,695,757	-	-
Total technical provisions, gross	2,383,550	2,337,692	87,272	88,166
<b>Recoverable from reinsurers</b> Short term insurance contracts - claims outstanding - provision for unearned premiums Group life insurance contracts - claims outstanding	25,203 5,990 113	24,236 5,664 53	25,203 5,990 113	24,236 5,664 53
Long term contracts - individual life insurance contracts	501	443	-	-
Total reinsurers' share of technical provisions	31,807	30,396	31,306	29,953
Net Short-term insurance contracts - claims outstanding - provision for unearned premiums Group life insurance contracts - claims outstanding - long term business provision Long term contracts - individual life insurance contracts - investment contracts with DPF	25,600 28,984 589 793 529,053 1,766,724	28,383 28,846 333 651 552,326 1,696,757	25,600 28,984 589 793 -	28,383 28,846 333 651
Total technical provisions, net	2,351,743	2,307,296	55,966	58,213

#### 24. INSURANCE LIABILITIES AND REINSURANCE ASSETS - CONTINUED

Technical provisions in relation to short term insurance contracts are classified as current liabilities, in that, claims outstanding represent events that happened and which would normally be settled within the normal operating cycle. The timing of payment can be dependent on factors, like court cases, that could defer such payment to beyond a year from the reporting date. Technical provisions in relation to long term business are substantially non-current.

#### (a) Short-term insurance contracts – claims outstanding

The gross claims reported are net of expected recoveries from salvage and subrogation.

The technical provisions are largely based on case-by-case estimates adjusted for in those instances where the ultimate cost determined by estimation techniques differs. This is further supplemented with additional provisions for IBNR.

Motor claims occurring between 2016 and 2020 have been determined on an ultimate cost basis having regards to estimation techniques establishing the average ultimate cost per claim, which average was applied to the number of reported claims and the estimated number of IBNR claims. Losses involving fatalities or serious bodily injury are still reserved at the case-by-case reserve estimate rather than the established ultimate cost average.

The development tables in this note give an indication of the time it takes to settle certain claims. This is attributable to certain classes of business taking several years to develop and is also due to the length of time it takes certain classes to be resolved in court.

The top half of the table below illustrates how the Company's estimate of total claims incurred for each accident year has changed at successive year-ends on a net basis. The bottom half of the table reconciles the cumulative claims to the amount appearing in the statement of financial position on a net basis. The accident-year basis is considered to be the most appropriate for the general business written by the Company.

Company												
Accident year	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	Total
	€'000	€'000	€'000	€'000	€'000	€'000	€'000	€'000	€'000	€'000	€'000	€'000
Estimate of the ultimate												
claims costs:												
- at end of accident year	17,111	15,972	15,756	16,104	17,775	23,216	30,078	33,106	33,539	33,848	28,126	
- one year later	15,871	15,402	14,183	14,205	16,060	23,350	30,320	33,952	33,645	35,714		
- two years later	13,114	13,702	12,932	13,465	15,565	22,442	29,171	33,638	33,846			
- three years later	12,263	12,694	12,543	13,288	15,608	22,786	28,863	33,325				
- four years later	11,805	12,467	12,586	13,178	15,611	22,551	29,038					
- five years later	11,837	12,476	12,144	13,044	15,420	22,489						
- six years later	11,882	12,504	12,311	13,016	15,247							
- seven years later	11,669	12,398	12,094	13,233								
- eight years later	11,549	12,581	11,981									
- nine years later	11,128	12,551										
- ten years later	11,260											
Current estimates of												
cumulative claims	11,260	12,551	11,981	13,233	15,247	22,489	29,038	33,325	33,846	35,714	28,126	246,810
Cumulative payments												
to date	(11,282)	(12,293)	(11,613)	(13,004)	(14,945)	(21,482)	(27,855)	(31,076)	(30,877)	(31,546)	(17,092)	(223,065)
Liability recognised in												
the statement of												
financial position	(22)	258	368	229	302	1,007	1,183	2,249	2,969	4,168	11,034	23,745
Liability in respect of												
prior years												1,855
Total reserve included											-	
in the statement of												25,600
financial position												

### 24. INSURANCE LIABILITIES AND REINSURANCE ASSETS - CONTINUED

(a) Short-term insurance contracts - claims outstanding -continued

The Company benefits from reinsurance programmes that were purchased in the current and prior years which include proportional cover supplemented by excess of loss reinsurance cover. The reinsurers' share of claims liabilities is estimated net of the provision for known and expected incidents of insolvency of reinsurers.

Movements in claims and loss adjustment expenses:

	Group and Company Year ended 2019			
	Gross €'000	<b>Reinsurance</b> €'000	<b>Net</b> €'000	
Total at beginning of year Claims settled during the year Increase/(decrease) in net liabilities	48,234 (38,104)	(17,840) 4,352	30,394 (33,752)	
<ul> <li>arising from current year claims</li> <li>arising from prior year claims</li> </ul>	43,700 (1,211)	(9,839) (909)	33,861 (2,120)	
At end of year	52,619	(24,236)	28,383	

	Group and Company Year ended 2020			
	<b>Gross</b> €'000	<b>Reinsurance</b> €'000	<b>Net</b> €'000	
Total at beginning of year Claims settled during the year Increase in net liabilities	52,619 (38,247)	(24,236) 5,619	28,383 (32,628)	
<ul> <li>arising from current year claims</li> <li>arising from prior year claims</li> </ul>	32,635 3,796	(4,509) (2,077)	28,126 1,719	
At end of year	50,803	(25,203)	25,600	

The Group continuously monitors closely the development in insurance liabilities in order to ascertain the adequacy of its claims reserves. Movements in reserves in respect of claims occurring in previous years arise when these claims are actually settled and/or when reserves are revised to reflect new information that emerges.

The Company registered a gross unfavourable run-off of  $\leq 3.80$  million (2019: favourable  $\leq 1.21$  million). After the effect of reinsurance, this amounts to  $\leq 1.72$  million (2019: favourable  $\leq 2.12$  million). This net run-off arose principally from an unfavourable development on claims in the motor class of direct general business of insurance.

### 24. INSURANCE LIABILITIES AND REINSURANCE ASSETS -CONTINUED

(b) Short-term insurance contracts - provision for unearned premiums and unexpired risks

The movements for the year are summarised as follows:

		Group and Company Year ended 2019			
	<b>Gross</b>	<b>Reinsurance</b>	<b>Net</b>		
	€'000	€'000	€'000		
At beginning of year	31,619	(5,151)	26,468		
Net charge to profit or loss	2,891	(513)	2,378		
At end of year	34,510	(5,664)	28,846		
		oup and Company 'ear ended 2020			
	<b>Gross</b>	<b>Reinsurance</b>	<b>Net</b>		
	€'000	€'000	€'000		
At beginning of year	34,510	(5,664)	28,846		
Net charge/(credit) to profit or loss	464	(326)	138		
At end of year	34,974	(5,990)	28,984		

No provision for unexpired risks was recognised as at 31 December 2020 (2019: €0.11 million).

### 24. INSURANCE LIABILITIES AND REINSURANCE ASSETS - CONTINUED

#### (c) Group Life insurance contracts

#### Claims outstanding

Movement in claims outstanding is summarised as follows:

	Group and Company Year ended 2019		
	Gross Re €'000	insurance €'000	<b>Net</b> €'000
At beginning of year Claims settled during the year Increase in net liabilities	124 (722) 984	(3) 104 (154)	121 (618) 830
At end of year	386	(53)	333

#### Group and Company Year ended 2020

	Gross R	einsurance	<b>Net</b>
	€'000	€'000	€'000
At beginning of year	386	(53)	333
Claims settled during the year	(1,207)	349	(858)
Increase in net liabilities	1,523	(409)	1,114
At end of year	702	(113)	589

#### Long term business provision

The balance on the long term business provision has been assessed by the Company's appointed actuary as being sufficient to meet liabilities at 31 December 2020. The net assets representing this long term business provision, which are included under the respective headings in the Group's overall statement of financial position, are as follows:

	2020 €'000	2019 €'000
Other investments Insurance and other receivables Cash and cash equivalents Net claims outstanding Insurance and other payables	1,134 434 749 (589) (935)	2,222 654 1,748 (333) (3,640)
Long term business provision, net of reinsurance	793	651

### 24. INSURANCE LIABILITIES AND REINSURANCE ASSETS - CONTINUED

(d) Long term business – Individual Insurance life contracts and investment contracts with DPF

#### Individual life insurance contracts

	Gr	roup
	2020 €'000	2019 €'000
Gross technical provisions - claims outstanding - long term business provision	7,718 521,836	5,340 548,429
	529,554	553,769
Reinsurers' share of technical provisions - claims outstanding	501	443
	501	443
Net technical provisions - claims outstanding - long term business provision	7,217 521,836	4,897 548,429
	529,053	553,326

The movements for the year are summarised as follows:

	Y	Group Year ended 2019		
	<b>Gross</b>	<b>Reinsurance</b>	<b>Net</b>	
	€'000	€'000	€'000	
At beginning of year	507,454	(470)	506,984	
(Credit)/charge to the profit or loss account	46,315	27	46,342	
At end of year	553,769	(443)	553,326	

	Y	Group Year ended 2020		
	<b>Gross</b>	<b>Reinsurance</b>	<b>Net</b>	
	€'000	€'000	€'000	
At beginning of year	553,769	(443)	553,326	
Charge to the profit or loss account	(24,215)	(58)	(24,273)	
At end of year	529,554	(501)	529,053	

The above liabilities are substantially non-current in nature.

#### 24. INSURANCE LIABILITIES AND REINSURANCE ASSETS - CONTINUED

(d) Long term business – Individual Insurance life contracts and investment contracts with DPF -continued

Individual life insurance contracts - continued

	Group		
	2020 €'000	2019 €'000	
Investment contracts with DPF (gross and net) - claims outstanding - long term business provision	35,874 1,730,850	26,166 1,669,591	
	1,766,724	1,695,757	
The movements for the year are summarised as follows:			
	2020 €'000	2019 €'000	
<b>Year ended 31 December</b> At beginning of year Charge to the profit or loss account	1,695,757 70,967	1,461,879 233,878	
At end of year	1,766,724	1,695,757	

The above liabilities are substantially non-current in nature.

Long term contracts – assumptions, changes in assumptions and sensitivity

#### (i) Assumptions

#### Rate of future investment return

The rate of future investment return (valuation interest rate) is calculated in accordance with the Insurance Regulations. In accordance with these rules the calculation of the rate of future investment return is based on a prudent assessment of the yields generated by the long term business assets. This assessment does not include any allowance for capital growth on assets other than bonds. On bonds the allowance must be consistent with the yield to maturity of the instrument in the market. This could be interpreted as setting the rate of future investment return in line with the weighted average portfolio yield taking into account certain risk adjustments.

#### Bonus rates

The current rates of reversionary and terminal bonuses are determined by the Board in consultation with the Approved Actuary. Different bonus rates are declared on different generations of contracts depending on the type of product, cost structure, past investment performance and premium rates. Different bonuses are declared to maintain equity between different generations of contract holders and products with different characteristics. Future bonus rates are not guaranteed and the assumptions are set to allow for a fair and orderly run-off of the fund.

The levels of reversionary bonus rates are affected by measures taken to provide resilience to market conditions, and to provide for future payments of terminal bonuses. These measures are not intended, over the long term, to be a source of profit or loss.

#### 24. INSURANCE LIABILITIES AND REINSURANCE ASSETS - CONTINUED

(d) Long term business – Individual Insurance life contracts and investment contracts with DPF - continued

(i) Assumptions -continued

#### Policy maintenance expenses

The per policy maintenance expense has been determined by reference to the Group's cost base.

#### Minimum reserve

With profits policy reserves are equal to the underlying asset share as aggregated at the homogeneous product cohort level.

The minimum reserve for unit linked contracts is determined on a policy by policy basis where appropriate and is set equal to the current surrender value or zero whichever is greater.

The minimum reserve for protection contracts is also determined on a policy by policy basis and is set equal to the policy reserve or zero, whichever is higher.

#### Mortality

The Group makes reference to the AMC00 (2019: AMC00) standard mortality table. Mortality experience is reviewed annually and assumptions are set separately for protection and savings and investment contracts having regard to past experience and trends. A margin for adverse deviation is applied to best estimate mortality rates when determining the prudent valuation assumption.

#### (ii) Changes in assumptions

In accordance with normal practice, investment return assumptions were reviewed to reflect market movements over the year. Similarly our mortality and policy expense expectations were also updated. The combined impact of these changes in assumptions was charged against the technical result for the year.

#### (iii) Sensitivity analysis

The directors have considered the sensitivity of the key variables underlying the liability for long term contracts. The most sensitive assumption is the rate of future investment return that will be driven by market forces. Sensitivity analysis for interest rate risk and equity price risk has been disclosed in Note 4. The Insurance Regulations ensure a consistent and prudent derivation of this key estimate as described above. The Group's bonus policy is also influenced by market conditions. The Group's reserving policy considers market conditions over the longer term through prudent assumptions of future investment returns combined with a consistent view of future bonuses. This acts to mitigate the impact of market movements and profit or loss is not affected by changes in the rate of regular bonus.

	2020 €'000	2019 €'000
Long term business provision Claims outstanding	52,202 1,329	51,810 882
	53,531	52,692

The above liability is considered to be substantially non-current in nature.

## 25. DEFERRED ACQUISITION COSTS – SHORT TERM INSURANCE CONTRACTS

	Group and	
	2020 €'000	2019 €'000
<b>Year ended 31 December</b> Opening net book amount Net amount charged to profit or loss	7,775 305	7,142 633
Closing net book amount	8,080	7,775

Deferred acquisition costs are all classified as current assets.

### 26. INSURANCE AND OTHER RECEIVABLES

	Group		Company	
	2020	2019	2020	2019
	€'000	€'000	€'000	€'000
Receivables arising from direct insurance operations:				
- due from policyholders	654	848	466	558
- due from agents, brokers and intermediaries	15,994	14,860	15,996	14,860
- due from reinsurers	667	300	667	300
Receivables arising from reinsurance operations:				
- due from reinsurers	16	16	16	16
Other loans and receivables:				
- prepayments	4,490	3,507	1,979	1,138
<ul> <li>accrued interest and rent</li> </ul>	11,865	10,729	194	226
<ul> <li>receivables from group undertaking</li> </ul>	-	-	180	230
<ul> <li>receivables from associated undertaking</li> </ul>	419	216	419	216
- other receivables	56	29	-	-
Provision for impairment of receivables	(333)	(191)	(333)	(191)
	33,828	30,314	19,584	17,353
Current portion	33,828	30,314	19,584	17,353

Balances due from group undertakings, associated undertaking and other receivables are unsecured, non-interest bearing and have no fixed date of repayment.

## 26. INSURANCE AND OTHER RECEIVABLES -CONTINUED

Movements in the provision for impairment of receivables are as follows:

	Group and Company	
	2020	2019
	€'000	€'000
Balance as at 1 January	191	235
Increase in provision for impairment	174	34
Release of provision for impairment during the year	(32)	(78)
Balance as at 31 December	333	191

### **27. CASH AND CASH EQUIVALENTS**

For the purpose of the statements of cash flows, the year-end cash and cash equivalents comprise the following:

	Group		Company	
	2020 €'000	2019 €'000	2020 €'000	2019 €'000
Cash at bank and in hand	97,060	70,987	31,432	27,045

### 28. SHARE CAPITAL

	Group and 2020 €'000	2019 €'000
Authorised 150 million ordinary shares of €0.21 each	31,500	31,500
<b>Issued and fully paid</b> 92 million ordinary shares of €0.21 each	19,320	19,320

## **29. OTHER RESERVES**

Group	Value of in-force business €'000	Available- for-sale investments €'000	<b>Total</b> €'000
Balance on 1 January 2019	31,313	117	31,430
Fair value movements – gross Fair value movements – tax Available-for-sale investments – reclassified to profit or loss	-	46 5	46 5
- gross - related tax Share of increase in value of in-force business of	-	(52) (1)	(52) (1)
subsidiary undertaking	5,435	_	5,435
Balance on 31 December 2019	36,748	115	36,863
Balance at 1 January 2020	36,748	115	36,863
Fair value movements – gross Fair value movements – tax Available-for-sale investments – reclassified to profit or loss	-	(331) 115	(331) 115
- gross - related tax Share of increase in value of in-force business of	-	635 (302)	635 (302)
subsidiary undertaking	1,849	-	1,849
Balance at 31 December 2020	38,597	232	38,829

The above reserves are not distributable reserves.

### 29. OTHER RESERVES -CONTINUED

Company	Investment In in subsidiary in a undertaking un €'000	ssociated		<b>Total</b> €'000
Balance at 1 January 2019 Fair value movements – gross Fair value movements – tax Available-for-sale investments – reclassified to profit or loss	34,663 - -	36 -	117 46 5	34,816 46 5
- gross - related tax Other	- -	- - 50	(52) (1) -	(52) (1) 50
Balance at 31 December 2019	34,663	86	115	34,864
Balance at 1 January 2020 Fair value movements – gross Fair value movements – tax Available-for-sale investments – reclassified to profit or loss	34,663 - -	86 - -	115 (331) 115	34,864 (331) 115
- gross - related tax Other	-	- - 5	635 (302) -	635 (302) 5
Balance at 31 December 2020	34,663	91	232	34,986

The above reserves are not distributable reserves.

### **30. PROVISION FOR OTHER LIABILITIES AND CHARGES**

The Group and Company operate a defined benefit plan in favour of a former Executive Chairman. The pension plan defines an amount of pension benefit that he receives on retirement. The liability recognised in the statements of financial position is the present value of the obligation determined by discounting estimated future cash outflows.

The following table shows the changes in the present value of the pension obligation and amounts shown in the profit or loss and other comprehensive income:

	Group and	Company
	2020	2019
	€'000	€'000
Balance at 1 January	1,101	1,074
Interest expense – profit or loss (Note 8)	5	13
Settlements	(61)	(60)
Re-measurements actuarial loss – other comprehensive income	12	74
Balance at 31 December	1,057	1,101

#### Balance at 31 December

The following payments as expected in the future years:

	Group and	Group and Company	
	2020	2019	
	€'000	€'000	
Within one year	60	60	
After more than one year	997	1,041	
	1,057	1,101	

The significant assumptions used in determining the pension obligation are shown below:

	Group and Company 2020 2019	
Mortality Discount rate Inflation rate	AMC00         AMC00           0.3%         0.5%           0.9%         1.0%	

A quantitative analysis of the impact on the pension obligation for the significant assumptions is shown below:

	Group and Compa           2020         20           €'000         €'0	
Discount rate – 1% pt increase	(96)	(104)
Discount rate – 1% pt decrease	122	122
Inflation rate – 1% pt increase	104	113
Inflation rate – 1% pt decrease	(92)	(99)

## **31. INSURANCE AND OTHER PAYABLES**

	Group		Company	
	2020	2019	2020	2019
	€'000	€'000	€'000	€'000
Creditors arising out of direct insurance operations	12,546	12,103	3,609	3,984
Creditors arising out of reinsurance operations	172	172	172	172
Amounts owed to associated undertaking	258	254	258	254
Amounts owed to group undertakings	-	9	1,007	1,010
Social security and other tax payables	3,890	4,574	1,458	1,462
Accruals and other payables	8,173	7,077	3,660	3,183
Deferred income	2,452	2,251	1,811	1,709
	27,491	26,440	11,975	11,774
Current Non-current	27,319 172	26,301 139	11,975 -	11,744
	27,491	26,440	11,975	11,744

Balances due to group undertakings are unsecured, non-interest bearing and have no fixed date of repayment. Other payables are unsecured, non-interest bearing and fall due within the next twelve months.

Deferred income for the Group includes front-end fees received from holders of investment contracts without DPF as a prepayment for asset management and related services and rental income received in advance. These amounts are non-refundable and are released to income as the services are rendered.

## **32. CASH GENERATED FROM OPERATIONS**

Reconciliation of profit before tax to cash generated from operations:

	Group		Company	
	2020	2019	2020	2019
	€'000	€'000	€'000	€'000
Profit before tax	21,191	20,076	6,388	23,819
Adjusted for:				
Depreciation (Note 18)	939	767	476	378
Increase/(decrease) in provision for				
impairment of receivables (Note 26)	142	(44)	142	(44)
Settlement of provision for liabilities and charges (Note 30)	(61)	(60)	(61)	(60)
Amortisation (Note 16)	3,614	2,792	1,657	1,572
Depreciation of right-of-use assets (Note 17)	294	275	215	193
Lease payments against lease liabilities	(386)	(299)	(311)	(274)
Adjustments relating to investment return	(61,291)	(244,888)	717	(18,705)
Loss/(gain)/on sale of property, plant and equipment	2	(48)	2	(48)
Movements in:				
Insurance and other receivables	(2,398)	(2,230)	(2,416)	(1,577)
Deferred acquisition costs (Note 25)	(305)	(633)	(305)	(633)
Reinsurers' share of technical provisions	(1,411)	(6,932)	(1,353)	(6,959)
Technical provisions	46,697	295,361	(894)	7,508
Insurance and other payables	1,071	7,276	201	1,255
Cash generated from operations	8,098	71,413	4,458	6,425

## **33. COMMITMENTS**

#### **Capital commitments**

Commitments for capital expenditure not provided for in these financial statements are as follows:

	Group		Company	
	2020 €'000	2019 €'000	2020 €'000	2019 €'000
Authorised and not contracted for - property, plant and equipment - intangible assets - investment property	1,266 1,009 303	1,483 1,338 -	1,266 1,009 -	1,483 1,338 -
Authorised and contracted for - property, plant and equipment - intangible assets - investment property	705 7,150 754	834 8,732 273	333 1,452 -	100 1,828 -

## 33. COMMITMENTS -CONTINUED

#### Operating lease commitments - where a Group company is a lessor

The Group and the Company lease out certain premises under operating leases. The future minimum lease payments receivable under non-cancellable operating leases are as follows:

	Group		Company	
	2020	2019	2020	2019
	€'000	€'000	€'000	€'000
Not later than 1 year	5,219	4,706	629	664
Later than 1 year and not later than 5 years	10,415	8,596	422	433
Later than 5 years	2,478	3,174	-	-
	18,112	16,476	1,051	1,097

Rental income from operating leases recognised in profit or loss during the year is disclosed in Note 8.

### **34. CONTINGENCIES**

The Company has given guarantees to third parties amounting to €0.21 million (2019: €0.17 million) not arising under contracts of insurance.

### **35. RELATED PARTY TRANSACTIONS**

In the normal course of business, the Group enters into various transactions with related parties. Related parties are defined as those that have an ability to control or exercise significant influence over the other party in making financial and operational decisions. These include directors and shareholders who hold a substantial amount of the votes able to cast at general meetings.

Relevant particulars of related party transactions are as follows:

	Group	
(a) Sales of insurance contracts and other services	2020 €'000	2019 €'000
Transactions with parent undertaking - Commissions received - Claims recovered	4,135 5,669	3,126 5,055
Transactions with related undertaking - Trailer fees received - Sale of insurance contracts - Dividends received and interest income - Rental income on investment property	21 650 1,692 274	20 617 3,109 243
Transactions with associated undertaking - Sale of insurance contracts - Dividends received - Rental income on investment property - Reimbursement of expenses for back office support services	24 136 43 18	10 47 38 16
(b) Purchases of products and services		
Transactions with parent undertaking - Reinsurance premium ceded - Staff development training - Expat staff benefits - Computer maintenance and Group IT shared services - Capitalisation of software development - Corporate areas cost allocations	16,920 - 192 1,209 241 287	15,297 100 72 1,394 318
Transactions with related undertaking - Acquisition cost payable - IT hosting services - Bank Charges - Bank Interest	4,457 - 248 413	4,159 6 208 173
Transactions with associated undertaking - Roadside assistance membership and other call centre services	2,430	2,237

## **35. RELATED PARTY TRANSACTIONS** -CONTINUED

		mpany
(a) Sales of insurance contracts and other services	2020 €'000	2019 €'000
Transactions with parent undertaking - Commissions received - Claims recovered	3,975 5,669	2,909 5,055
Transactions with related undertaking - Sale of insurance contracts - Dividends received and interest income	650 1	617 84
Transactions with subsidiary undertaking - Sale of insurance contracts - Dividends received - Rental income on investment property - Rental income from sub-letting of shared premises - Reimbursement of expenses for back office support services	187 - 169 34 664	179 17,978 194 34 346
Transactions with associated undertaking - Sale of insurance contracts - Dividends received - Rental income on investment property - Reimbursement of expenses for back office support services	24 136 43 18	10 47 38 16
(b) Purchases of products and services		
Transactions with parent undertaking - Reinsurance premium ceded - Staff development training - Expat staff benefits - Computer maintenance and Group IT shared services - Capitalisation of software development - Corporate areas cost allocations	14,852 - 192 836 241 286	13,270 79 72 805 318 -
Transactions with related undertaking - Bank Charges - Bank Interest	141 107	161 90
Transactions with subsidiaries - Reimbursement of expenses for back office support services	479	221
Transactions with associated undertaking - Roadside assistance membership and other call centre services	2,430	2,237

### 35. RELATED PARTY TRANSACTIONS -CONTINUED

Key management personnel during 2020 and 2019 comprised the President & Chief Executive Officer, Chief Executive Officers, Assistant General Managers, General Manager, Chief Financial Officer, Chief Officers and Chief Underwriters. Total remuneration paid by the Group to key management personnel amounted to &3.23 million (Company: &1.63 million). Corresponding figures for 2019 were &2.97 million paid by the Group and &1.43 million paid by the Company.

Year-end balances arising from the above transactions:

	Group		Company	
	2020	2019	2020	2019
	€'000	€'000	€'000	€'000
Debtors arising out of direct insurance operations	331	172	331	172
Creditors arising out of direct insurance operations	1,493	2,533	832	1,552
Amounts owed by associated undertaking	423	216	423	216
Amounts owed to associated undertaking	258	254	258	254
Amounts owed by subsidiary undertaking	-	-	174	228
Amounts owed to subsidiary undertaking	-	-	1,007	1,008
Other receivables	682	798	15	102
Accruals	658	636	361	530
Reinsurers share of technical provisions	28,111	26,378	28,111	26,378
Investments with related undertaking	179,135	195,967	535	655
Cash and cash equivalents with related undertaking	68,703	34,829	22,117	21,448

All balances above have arisen in the course of the Group's normal operations.

#### 36. SIGNIFICANT EVENTS DURING THE PERIOD AND SUBSEQUENT TO THE REPORTING DATE

#### Growth Investments Limited

Once the transfers referred to in the Directors' Report are completed, Growth Investments Limited, the subsidiary of MAPFRE MSV Life p.l.c., will voluntarily surrender its investment services license and, subject to regulatory approval, will be liquidated. The transfers are expected to be completed by March 2021. Growth Investments Limited shareholders believe that this restructuring will further improve the capabilities of MAPFRE MSV Life p.l.c. in focusing on core insurance services incorporating insurance related savings, investments, unit-linked products and retirement solutions.

#### COVID-19 Implications

#### (i) Impact on capital – MAPFRE MSV Life p.l.c.

In Q1 2020, the unprecedented financial market crash stemming from COVID-19 resulted in a sharp deterioration in MAPFRE MSV Life p.l.c.'s solvency ratio, as measured in line with the Solvency II capital requirements regulations. These regulations require an insurance company to maintain enough capital, at any point in time, to be able to withstand a 1 in 200-year event, in other words that company is still 99.5% confident that it will be able to meet its commitments to insurance beneficiaries and policyholders during the following year.

As at 31 March 2020, the COVID-19 financial ramifications moved the company's solvency position marginally above the regulatory Solvency Capital Requirement (SCR) albeit with an important buffer over the Minimum Capital Requirement (MCR). The sharp fall in equity values, the lower interest rates and increased market volatility, contributed to a reduction in the Solvency II Own funds while increasing significantly the solvency capital requirement. The SCR moved sharply higher as the loss absorbency capacity of technical provisions reduced and as the value of guarantees underpinning the With Profits business increased as a result of a lower discount curve being applied to value the said guarantees.

# **36. SIGNIFICANT EVENTS DURING THE PERIOD AND SUBSEQUENT TO THE REPORTING DATE** - CONTINUED

#### COVID-19 Implications - continued

(i) Impact on capital – MAPFRE MSV Life p.l.c. - continued

As at 31 March 2020, the COVID-19 financial ramifications moved the company's solvency position marginally above the regulatory Solvency Capital Requirement (SCR) albeit with an important buffer over the Minimum Capital Requirement (MCR). The sharp fall in equity values, the lower interest rates and increased market volatility, contributed to a reduction in the Solvency II Own funds while increasing significantly the solvency capital requirement. The SCR moved sharply higher as the loss absorbency capacity of technical provisions reduced and as the value of guarantees underpinning the With Profits business increased as a result of a lower discount curve being applied to value the said guarantees.

In order to protect policyholders' assets from further market falls and to help restore the solvency position, a number of management actions were considered and implemented or are being implemented. These actions, inter alia, included the cancellation of the financial year 2019 dividends, a lower, more conservative interim bonus on profit participating policies and a gradual de-risking within the investment portfolio as market conditions improved from the year lows. These measures and the continued market recovery experienced after March 2020 driven by worldwide efforts of Central Banks in the form of accommodating monetary policy and governments' fiscal stimuli enabled the company to restore its solvency position in line with the risk appetite established by the Board.

Furthermore, the Board of Directors of MAPFRE MSV Life p.l.c. approved on 23 March 2021 a €40 million TIER 1 capital increase to further strengthen the balance sheet and increase resiliency in adverse market scenarios given the prevailing still uncertain and challenging times.

On the 25 March 2021, MAPFRE Middlesea p.l.c. and Bank of Valletta p.l.c. each made a capital injection of €20 million to MAPFRE MSV Life and both will retain their 50% share.

(ii) Impact on operations

The most pressing priority was in helping policyholders receive the best customer service in spite of the challenges faced in confronting the COVID-19 pandemic. This was feasible by equipping all Group employees to work from home at the height of the pandemic and keeping direct branches and contact centres open as far as possible. The investment in digital capabilities both in 2020 and previous years helped develop a more resilient operational working model.

The development of multiple vaccines is encouraging and gives hope to return to some form of normality before long. Nonetheless, the Group remains reactive to the ebb and flow of the COVID-19 virus and is prepared to take further steps to manage the impact where necessary. MMSV will continue to adjust and reinforce the business direction to fit this new environment in a manner that works for all.

### **37. STATUTORY INFORMATION**

MAPFRE Middlesea p.l.c. is a public limited company and is incorporated in Malta.

The Group is 54.56% owned by MAPFRE Internacional (the "immediate parent"), a company registered in Spain, the registered office of which is situated at Carretera de Pozuelo 52, Majadahonda 28222, Madrid, Spain.

The Group's ultimate parent is Fundación MAPFRE, the registered office of which is situated at Paseo de Recoletos 23, 28004, Madrid, Spain.

The Group's results are consolidated at MAPFRE S.A. level of which Fundación MAPFRE is the parent. MAPFRE S.A. is a company the registered office of which is situated at Carretera de Pozuelo 52, Majadahonda 28222, Madrid, Spain.

## NOTES



